CITY OF PLYMOUTH, WISCONSIN TUESDAY, OCTOBER 10, 2023 COMMON COUNCIL MEETING 7:00 PM COUNCIL CHAMBERS, ROOM 302 128 SMITH ST. PLYMOUTH, WI 53073

AGENDA

- 1. Call to order and roll call
- 2. Pledge of Allegiance
- 3. Approval of the Consent Agenda (Alderpersons may request removal of item(s), or part thereof without debate or vote):
 - A. Approve minutes of the meeting held Tuesday, September 26, 2023
 - **B.** Approve City and Utility Reports:
 - I. List of City & Utility Vouchers dated 9/1/23 9/30/23
 - C. Minutes acknowledged for filing Public Works and Utility Committee: September 26 – Finance and Personnel Committee: September 26 – Room Tax Commission: September 20 – Library Board: September 11 – Housing Authority: October 5
 - D. Building Report for September 2023 38 permits at \$1,552,228.00
 - E. Approve Application for Public Event: Trunk or Treat, Stayer Park Parking Lot, October 29, 2023.
- 4. Audience Comments: Citizens comments must be recognized by the mayor or presiding officer and are limited to three minutes per person from those signed in on the registration sheet located at the back of the Council Chambers prior to the start of the meeting.
- 5. Items removed from Consent Agenda:
- 6. Proclamation:
 - A. Recognition of White Cane Safety Day in the City of Plymouth October 15, 2023 Mayor Pohlman
- 7. New Business:
 - A. Discussion and Possible Action on 2023-2026 Strategic Plan City Administrator/Utilities Manager, Tim Blakeslee

8. Entertain a motion to go into closed session for the following:

Pursuant to Wis. Stat. 19.85(1)(c) considering employments, promotion, compensation or performance evaluation data of any public employee over which the governmental body has jurisdiction or exercises responsibility regarding 2024 employee compensation and Finance Director position.

AND

Pursuant to Wis. Stat. 19.85(1)(g) conferring with legal counsel for the government body who is rendering oral or written advice concerning strategy to be adopted by the body with respect to litigation in which it is or is likely to become involved regarding claim from Wal-Mart

- 9. Entertain a motion to go into open session
- 10. Discussion and possible action on closed session item
- 11. Adjourn to 7:00 PM on Tuesday, October 24, 2023

It is likely a quorum of members of other governmental bodies of the municipality may be in attendance at the above stated meeting to gather information. No action will be taken by any governmental body at the above stated meeting other than the governmental body specifically referred to above in this notice.

Please note that, upon reasonable notice, efforts will be made to accommodate the needs of disabled individuals through appropriate aids and services. For additional information or to request this service, please contact the City of Plymouth ADA Coordinator Leah Federwisch, located in the Plymouth Utilities office at 900 County Road PP, Plymouth, WI or call 920-893-3853.

CITY OF PLYMOUTH, WISCONSIN TUESDAY, SEPTEMBER 26, 2023 COMMON COUNCIL MEETING 128 SMITH ST. PLYMOUTH, WI 53073

UNOFFICAL MINUTES

- PM. On the call of the roll, the following Alderpersons were present: Greg Hildebrand, Angie Matzdorf, Dave Herrmann, Diane Gilson, Mike Penkwitz, Jeff Tauscheck, and John Nelson. Also present were: City Administrator/Utilities Manager Tim Blakeslee, Director of Public Works Cathy Austin, Deputy Police Chief Matt Starker, and Clerk/Deputy Treasurer Anna Voigt
- 2. Pledge of Allegiance
- 3. Approval of the Consent Agenda (Alderpersons may request removal of item(s), or part thereof without debate or vote): Motion was made by Gilson/Matzdorf to approve the consent agenda as stated. Upon the call of the roll, all voted aye. Motion carried.
 - A. Approve minutes of the meeting held Tuesday, September 12, 2023
 - **B.** Approve City and Utility Reports:
 - I. Electric, Water and Sewer Sales Report August 2023
 - II. Utility Related Write Offs for September \$6,523.35
 - C. Minutes acknowledged for filing Library Board: August 7 Plan Commission: September 7 Finance and Personnel Committee: September 12
 - D. Approve Street Use Permit from Wendy Conto for Neighborhood Picnic on Sunday, October 1, 2023; 10:30 AM 6:00 PM. Street proposed to use is back cul de sac of Prairie Rd.
- 4. Audience Comments: Citizens comments must be recognized by the mayor or presiding officer and are limited to three minutes per person from those signed in on the registration sheet located at the back of the Council Chambers prior to the start of the meeting: None
- 5. Items removed from Consent Agenda: None
- 6. Resolution:
 - A. Resolution No. 14 TID #4 Extension City Administrator / Utilities Manager Blakeslee explained that in 2024 TID #4 will be able to meet its fiscal obligations and will be able to close. The tax increment finance law under state statute authorizes the extension of a TIF district for one additional year to promote affordable housing. The discussion and consensus from the Finance Committee was to move forward an extension for affordable housing. Motion was made by Nelson/Hildebrand to approve Resolution No. 14 TID #4 Extension. Upon the call of the roll, all voted aye. Motion carried.
- 7. New Business:
 - A. Approval project with Otter Creek Landscape for parcel 59271813530 City Administrator / Utilities Manager Blakeslee explained the City owns the former Strutz Financial building north of Stayer Jr. Park. The building was in blighted condition and razed. The Council approved for concrete curbing around to property to protect it from vehicle damage which has since been completed. The RDA showed interest in moving forward with pocket park in that area. The RDA recommended the landscaping proposal from Otter Creek. To expend funds, RDA must act via an approved project plan. The RDA will be creating a project plan at an upcoming meeting. Due to the timing to schedule a public hearing for a project plan and the RDA desire to

get the hardscape work completed before winter the staff is requesting the City initially approved the agreement to allow work. Any costs incurred by the City will be then reimbursed by the RDA and WPPI when the project is finalized. Motion was made by Nelson/ Tauscheck to approve the project with Otter Creek Landscaping for parcel 59271813530. Upon the call of the roll, all voted aye. Motion carried.

- B. Approval of Revolving Loan Plymouth Industries Term Sheet City Administrator / Utilities Manager Blakeslee explained that Plymouth Industries submitted a loan application for a business expansion project. The Revolving Loan Committee recommended a term sheet by a unanimous vote. Motion was made by Hildebrand/Tauscheck to approve the term sheet as presented. Pending approval of the project, Attorney Fieber would prepare the needed documents for the loan between the Plymouth RDA and Plymouth Industries. Upon the call of the roll, all voted aye. Motion carried.
- C. Appoint Megan Hummitzch to Library Board as the School Representative Motion was made by Tauscheck/Matzdorf to appoint Megan Hummitzch to the Library Board. A unanimous aye vote was cast. Motion carried.
- **8. Adjourn to 7:00 PM on Tuesday, October 10, 2023:** Motion was made by Herrman/Penkwitz to adjourn the meeting. A unanimous aye vote was cast. Motion carried.

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Report Criteria:

Detail report.

Invoices with totals above \$0 included.

Paid and unpaid invoices included.

Invoice Detail.GL account = "0100100001000"-"2200567002200","2400111000000"-"8000232000000"

10135 10135 PFEIFER'S MILL 219411 GRASS SEED Total 10135:	09/08/2023 170.00 170.00 09/15/2023 170.00 170.00 09/12/2023 711.00 711.00 09/22/2023 711.00 711.00	
Total 10135:	09/12/2023 711.00 711.00 09/22/2023	
10305	09/12/2023 711.00 711.00 09/22/2023	3
		3
10305 BOARDMAN & CLARK LLP 272991 LEGAL SERVICE		,
	711.00 711.00	
Total 10305:		
10325 10325 BORDER STATES ELECTRIC SU 926931063 BRACE, 8 FT ALLI	EY ARM WOO 08/31/2023 311.20 09/22/2023	3
Total 10325:	311.20 311.20	
10423		
10423 C&M HYDRAULIC TOOL SUPPL 0178061-IN ACSR CUTTING BL 10423 C&M HYDRAULIC TOOL SUPPL 0178061-IN FIXED GUIDE FOR		
Total 10423:	<u>371.95</u> <u>371.95</u>	
10615 10615 LAKESIDE INTERNATIONAL TR 4089079P GARAGE LARGE I	EQUIPMENT R 09/11/2023 630.06 630.06 09/28/2023	3
10615 LAKESIDE INTERNATIONAL TR 4089158P GARAGE LARGE I 10615 LAKESIDE INTERNATIONAL TR 4089160P GARAGE LARGE I		
		,
Total 10615:	920.56 920.56	
10685 10685 WALDO IMPLEMENT INC 80111 PARKS EQUIPMEN	T REPAIR & 08/29/2023 57.26 57.26 09/08/2023	3
Total 10685:		
	<u>57.26</u> <u>57.26</u>	
10720 10720 FERGUSON WATERWORKS #14 0397861 LEAK DETECTION	08/31/2023 650.00 650.00 09/15/2023	3
Total 10720:	650.00 650.00	
10875		
10875 KEMIRA WATER SOLUTIONS IN 9017804394 CHEMICALS - WW	TP 09/11/2023 10,832.33 10,832.33 09/22/2023	3
Total 10875:	10,832.33 10,832.33	
11040		
11040 FELDMANN SALES & SERVICE I 30647 PARKS EQUIPMEN 11040 FELDMANN SALES & SERVICE I 31714 PARKS EQUIPMEN		
11040 FELDMANN SALES & SERVICE I 31983 PARKS EQUIPMEN 11040 FELDMANN SALES & SERVICE I 31983 PARKS EQUIPMEN		
Total 11040:	629.42 629.42	
11155 11155 GRITTS AUTO SERVICE 40597 TOWING	08/31/2023 61.20 61.20 09/22/2023	3

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Vendor Name Invoice Number Description Invoice Date Net Invoice Amount Amount Paid Date Paid Vendor 11155 GRITTS AUTO SERVICE FLEET VEHICLE MAINTENANCE 09/15/2023 40651 09/07/2023 1.479.00 1.479.00 Total 11155: 1,540.20 1,540.20 11180 11180 H & H UTILITY EXCAVATING INC 4001348-01 **EXCAVATING-ELECTRIC DEPT** 08/30/2023 6,385.44 6,385.44 09/22/2023 11180 H & H UTILITY EXCAVATING INC 4001348-02 **EXCAVATING-ELECTRIC DEPT** 08/30/2023 4,105.76 4,105.76 09/22/2023 11180 H & H UTILITY EXCAVATING INC **EXCAVATING-ELECTRIC DEPT** 4001348-03 08/30/2023 1,680.80 1,680.80 09/22/2023 11180 H & H UTILITY EXCAVATING INC 4001349-01 **EXCAVATING-ELECTRIC DEPT** 08/28/2023 1,422.02 1,422.02 09/22/2023 11180 H & H UTILITY EXCAVATING INC 4001350-01 **EXCAVATING-ELECTRIC DEPT** 08/29/2023 1,803.04 1,803.04 09/28/2023 11180 H & H UTILITY EXCAVATING INC 4001351-01 **EXCAVATING-ELECTRIC DEPT** 09/05/2023 2,424.96 2,424.96 09/22/2023 11180 H & H UTILITY EXCAVATING INC 4001351-02 **EXCAVATING-ELECTRIC DEPT** 09/05/2023 973.18 973.18 09/22/2023 Total 11180: 18.795.20 18.795.20 11460 11460 KAPUR & ASSOCIATES INC 121037 PONY LANE - UTILITY 08/30/2023 350.00 350.00 09/08/2023 11460 KAPUR & ASSOCIATES INC 121039 **CLIFFORD STREET - UTILITY** 08/30/2023 6,768.33 6,768.33 09/15/2023 11460 KAPUR & ASSOCIATES INC 121039 **CLIFFORD STREET - CITY** 08/30/2023 6.768.33 6.768.33 09/15/2023 Total 11460: 13,886.66 13,886.66 11498 11498 KIFL SAND & GRAVEL 19314 ROAD GRAVEL 09/05/2023 09/15/2023 615 31 615 31 3/4" STONE 337.74 11498 KIEL SAND & GRAVEL 19425 09/11/2023 337.74 09/28/2023 Total 11498: 953.05 953.05 11524 11524 KLEIBER CONSTRUCTION INC 814 RIDGE PO SECURITY DEPOSIT REFUND 09/07/2023 1,000.00 1,000.00 09/22/2023 Total 11524: 1,000.00 1,000.00 11615 11615 LENGLING PROPERTY MANAG LAWN SERVICE 09/05/2023 260.00 09/08/2023 10464 260.00 11615 LENGLING PROPERTY MANAG LAWN SERVICE 10464 09/05/2023 1.120.00 1.120.00 09/08/2023 11615 LENGLING PROPERTY MANAG LAWN SERVICE 09/05/2023 920.00 09/08/2023 10464 920.00 11615 LENGLING PROPERTY MANAG 10464 LAWN SERVICE 09/05/2023 700.00 700.00 09/08/2023 11615 LENGLING PROPERTY MANAG 10464 LAWN SERVICE 09/05/2023 525.00 525.00 09/08/2023 11615 LENGLING PROPERTY MANAG 10464 LAWN SERVICE 09/05/2023 880.00 880.00 09/08/2023 11615 LENGLING PROPERTY MANAG LAWN SERVICE 09/05/2023 1,440.00 1,440.00 09/08/2023 10464 Total 11615: 5,845.00 5,845.00 11687 11687 MARTELLE WATER TREATMEN 25799 WATER TREATMENT 09/07/2023 5.250.93 5.250.93 09/15/2023 11687 MARTELLE WATER TREATMEN 25805 WATER TREATMENT 09/11/2023 156.57 156.57 09/28/2023 Total 11687: 5,407.50 5,407.50 11815 MIKE BURKART FORD INC STMT 0831202 VEHICLE MAINTENANCE POLIC 08/31/2023 1,286.52 09/22/2023 1.286.52 Total 11815: 1,286.52 1,286.52 11835 11835 MILLER & BOELDT INC 089729 GARAGE GAS & OIL 09/11/2023 135 92 135.92 09/22/2023

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Vendor Name Invoice Number Description Invoice Date Net Invoice Amount Amount Paid Date Paid Vendor Total 11835 135 92 135 92 11875 11875 SECURIAN FINANCIAL GROUP I 2023 October FF CONTRIBUTION-UTILITIES 09/06/2023 416 96 416.96 09/08/2023 11875 SECURIAN FINANCIAL GROUP I 2023 October BASIC PREMIUM-UTILITIES 09/06/2023 326.44 326.44 09/08/2023 11875 SECURIAN FINANCIAL GROUP I 2023 October **ER CONTRIBUTION-UTILITIES** 09/06/2023 65.29 65.29 09/08/2023 516.04 11875 SECURIAN FINANCIAL GROUP I 2023 October **EE CONTRIBUTION-CITY** 09/06/2023 516.04 09/08/2023 11875 SECURIAN FINANCIAL GROUP I 2023 October **BASIC PREMIUM-CITY** 09/06/2023 349.17 349.17 09/08/2023 11875 SECURIAN FINANCIAL GROUP I 2023 October **ER CONTRIBUTION-CITY** 09/06/2023 69.83 69.83 09/08/2023 Total 11875: 1,743.73 1.743.73 12216 12216 PLYMOUTH LUBRICANTS 6198464 GAS & OIL - GARAGE 09/21/2023 204.19 204.19 09/28/2023 Total 12216: 204.19 204.19 12230 12230 PIGGLY WIGGLY 20SEP2023 GOLF COURSE CONCESSIONS 09/20/2023 11.97 11.97 09/28/2023 12230 PIGGLY WIGGLY RECEIPT FRO **GOLF COURSE CONCESSIONS** 09/02/2023 61.89 61.89 09/22/2023 12230 PIGGLY WIGGLY STMT082423 POOL CONCESSIONS 08/24/2023 33.83 33.83 09/08/2023 Total 12230: 107 69 107 69 12250 12250 PLYMOUTH UTILITIES-PC STMT091223 PETTY CASH 09/12/2023 5.13 5.13 09/15/2023 12250 PLYMOUTH UTILITIES-PC STMT091223 PETTY CASH 09/12/2023 77.28 77.28 09/15/2023 12250 PLYMOUTH UTILITIES-PC STMT091223 PETTY CASH 09/12/2023 84.43 84.43 09/15/2023 12250 PLYMOUTH UTILITIES-PC STMT091223 PETTY CASH 09/12/2023 48.90 48.90 09/15/2023 12250 PLYMOUTH UTILITIES-PC STMT091223 PETTY CASH 09/12/2023 70.66 70.66 09/15/2023 12250 PLYMOUTH UTILITIES-PC STMT091223 PETTY CASH 09/12/2023 64.80 64.80 09/15/2023 12250 PLYMOUTH UTILITIES-PC STMT091223 PETTY CASH 09/12/2023 11.59 11.59 09/15/2023 12250 PLYMOUTH UTILITIES-PC STMT091223 09/12/2023 09/15/2023 PETTY CASH 20 14 20 14 12250 PLYMOUTH UTILITIES-PC STMT091223 09/12/2023 26.00 09/15/2023 PETTY CASH 26.00 Total 12250: 408 93 408.93 12315 12315 PUBLIC SERVICE COMMISSION 2308-I-04740 ASSESSMENT 09/15/2023 2.502.14 2.502.14 09/22/2023 Total 12315: 2.502.14 2.502.14 12335 12335 QUALITY STATE OIL CO 6868470 GAS INVENTORY DIESEL 09/05/2023 4,324.78 4,324.78 09/22/2023 12335 QUALITY STATE OIL CO 6868480 GAS INVENTORY 09/05/2023 4.267.20 4.267.20 09/22/2023 12335 QUALITY STATE OIL CO 6894250 GAS INVENTORY 08/14/2023 4.579.96 4.579.96 09/28/2023 12335 QUALITY STATE OIL CO 800024 DIESEL INVENTORY 09/07/2023 64.00 64.00 09/22/2023 Total 12335: 13.235.94 13.235.94 12400 12400 RESCO INC 3001843 1/0 SPOOL TIE 08/29/2023 70.60 70.60 09/08/2023 12400 RESCO INC 3002786 CROSSARM, 8 FT BRACELESS 09/06/2023 6,310.07 6,310.07 09/22/2023 12400 RESCO INC 3002786 DISCOUNT 09/06/2023 3.16-09/22/2023 3.16-12400 RESCO INC 3002945 TERMINATOR, OUTDOOR 500-1 09/06/2023 723.57 723.57 09/22/2023 3002945 09/06/2023 09/22/2023 12400 RESCO INC DISCOUNT 36-36-12400 RESCO INC 3003094 09/07/2023 09/22/2023 GUY, DOUBLE GUY ATTACHME 1,523.06 1,523.06

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Vendor Name Invoice Number Description Invoice Date Net Invoice Amount Amount Paid Date Paid Vendor 12400 RESCO INC 3003094 SHIPPING 09/07/2023 146.16 146.16 09/22/2023 12400 RESCO INC 3003094 DISCOUNT 09/07/2023 76- 09/22/2023 76-12400 RESCO INC WIRE, "COCKLE" 3/C #2 STR A 09/07/2023 09/22/2023 3003099 2,520.00 2.520.00 12400 RESCO INC 3003099 DISCOUNT 09/07/2023 1.26-1.26-09/22/2023 12400 RESCO INC 3003999 PEDESTAL. GROUND SLVE 3 P 09/14/2023 7.404.90 7.404.90 09/22/2023 12400 RESCO INC 3003999 SHIPPING 09/14/2023 434.46 434.46 09/22/2023 12400 RESCO INC 3003999 DISCOUNT 09/14/2023 3.70-3.70-09/22/2023 12400 RESCO INC INSULATOR, EPOXILATOR DEA 3004015 09/14/2023 1,149.96 1.149.96 09/22/2023 12400 RESCO INC 3004015 ANCHOR, 8" HELIX, ROCK 5/8" T 09/14/2023 880.23 880.23 09/22/2023 12400 RESCO INC 3004015 ANCHOR, DBL 10" HX, 1.5" HUB, 09/14/2023 2,725.45 2.725.45 09/22/2023 12400 RESCO INC 3004015 ROD, ANCHOR 1" X 7' W/ 1" THR 09/14/2023 1,202.02 1,202.02 09/22/2023 12400 RESCO INC 3004015 DISCOUNT 09/14/2023 2.98-2.98-09/22/2023 12400 RESCO INC 3004398 RED WARNING LOCATING FLA 09/18/2023 700.00 700.00 09/28/2023 12400 RESCO INC 3004398 SHIPPING 09/18/2023 133.85 133.85 09/28/2023 12400 RESCO INC 3004398 DISCOUNT 09/18/2023 09/28/2023 .35-35-12400 RESCO INC 3005253 ARRESTER, CLASS 9/10KV POL 09/22/2023 1,735.80 1,735.80 09/28/2023 12400 RESCO INC 3005253 DISCOUNT 09/22/2023 .87-.87-09/28/2023 12400 RESCO INC 899285-00 PAD, BASEMENT FOR ERMCO 06/21/2023 6,072.75-6,072.75-09/22/2023 Total 12400: 21,573.94 21,573.94 12575 12575 SHEBOYGAN COUNTY HIGHWA STREET REPAIR MATERIALS 08/31/2023 130237 234.84 234.84 09/28/2023 12575 SHEBOYGAN COUNTY HIGHWA 130237 **BRIDGES & GUARDRAILS** 08/31/2023 09/28/2023 3.377.37 3.377.37 Total 12575: 3,612.21 3,612.21 12695 12695 US POSTAL SERVICE STMT090623 **ENVELOPES** 09/06/2023 1,143.65 1,143.65 09/08/2023 Total 12695: 1,143.65 1,143.65 12696 12696 STOP PROCESSING CENTER **AUTOPAY SERVICE** 09/01/2023 20285 34 96 34 96 09/08/2023 Total 12696: 34.96 34.96 12705 12705 WI STATE LABORATORY OF HY 752652 WATER TESTING 08/31/2023 1,490.00 1,490.00 09/15/2023 Total 12705: 1,490.00 1,490.00 12750 12750 SUPERIOR CHEMICAL LLC 371565 PARKS JANITORIAL 08/25/2023 161.31 161.31 09/22/2023 12750 SUPERIOR CHEMICAL LLC 373891 CITY HALL JANITORIAL 09/21/2023 229.86 229.86 09/28/2023 Total 12750: 391.17 391.17 12882 12882 SPECTRUM 007015709012 INTERNET 09/01/2023 129.98 129.98 09/15/2023 12882 **SPECTRUM** 160218701090 PHONE LINES - UTILITIES 09/01/2023 159.96 159.96 09/15/2023 **SPECTRUM** PHONE - FIRE 12882 160218701090 09/01/2023 39.99 39.99 09/15/2023 12882 **SPECTRUM** 160218701090 PHONE - POLICE 09/01/2023 39.99 39.99 09/15/2023 12882 SPECTRUM 160218701090 PHONE - EVERGREEN GOLF 09/01/2023 39.99 39.99 09/15/2023 12882 SPECTRUM 160218701090 PHONE LINES - CITY 09/01/2023 119.97 119.97 09/15/2023 819.00 12882 SPECTRUM 160218701090 INTERNET 09/01/2023 819.00 09/15/2023 12882 SPECTRUM PRI - UTILITIES 09/01/2023 534 20 09/15/2023 160218701090 534 20 12882 SPECTRUM PRI - CITY 09/01/2023 09/15/2023 160218701090 263.12 263.12

Vendor	Vendor Name	Invoice Number	Description	Invoice Date	Net Invoice Amount	Amount Paid	Date Paid
12882	SPECTRUM	CH STMT 9-15	PHONE - POLICE	09/15/2023	34.36	34.36	09/28/2023
	SPECTRUM	YC STMT 9-15-	UTILITIES - YOUTH CENTER	09/15/2023	11.45	11.45	09/28/2023
To	otal 12882:				2,192.01	2,192.01	
12965							
12965	US CELLULAR	0603568039	CELL PHONE - EMPLOYEES	09/08/2023	2,567.77	2,567.77	09/22/2023
12965	US CELLULAR	0603568039	CELL PHONE - STREETS	09/08/2023	42.50	42.50	09/22/2023
12965	US CELLULAR	0603568039	CELL PHONES - PARKS	09/08/2023	43.00	43.00	09/22/2023
12965	US CELLULAR	0603568039	CELL PHONE SERVICE - POOL	09/08/2023	39.50	39.50	09/22/2023
12965	US CELLULAR	0603568039	CELL PHONES - POLICE	09/08/2023	357.90	357.90	09/22/2023
12965	US CELLULAR	0603568039	CELL PHONE SERVICE (FIRE)	09/08/2023	298.50	298.50	09/22/2023
12965	US CELLULAR	0603568039	CELL PHONE SERVICE (UTILITI	09/08/2023	681.99	681.99	09/22/2023
12965	US CELLULAR	0604012396	CELL MODEM - POLICE	09/10/2023	237.12	237.12	09/28/2023
12965	US CELLULAR	0604012396	CELL MODEM - ELECTRIC	09/10/2023	39.52	39.52	09/28/2023
12965	US CELLULAR	0604012396	CELL MODEM - WATER	09/10/2023	44.61	44.61	09/28/2023
12965	US CELLULAR	0604012396	CELL MODEM - BACKUP INTER	09/10/2023	39.52	39.52	09/28/2023
To	otal 12965:				4,391.93	4,391.93	
40070							
13078 13078	WILLARD QUASIUS EQUIPMEN	59152	CONCRETE PLANER 8"	09/08/2023	440.00	440.00	09/28/2023
13076	WILLAND QUASIOS EQUIFINEN	39132	CONCILIE FLANEIX	09/00/2023	440.00		09/20/2023
To	otal 13078:				440.00	440.00	
13170 13170	WISCONSIN NEWSPRESS	STMT 8 31 202	WISCONSIN NEWSPRESS - GF-	08/31/2023	583.32	583.32	09/22/2023
13170	WIGGONGIN NEWOI REGG	31W1 0-31-202	WIGOONOIN NEWOI NEOG - OI -	00/31/2023	303.32		03/22/2023
To	otal 13170:				583.32	583.32	
40004							
13221 13221	WEX BANK	91806576	FLEET FUELING	09/15/2023	4,557.29	4,557.29	09/22/2023
	WEX BANK	91806576	FLEET FUELING	09/15/2023	843.09	843.09	09/22/2023
	WEX BANK	91806576	FLEET FUELING	09/15/2023	1,502.79	1,502.79	09/22/2023
.022.		0.0000.0		00/10/2020			00/12/2020
To	otal 13221:				6,903.17	6,903.17	
20000							
30022 30022	ASSOCIATED APPRAISAL CON	170173	ASSOCIATED APPRAISAL CON	09/01/2023	2,277.65	2,277.65	09/15/2023
00022	7.6556		7,00000.0000	00/01/2020			00/10/2020
To	otal 30022:				2,277.65	2,277.65	
20020							
30028 30028	BAKER & TAYLOR	2037745425	BOOKS - LIBRARY	08/23/2023	555.87	555.87	09/08/2023
30028	BAKER & TAYLOR	2037745425	SHIPPING - LIBRARY	08/23/2023	5.56	5.56	09/08/2023
30028	BAKER & TAYLOR	2037751530	BOOKS - LIBRARY	08/25/2023	329.60	329.60	09/08/2023
30028	BAKER & TAYLOR	2037751530	SHIPPING - LIBRARY	08/25/2023	3.30	3.30	09/08/2023
30028	BAKER & TAYLOR	2037751617	BOOKS - LIBRARY	08/25/2023	53.10	53.10	09/08/2023
30028	BAKER & TAYLOR	2037751617	SHIPPING - LIBRARY	08/25/2023	.53	.53	09/08/2023
30028	BAKER & TAYLOR	2037761770	BOOKS - LIBRARY	08/30/2023	444.97	444.97	09/22/2023
30028	BAKER & TAYLOR	2037761770	SHIPPING - LIBRARY	08/30/2023	4.45	4.45	09/22/2023
30028	BAKER & TAYLOR	2037761815	AV - LIBRARY	08/31/2023	31.49	31.49	09/22/2023
30028	BAKER & TAYLOR	2037761815	SHIPPING - LIBRARY	08/31/2023	.28	.28	09/22/2023
30028	BAKER & TAYLOR	2037768159	BOOKS - LIBRARY	09/01/2023	354.61	354.61	09/22/2023
30028	BAKER & TAYLOR	2037768159	SHIPPING - LIBRARY	09/01/2023	3.55	3.55	09/22/2023
30028	BAKER & TAYLOR	2037770846	BOOKS - LIBRARY	09/05/2023	330.88	330.88	09/22/2023
30028	BAKER & TAYLOR	2037770846	SHIPPING - LIBRARY	09/05/2023	3.31	3.31	09/22/2023
30028	BAKER & TAYLOR	2037781569	BOOKS - LIBRARY	09/11/2023	298.56	298.56	09/22/2023

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Vendor	Vendor Name	Invoice Number	Description	Invoice Date	Net Invoice Amount	Amount Paid	Date Paid
30028	BAKER & TAYLOR	2037781569	SHIPPING - LIBRARY	09/11/2023	2.99	2.99	09/22/2023
30028	BAKER & TAYLOR	2037788414	AV - LIBRARY	09/15/2023	51.96	51.96	09/28/2023
30028	BAKER & TAYLOR	2037788414	SHIPPING - LIBRARY	09/15/2023	.44	.44	09/28/2023
30028	BAKER & TAYLOR	2037792121	BOOKS - LIBRARY	09/15/2023	653.54	653.54	09/28/2023
30028	BAKER & TAYLOR	2037792121	SHIPPING - LIBRARY	09/15/2023	6.54	6.54	09/28/2023
To	otal 30028:				3,135.53	3,135.53	
30066							
30066	CHUCK VAN HORN DODGE INC	25051106	GARAGE SMALL EQUIPMENT R	09/06/2023	76.50	76.50	09/22/2023
Te	otal 30066:				76.50	76.50	
30073							
30073	COMPLETE OFFICE OF WI	530935	OFFICE SUPPLIES - POLICE	08/16/2023	26.22	26.22	09/22/2023
30073	COMPLETE OFFICE OF WI	531022	OFFICE SUPPLIES - LIBRARY	08/16/2023	88.99	88.99	09/22/2023
30073	COMPLETE OFFICE OF WI	536164	OFFICE SUPPLIES - LIBRARY	08/24/2023	57.06	57.06	09/22/2023
30073	COMPLETE OFFICE OF WI	536910	CHILDRENS PROGRAM - LIBRA	08/25/2023	4.46	4.46	09/22/2023
30073	COMPLETE OFFICE OF WI	538579	COPY MACHINE - LIBRARY	08/29/2023	165.79	165.79	09/22/2023
30073	COMPLETE OFFICE OF WI	545828	OFFICE SUPPLIES - POLICE	09/11/2023	17.57	17.57	09/22/2023
30073	COMPLETE OFFICE OF WI	545872	BUILD MAINT - LIBRARY	09/11/2023	33.29	33.29	09/22/2023
30073	COMPLETE OFFICE OF WI	547559	OFFICE SUPPLIES - LIBRARY	09/13/2023	50.00	50.00	09/22/2023
30073	COMPLETE OFFICE OF WI	547637	PROGRAM - LIBRARY	09/13/2023	40.84	40.84	09/22/2023
30073	COMPLETE OFFICE OF WI	549523	OFFICE SUPPLIES - POLICE	09/15/2023	57.55	57.55	09/28/2023
30073	COMPLETE OFFICE OF WI	549524	OFFICE SUPPLIES - COURT	09/15/2023	7.66	7.66	09/22/2023
30073	COMPLETE OFFICE OF WI	549544	COPY MACHINE - LIBRARY	09/15/2023	16.62	16.62	09/22/2023
30073	COMPLETE OFFICE OF WI	552322	OFFICE SUPPLIES - POLICE	09/20/2023	24.92	24.92	09/28/2023
30073	COMPLETE OFFICE OF WI	555962	CHILDRENS PROGRAM - LIBRA	09/26/2023	11.57	11.57	09/28/2023
30073	COMPLETE OFFICE OF WI	AR55641	COPY MACHINE CLERK OFFICE	08/15/2023	140.34	140.34	09/28/2023
30073 30073	COMPLETE OFFICE OF WI	AR56486 AR56491	COPY MACHINE CLERK OFFICE COPY MACHINE - LIBRARY	09/15/2023 09/15/2023	92.13 42.47	92.13 42.47	09/28/2023 09/22/2023
30073	COMPLETE OFFICE OF WI	AR56492	COPY MACHINE - LIBRARY	09/15/2023	114.47	114.47	09/22/2023
To	otal 30073:				991.95	991.95	
30075							
30075	CONWAY SHIELDS	0511911	FD EQUIPMENT	09/12/2023	109.47	109.47	09/22/2023
30075	CONWAY SHIELDS	0511911	FD EQUIPMENT	09/12/2023	54.73	54.73	09/22/2023
To	otal 30075:				164.20	164.20	
30084							
30084	DELTA DENTAL OF WISCONSIN	000002016858	DENTAL - CITY	09/18/2023	1,050.80	1,050.80	09/22/2023
30084	DELTA DENTAL OF WISCONSIN	000002016858	DENTAL - UTILITIES	09/18/2023	693.04	693.04	09/22/2023
To	otal 30084:				1,743.84	1,743.84	
30098							
30098	DINGES FIRE COMPANY	44447	CAPITAL FIRE EQUIPMENT	09/13/2023	1,680.92	1,680.92	09/22/2023
30098		44447	CAPITAL FIRE EQUIPMENT	09/13/2023	840.46	840.46	09/22/2023
To	otal 30098:				2,521.38	2,521.38	
0040:							
30104 30104	DOUGLAS GENKES OVERHEAD	43553	CITY ONLY	07/27/2023	758.00	758.00	09/15/2023
Te	otal 30104:				758.00	758.00	

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To	otal 50106:		1,490.42	1,490.42						
91542										
91542	BELL LUMBER & POLE CO	INV-023490	POLE 45' - CLASS 3	09/11/2023	27,302.00	27,302.00	09/28/2023			
	BELL LUMBER & POLE CO	INV-023608	POLE 40 FT CLASS 3 NRP	09/15/2023	20,352.00	20,352.00				
91542	BELL LUMBER & POLE CO	INV-023608	POLE 45' - CLASS 3	09/15/2023	2,409.00	2,409.00	09/28/2023			
To	otal 91542:				50,063.00	50,063.00				
91561										
91561	PACE ANALYTICAL SERVICES I	2340136686	LANDFILL	09/06/2023	759.00	759.00	09/15/2023			
91561	PACE ANALYTICAL SERVICES I	2340136706	SLUDGE DISPOSAL	09/06/2023	250.00	250.00	09/15/2023			
91561	PACE ANALYTICAL SERVICES I	2340137102	LABORATORY	09/18/2023	292.00	292.00	09/28/2023			
To	otal 91561:				1,301.00	1,301.00				
91741										
91741	LAKESHORE TECHNICAL COLL	LTCSF0000660	EMT TRAINING CITY	08/31/2023	931.84	931.84	09/15/2023			
91741	LAKESHORE TECHNICAL COLL	LTCSF0000660	EMT TRAINING TOWN	08/31/2023	465.92	465.92	09/15/2023			
To	otal 91741:				1,397.76	1,397.76				
91993										
91993	HIGH STAR SUPPLY	42957	EVERGREEN GOLF EQUIPMEN	08/31/2023	11.50	11.50	09/08/2023			
To	otal 91993:				11.50	11.50				
92115										
92115	HILLCREST BUILDERS	1326 TRILLIU	SECURITY DEPOSIT REFUND	09/07/2023	1,000.00	1,000.00	09/22/2023			
92115	HILLCREST BUILDERS	1407 GREYST	SECURITY DEPOSIT REFUND	09/07/2023	1,000.00	1,000.00	09/22/2023			
	HILLCREST BUILDERS		SECURITY DEPOSIT REFUND	09/07/2023	1,000.00	1,000.00	09/22/2023			
	HILLCREST BUILDERS	1427 GREYST	SECURITY DEPOSIT REFUND	09/07/2023	1,000.00	1,000.00	09/22/2023			
	HILLCREST BUILDERS HILLCREST BUILDERS	291/293 GREY 388/390 Greyst	SECURITY DEPOSIT REFUND SECURITY DEPOSIT REFUND	09/07/2023 09/07/2023	1,000.00 1,000.00	1,000.00 1,000.00	09/22/2023 09/22/2023			
	HILLCREST BUILDERS	524 CLOVERD	SECURITY DEPOSIT REFUND	09/07/2023	1,000.00	1,000.00	09/22/2023			
	HILLCREST BUILDERS	821 RIDGE PO	SECURITY DEPOSIT REFUND	09/07/2023	1,000.00	1,000.00	09/22/2023			
To	otal 92115:				8,000.00	8,000.00				
92133										
	ENDURACLEAN INC	15694	BUILDING MAINTENANCE - LIB	09/12/2023	207.82	207.82	09/22/2023			
To	otal 92133:				207.82	207.82				
92148										
	ANSER	6509-091123	ANSWERING SERVICE	09/11/2023	390.00	390.00	09/15/2023			
To	otal 92148:				390.00	390.00				
92174										
	AIRGAS USA LLC	5501515674	BOTTLED GAS CYLINDER RENT	08/31/2023	73.24	73.24	09/22/2023			
92174	AIRGAS USA LLC	5501602756	BOTTLED GAS CYLINDER RENT	08/31/2023	70.68	70.68	09/15/2023			
92174	AIRGAS USA LLC	5501602756	BOTTLED GAS CYLINDER RENT	08/31/2023	71.97	71.97	09/15/2023			
To	otal 92174:				215.89	215.89				

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92503							
92503	GIBBSVILLE IMPLEMENT INC	18849	PARKS EQUIPMENT REPAIR &	09/07/2023	269.99	269.99	09/22/2023
T	otal 92503:				269.99	269.99	
92648							
92648	VIKING ELECTRIC SUPPLY INC	S007249751.0	LED DRIVERS FOR STREET LIG	09/07/2023	407.45	407.45	09/22/2023
T	otal 92648:				407.45	407.45	
92820							
92820	TERRASPATIAL TECHNOLOGIE	20180726	MONTHLY USER FEES	09/11/2023	1,000.00	1,000.00	09/15/2023
T	otal 92820:				1,000.00	1,000.00	
92881							
92881	MIDSTAR PRINTING	12957	OFFICE SUPPLIES - FIRE	09/13/2023	30.91	30.91	09/22/2023
92881	MIDSTAR PRINTING	12957	OFFICE SUPPLIES - FIRE	09/13/2023	15.45	15.45	09/22/2023
T	otal 92881:				46.36	46.36	
92957							
	FRONTIER FRONTIER	STMT092623 STMT092623A	MONITORING SERVICE WELL MONITORING	09/16/2023 09/19/2023	211.60 16.14	211.60 16.14	09/28/2023 09/28/2023
	otal 92957:				227.74	227.74	
•	otal 02007.						
92982 92982	HOPP NEUMANN HUMKE LLP	10745-105M 1	LEGAL SERVICE	09/06/2023	419.00	419.00	09/22/2023
	HOPP NEUMANN HUMKE LLP	153	LEGAL SERVICE	09/06/2023	1,751.00	1,751.00	09/22/2023
92982	HOPP NEUMANN HUMKE LLP	164	LEGAL SERVICE	09/06/2023	3,603.00	3,603.00	09/22/2023
92982	HOPP NEUMANN HUMKE LLP	413 North St 1	LEGAL SERVICE	09/06/2023	139.50	139.50	09/22/2023
T	otal 92982:				5,912.50	5,912.50	
93036							
93036	SEERA	STMT091223	FOCUS ON ENERGY PAYMENT	09/12/2023	6,487.23	6,487.23	09/15/2023
T	otal 93036:				6,487.23	6,487.23	
93377							
93377	SHRED IT USA	8004688497	PAPER SHREDDING SERVICE	09/18/2023	151.73	151.73	09/28/2023
93377	SHRED IT USA	8004815128	SHREDDING SERVICE	09/25/2023	86.27	86.27	09/28/2023
T	otal 93377:				238.00	238.00	
93398							
93398	STUART C IRBY CO	S013435771.0	SPACER, HENDRIX .750" MAX D	08/31/2023	29,624.00	29,624.00	09/28/2023
	STUART C IRBY CO	S013435771.0	BRACKET, TANGENT MESSENG	08/31/2023	9,753.75	9,753.75	09/28/2023
	STUART CIRBY CO	S013435771.0	BRACKET, TANGENT STIRRUP	08/31/2023	1,293.75	1,293.75	09/28/2023
	STUART CIRBY CO	S013435771.0	BRACKET, ANGLE HENDRIX BA	08/31/2023	3,983.50	3,983.50	09/28/2023
	STUART CIRBY CO	S013435771.0	PIN, HENDRIX SHORT SHANK 2	08/31/2023	1,725.00	1,725.00	09/28/2023
	STUART CIRBY CO	S013435771.0	DOUBLE PIN PLATE	08/31/2023	650.70 5.113.80	650.70 5 113 80	09/28/2023
	STUART C IRBY CO STUART C IRBY CO	S013435771.0 S013435771.0	PREFORM, DEAD END GRIP #1 PREFORM, DEAD END GRIP #4	08/31/2023 08/31/2023	5,113.80 2,341.50	5,113.80 2,341.50	09/28/2023 09/28/2023
	STUART C IRBY CO	S013435771.0 S013435771.0	HENDRIX DEADEND THIMBLE C	08/31/2023	2,341.50 566.40	566.40	09/28/2023
	STUART C IRBY CO	S013435771.0 S013435771.0	127 AWA MESSENGER SPLICE	08/31/2023	3,874.50	3,874.50	09/28/2023
	STUART C IRBY CO	S013435771.0	BRACKET, ANTI-SWAY 24" AERI	08/31/2023	1,616.25	1,616.25	09/28/2023
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Vendor Name Invoice Number Description Invoice Date Net Invoice Amount Amount Paid Date Paid Vendor Total 93398: 60 543 15 60 543 15 93432 93432 ADVANCED DISPOSAL SVCS S 0094884-4172-CONTRACT - GARBAGE 09/01/2023 26.419.62 26 419 62 09/22/2023 93432 ADVANCED DISPOSAL SVCS S 0094884-4172-**CONTRACT - RECYCLING** 09/01/2023 9,652.72 9,652.72 09/22/2023 93432 ADVANCED DISPOSAL SVCS S 0094884-4172-HOUSING AUTH GARBAGE/REC 09/01/2023 345.00 345.00 09/22/2023 93432 ADVANCED DISPOSAL SVCS S 0094888-4172-WASTE DISPOSAL SERVICE 09/01/2023 306.03 306.03 09/15/2023 93432 ADVANCED DISPOSAL SVCS S 0094888-4172-WASTE DISPOSAL SERVICE 09/01/2023 393.58 393.58 09/15/2023 Total 93432: 37,116.95 37,116.95 93556 93556 FHI FRS INVESTMENT PARTNE STMT092623 INVESTMENT FEES 09/01/2023 2.682.46 2.682.46 09/28/2023 93556 EHLERS INVESTMENT PARTNE STMT092623 09/01/2023 865.01 09/28/2023 INVESTMENT FEES 865.01 Total 93556: 3,547.47 3,547.47 93665 93665 ITSAVVY LLC 01451743 HP PROBOOK 450 G10 NOTEB 09/19/2023 937.57 937.57 09/28/2023 01451743 93665 ITSAVVY LLC MICROSOFT OFFICE HOME & B 09/19/2023 244.13 244.13 09/28/2023 93665 ITSAVVY LLC 01452044 HP PROBOOK 450 G10 NOTEB 09/20/2023 937.57 937.57 09/28/2023 Total 93665: 2 119 27 2 119 27 93710 93710 PLYMOUTH POLICE DEPT 09072023 K9 GOLF EVENT CASH DRAWE 09/07/2023 300.00 300.00 09/08/2023 Total 93710: 300.00 300.00 93771 93771 SHEBOYGAN COUNTY REGIST 09222023 RECORDING FEE 09/22/2023 30.00 30.00 09/28/2023 Total 93771: 30.00 30.00 93845 93845 HYDRO CORP INC 0073907-IN CROSS CONNECTION PROGRA 1.083.00 08/31/2023 1.083.00 09/08/2023 Total 93845: 1,083.00 1,083.00 93877 93877 INFOSEND INC 246429 **BILL MAILING SERVICE** 08/31/2023 09/28/2023 4,354.73 4,354.73 Total 93877: 4.354.73 4.354.73 93936 93936 PHILS PUMPING & FABRICATIO FLEET VEHICLE MAINTENANCE 56931 08/29/2023 436.25 436.25 09/15/2023 Total 93936: 436.25 436.25 94157 94157 MEYER ELECTRIC SERVICE E5088 **EXCAVATING ELECTRIC DEPT** 08/29/2023 2,620.00 2,620.00 09/08/2023 94157 MEYER ELECTRIC SERVICE E5088 **EXCAVATING ELECTRIC DEPT** 08/29/2023 2,498.00 2,498.00 09/08/2023 Total 94157: 5,118.00 5,118.00 94248 94248 BOBCAT OF JANESVILLE FLEET VEHICHLE MAINTENANC 02-262528 08/24/2023 128.48 128.48 09/22/2023

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Vendor	Vendor Name	Invoice Number	Description	Invoice Date	Net Invoice Amount	Amount Paid -					
T	otal 94248:				128.48	128.48					
94308 94308	DEPARTMENT OF REVENUE	STMT 9-13-202	TONI CAHALA	09/13/2023	35.00	35.00	09/22/2023				
T	otal 94308:				35.00	35.00					
94333 94333 94333	FISCHERS FLEET SERVICE INC FISCHERS FLEET SERVICE INC	70068 70071	FLEET VEHICLE MAINTENANC FLEET VEHICLE MAINTENANC	08/28/2023 08/30/2023	1,473.37 1,130.60	1,473.37 1,130.60	09/28/2023 09/28/2023				
T	otal 94333:				2,603.97	2,603.97					
94341 94341	MONROE TRUCK EQUIPMENT I	849736	GARAGE LARGE EQUIP REPAIR	09/11/2023	14.78	14.78	09/22/2023				
T	otal 94341:				14.78	14.78					
94491 94491	H & R SAFETY SOLUTIONS INC H & R SAFETY SOLUTIONS INC H & R SAFETY SOLUTIONS INC H & R SAFETY SOLUTIONS INC	8101 8113 8123 8123	RUBBER GLOVE PROTECTORS STREET SIGNS & MARKINGS M SMOKE SAFETY GLASSES CLEAR SAFETY GLASSES	08/29/2023 09/08/2023 09/14/2023 09/14/2023	261.00 237.60 142.80 66.00	261.00 237.60 142.80 66.00	09/08/2023 09/22/2023 09/22/2023 09/22/2023				
T	otal 94491:				707.40	707.40					
94503	AMARIL UNIFORM COMPANY AMARIL UNIFORM COMPANY otal 94503:	IV249011 IV249011	CARHARTT SHIRT LARGE TALL COMPANY LOGO	09/05/2023 09/05/2023	138.00 13.00 151.00	138.00 13.00 ———————————————————————————————————	09/22/2023 09/22/2023				
94517 94517 94517	DEAN ENTERPRISES LLC DEAN ENTERPRISES LLC otal 94517:	A-148389 A-148394	EVERGREEN GOLF COURSE C PARKS CONTRACTOR	09/15/2023 09/15/2023	147.50 147.50 295.00	147.50 147.50 295.00	09/22/2023 09/22/2023				
94573 94573	DIGICORP INC	347882	SENTINEL ONE EDR SUBSCRIP	09/15/2023	484.00	484.00	09/28/2023				
T	otal 94573:				484.00	484.00					
95046 95046	TRAFFIC LOGIX CORPORATION	SIN22146	RADAR	09/14/2023	232.10	232.10	09/28/2023				
T	otal 95046:				232.10	232.10					
95117 95117 95117	DICKMAN COMMUNICATIONS DICKMAN COMMUNICATIONS	209 212	EOC UPGRADES NETWORK WIRING	08/15/2023 08/15/2023	1,329.00 465.00	1,329.00 465.00	09/28/2023 09/28/2023				
T	otal 95117:				1,794.00	1,794.00					
95121 95121	NELSON & ASSOCIATES, LLC	3465	UNIFORMS - POLICE	09/05/2023	1,383.18	1,383.18	09/15/2023				

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Vendor Name Invoice Number Description Invoice Date Net Invoice Amount Amount Paid Date Paid Vendor Total 95121: 1,383.18 1.383.18 95222 95222 BOUND TREE MEDICAL, LLC 85088799 MEDICAL SUPPLIES - FIRE 09/13/2023 737.79 737.79 09/22/2023 Total 95222: 737.79 737.79 95411 95411 DEANS ELECTRIC, LLC 10553 **BUILDING MAINTENANCE - LIB** 09/13/2023 317.76 317.76 09/22/2023 Total 95411: 317.76 317.76 95414 95414 POSTHUMA HOMES LLC 714 Meadow Ri SECURITY DEPOSIT REFUND 09/07/2023 1.000.00 1.000.00 09/22/2023 Total 95414: 1,000.00 1,000.00 95443 95443 NASS BUILDERS LLC 2301 DOUGLA SECURITY DEPOSIT REFUND 09/07/2023 1,000.00 1,000.00 09/22/2023 Total 95443: 1,000.00 1,000.00 95459 VEHICLE MAINTENANCE 95459 BLACK DAWG DIESEL LLC 4880 08/16/2023 09/28/2023 514.55 514.55 Total 95459: 514.55 514.55 95518 95518 EUGENE OR JILL SCHALL 721 TRAIL RID SECURITY DEPOSIT REFUND 09/13/2023 1,000.00 1,000.00 09/22/2023 Total 95518: 1,000.00 1,000.00 95541 95541 ENVIRONMENTAL CONSULTING LABORATORY 05/10/2023 6261 1.800.00 1.800.00 09/28/2023 Total 95541: 1.800.00 1.800.00 95714 95714 TRANSUNION RISK AND ALTER 135504720230 OPERATING SUPPLIES - POLIC 09/06/2023 75.00 75.00 09/15/2023 Total 95714: 75.00 75.00 95716 95716 SHAKEDOWN TOOLS LLC 17905 GARAGE HARDWARE AND TOO 09/06/2023 17.95 17.95 09/22/2023 95716 SHAKEDOWN TOOLS LLC 18081 GARAGE HARDWARE AND TOO 09/13/2023 29.18 29.18 09/22/2023 Total 95716: 47.13 47.13 95743 95743 ESSENTIAL SEWER & WATER S C-6 P.O. 10121 REPAIR WATER SERVICE 09/01/2023 3,125.00 3,125.00 09/15/2023 95743 ESSENTIAL SEWER & WATER S C-7 P.O. WATER MAIN REPAIR 09/18/2023 3,175.00 3,175.00 09/28/2023 Total 95743: 6,300.00 6,300.00 95854 95854 ALTEC SUPPLY 12374060 DILLON EDJR DYNAMOMETER 08/31/2023 1 740 00 1 740 00 09/08/2023 **FREIGHT** 95854 ALTEC SUPPLY 12374060 08/31/2023 106.45 106.45 09/08/2023

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Vendor	Vendor Name	Invoice Number	Description	Invoice Date	Net Invoice Amount	Amount Paid	Date Paid
95854	ALTEC SUPPLY ALTEC SUPPLY ALTEC SUPPLY	12376604 12376604 9258062	CM BANDIT RATCHET CHAIN H FREIGHT ROLL OF 1/2" ROPE	09/05/2023 09/05/2023 08/16/2023	617.25 68.64 167.45-	617.25 68.64 167.45-	09/22/2023 09/22/2023 09/22/2023
Т	otal 95854:				2,364.89	2,364.89	
95899 95899	TERESE SHAW	STMT 9-15-202	PETTY CASH - POLICE	09/15/2023	69.27	69.27	09/22/2023
Т	otal 95899:				69.27	69.27	
95917 95917	BADGER LABORATORIES INC	23-015247	WATER SAMPLES	09/11/2023	175.00	175.00	09/15/2023
Т	otal 95917:				175.00	175.00	
95940 95940	GORDON FLESCH COMPANY IN	IN14353636	COPY MACHINE	09/07/2023	182.41	182.41	09/15/2023
Т	otal 95940:				182.41	182.41	
95951 95951 95951	HWY 67 PLYMOUTH LLC HWY 67 PLYMOUTH LLC	30881032102 30881060102	REFUND DEPOSIT BALANCE	09/26/2023 09/26/2023	13,987.79 5,380.92	13,987.79 5,380.92	09/28/2023 09/28/2023
Т	otal 95951:				19,368.71	19,368.71	
95975 95975	RENNERT'S FIRE EQUIPMENT	1244	VEHICLE MAINTENANCE - FIRE	09/07/2023	391.00	391.00	09/22/2023
Т	otal 95975:				391.00	391.00	
96160 96160	LAWSON PRODUCTS INC	930892744	PARKS MATERIALS	09/01/2023	18.72	18.72	09/22/2023
Т	otal 96160:				18.72	18.72	
96175 96175	HILLCREST DEVELOPMENT LL	STMT 9-7-23 E	RELEASE OF ESCROW - GREY	09/06/2023	133,585.00	133,585.00	09/15/2023
Т	otal 96175:				133,585.00	133,585.00	
96197 96197	MEAD & HUNT	354260	DIGESTER ROOF - ENGINEERI	09/12/2023	4,637.50	4,637.50	09/28/2023
Т	otal 96197:				4,637.50	4,637.50	
	VETTING CUSTOMS VETTING CUSTOMS	6727 7283	CITY ONLY CAP VEHICLES FIRE	08/14/2023 09/14/2023	1,842.59 321.07	1,842.59 321.07	09/15/2023 09/22/2023
Т	otal 96236:				2,163.66	2,163.66	
96277 96277	AQUATIC INFORMATICS INC	105920	ANNUAL WIMS SUPPORT	09/05/2023	2,602.00	2,602.00	09/15/2023
_	otal 96277:				2,602.00	2,602.00	

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Vendor	Vendor Name	Invoice Number	Description	Invoice Date Net Invoice Amount Paid Amount Paid								
	TANGENT INC. TANGENT INC.	SI116170 SI116170	DATACOVE - EMAIL ARCHIVING DATACOVE - EMAIL ARCHIVING	09/13/2023 09/13/2023	3,500.00 2,000.00	3,500.00 2,000.00	09/28/2023 09/28/2023					
Т	otal 96278:				5,500.00	5,500.00						
96280 96280	EDGAR CANTRALL	6886408012A	REFUND OVERPAYMENT	09/06/2023	112.00	112.00	09/08/2023					
Т	otal 96280:				112.00	112.00						
96286 96286 96286 96286	LOCATORS & SUPPLIES INC LOCATORS & SUPPLIES INC LOCATORS & SUPPLIES INC	0309772-IN 0309772-IN 0309824-IN	VLOC3-9800 LOCATOR FREIGHT TRAINING	09/19/2023 09/19/2023 09/15/2023	4,825.00 45.45 800.00	4,825.00 45.45 800.00	09/22/2023 09/22/2023 09/22/2023					
Т	otal 96286:				5,670.45	5,670.45						
	TIMOTHY KAPELLEN TIMOTHY KAPELLEN	2878170001 287817001	ENERGY STAR INCENTIVE - DW ENERGY STAR INCENTIVE - W	08/29/2023 09/27/2023	25.00 40.00	25.00 40.00	09/08/2023 09/28/2023					
Т	otal 96287:				65.00	65.00						
96288 96288	CUSTOM CRAFT ROOFING & C	2028_1	ROOF REPAIR - LIBRARY	09/05/2023	421.43	421.43	09/08/2023					
Т	otal 96288:				421.43	421.43						
96290 96290	KRIS MORSE ART	AUGUST 23 C	PAINTING COW	09/12/2023	4,917.34	4,917.34	09/22/2023					
Т	otal 96290:				4,917.34	4,917.34						
96291 96291	TRACI ARGALL	6888508402	ENERGY STAR INCENTINVE - W	09/11/2023	65.00	65.00	09/15/2023					
Т	otal 96291:				65.00	65.00						
96292 96292	MICHAEL SWANN	1884628303	ENERGY STAR INCENTIVE - F	09/11/2023	25.00	25.00	09/15/2023					
Т	otal 96292:				25.00	25.00						
96293 96293	LUCILLE NIEDENS	15872682822	REFUND OVERPAYMENT	09/12/2023	100.00	100.00	09/15/2023					
Т	otal 96293:				100.00	100.00						
96294 96294	KELLER INC	1045 LINDOEF	SECURITY DEPOST REFUND	09/07/2023	1,000.00	1,000.00	09/22/2023					
Т	otal 96294:				1,000.00	1,000.00						
96295 96295	MATTER CONSTRUCTION SER	108 TUMBLER	SECURITY DEPOSIT REFUND	09/07/2023	1,000.00	1,000.00	09/22/2023					

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Vendor	Vendor Name	Invoice Number	Description	Invoice Date	Net Invoice Amount	Amount Paid	Date Paid
T	otal 96295:				1,000.00	1,000.00	
96296 96296	REINDL BUILDERS LLC	2246 DOUGLA	SECURITY DEPOSIT REFUND	09/07/2023	1,000.00	1,000.00	09/22/2023
T	otal 96296:				1,000.00	1,000.00	
96298 96298	HIGHWAY TRUCK PARTS LTD	87424	GARAGE LARGE EQUIPMENT R	09/11/2023	550.00	550.00	09/28/2023
T	otal 96298:				550.00	550.00	
96299 96299	CHASE & KYLEA INMAN	14871233302	REFUND OVERPAYMENT	09/19/2023	62.28	62.28	09/22/2023
T	otal 96299:				62.28	62.28	
96300 96300	TJS MAINTENANCE CONSTUR	STMT091923	ASPHALT REPAIR	09/08/2023	10,000.00	10,000.00	09/28/2023
T	otal 96300:				10,000.00	10,000.00	
96301 96301	LAWRENCE TEELING	12885815203	ENERGY STAR INCENTIVE - DW	09/18/2023	25.00	25.00	09/22/2023
T	otal 96301:				25.00	25.00	
96302 96302	KATHLEEN J PRETTIE	09212023	RESCINDED TAXES	09/21/2023	440.36	440.36	09/22/2023
T	otal 96302:				440.36	440.36	
96303 96303	LISA & JOSEPH HILL	20884832109	ENERGY STAR INCENTIVE - FR	09/25/2023	25.00	25.00	09/28/2023
T	otal 96303:				25.00	25.00	
	LILAC BREEZE DESIGN STUDIO LILAC BREEZE DESIGN STUDIO	2421 2421	BANNERS FOR TRAINING HOU BANNERS FOR TRAINING HOU	09/21/2023 09/21/2023	337.60 168.80	337.60 168.80	09/28/2023 09/28/2023
T	otal 96304:				506.40	506.40	
G	rand Totals:				643,528.28	643,528.28	

CITY OF PLYMOUTH Payment Approval Report - Council Voucher Report City & Utility Page: 18 Report dates: 9/1/2023-9/30/2023 Oct 03, 2023 08:46AM Vendor Name Invoice Number Description Invoice Date Net Invoice Amount Amount Paid Date Paid Vendor CITY OF PLYMOUTH-PLYMOUTH UTILITIES The above listed checks and ACH is in payment of the Utilities' accounts and are hereby approved with the following exceptions: Exceptions: THE FINANCE COMMITTEE

Report Criteria:

Dated: _

Detail report.

Invoices with totals above \$0 included.

Paid and unpaid invoices included.

Invoice Detail.GL account = "0100100001000"-"2200567002200","2400111000000"-"8000232000000"

MEETING MINUTES

PUBLIC WORKS & UTILITIES COMMITTEE OF THE PLYMOUTH COMMON COUNCIL CITY OF PLYMOUTH, WISCONSIN

TUESDAY SEPTEMBER 26, 2023

- 1. Call to Order & Roll Call: Chairperson Gilson called the meeting to order at 6:00 PM. On call of the roll, the following members were present: Mayor Pohlman, David Herrmann, Diane Gilson, and Angie Matzdorf. City Administrator/ Utilities Manager Tim Blakeslee, Alder. Greg Hildebrand, Alder. Mike Penkwitz, Alder. Jeff Tauscheck, Electric Operations Manager Ryan Roehrborn, and Clerk/Deputy Treasurer Anna Voigt.
- 2. Approval of May 9, 2023 Meeting Minutes: Motion was made by Herrman/Gilson to approve the minutes with the correction of the year 2022 to 2023. A unanimous aye vote was cast. Motion carried.
- 3. Electric Utility Inventory Quotes and Future Inventory Management
 Process: Electric Operations Manager Roehroborn gave an update that they
 would like to increase the electric inventory for 3-4 years out. There have been
 longer lead times and increase in prices. The committee agreed to
- **4. Entertain a motion to go into closed session for the following:** Motion was made by Pohlman/Herrmann to go into closed session. Upon the call of the roll, all voted aye. Motion carried.

Pursuant to Wis. Stat. 19.85 (1)(e) deliberating or negotiating the purchasing of public properties, the investing of public funds or conducting other specified public business, whenever competitive or bargaining reasons require a closed session regarding land acquisition for a new substation

AND

Pursuant to Wis. Stat. 19.85 (1)(g) conferring with legal counsel for the government body who is rendering oral or written advice concerning strategy to be adopted by the body with respect to litigation in which it is or is likely to become involved regarding land acquisition for a new substation Motion was made by Matzdorf/Herrman to go into open session. Upon the call of the roll, all voted aye. Motion carried.

Adjournment: Motion was made by Pohlman/Matzdorf to adjourn the meeting. A unanimous aye vote was cast. Motion carried.

UNOFFICIAL MINUTES

FINANCE & PERSONNEL COMMITTEE OF THE PLYMOUTH COMMON COUNCIL

TUESDAY SEPTEMBER 26, 2023

- 1. Call to order and roll call: Finance & Personnel Committee Chair Nelson called the meeting to order at 6:30 PM. On call of the roll, the following member were present: Mayor Pohlman, John Nelson, Jeff Tauscheck, Greg Hildebrand, and Mike Penkwitz. Also present were: Alder. Angie Matzdorf, Alder. Dave Herrmann, Alder. Diane Gilson, City Administrator/Utilities Manager Tim Blakeslee, Director of Public Works Cathy Austin, Deputy Police Chief Matt Starker, and Clerk / Deputy Treasurer Anna Voigt.
- **2.** Approval of meeting minutes for September 12, 2023 meeting: Motion was made by Hildebrand/Tauscheck to approve the minutes from September 12. A unanimous aye vote was cast. Motion carried.
- 3. 2024 Budget Work Session Capital Improvement Plan Budget, Small Fund Budgets (Committed, RLF, USDA RLF, Housing, WSL RLF, TIF5, TIF6, Health, Risk, ARPA): Blakeslee presented the proposed Capital Project Fund and Small Funds. Some of the bigger items in the Capital Project Fund includes vehicle requests from DPW and Police, the Dam project, and Forest Ave Street project. Blakeslee pointed out future Capital projects for the Fire Department such as the Aerial truck and a new Fire Engine. Blakeslee went over the small funds including the committed funds, revolving loan fund, USDA revolving loan fund, housing fund, water / sewer lateral loan, TID 4 / TID 5 / TID 6, health insurance, and risk insurance. Tauscheck asked if the Police radios were going to be funded by the County. The last time the radios were purchased the County purchased them for everyone. Blakeslee was going to look into it. Blakeslee also briefly spoke about the TID 4 extension.
- **4. Adjournment:** Motion was made by Pohlman/Hildebrand to adjourn the meeting. A unanimous aye vote was cast. Motion carried.

MINUTES ROOM TAX COMMISSION WEDNESDAY SEPTEMBER 20, 2023

- **1. Call to order and roll call:** The Room Tax Commission held a meeting on Wednesday, September 20 at 9:30 AM. Commission members present were Mayor Pohlman, Tim Blakeslee, Jessica Bumbard-Kinch, Mary Hauser, and Clerk/Deputy Treasurer Anna Voigt.
- **2. Election of Chairperson:** Motion made by Hauser/Bumbard-Kinch to appoint Pohlman as the Chairperson. A unanimous aye vote was cast. Motion made by Pohlman/Bumbard-Kinch to appoint Blakeslee as the Vice Chairperson. A unanimous aye vote was cast. Motion carried.
- **3.** Approve minutes from meeting held August 4, 2022: Motion was made by Pohlman/Hauser to approve the minutes from August 4, 2022. A unanimous aye vote was cast. Motion carried.
- **4. Discussion on Room Tax Revenue:** Hauser passed out the Chamber of Commerce profit & loss budget. Pohlman asked if the Room Tax Rate is comparable to other communities. Hauser answered that yes, the 8% is similar to other communities. Blakeslee added that the City is maxed out at the 8%. Blakeslee also added that the Chamber can ask for additional funds through the Room Tax Commission if they have a special project. Hauser mentioned if they could ask for future money for new plaques on the new murals. Blakeslee stated that could be an option.
- 5. Approve Agreement for Tourism Promotion Services with Chamber of Commerce: Blakeslee explained the agreement is the same as the past. There is still additional chamber incentives that are in place and seem to be working. Motion was made by Pohlman/Blakeslee to approve the agreement. Upon the call of the roll, all voted aye. Motion carried.
- **6. Adjournment:** Motion was made by Hauser/Bumbard-Kinch to adjourn the meeting. A unanimous aye vote was cast. Motion carried.



130 Division Street Plymouth, WI 53073 (920) 892-4416 www.plymouthpubliclibrary.net

PLYMOUTH PUBLIC LIBRARY BOARD OF TRUSTEES MEETING MINUTES September 11, 2023

Meeting was called to order by B. McKnight at 6:29 pm. Present were: S. Britt, M. Kaczkowski, A. Matzdorf, B. McKnight and K. Murray. Absent were: S. Gloede and P. Norlander. Also present: Library Director L. Jochman,

There was no public comment or correspondence.

Motion by S. Britt, second by A. Matzdorf to approve the minutes of the August 7, 2023 meeting. Motion passed unanimously.

Motion by K. Murray, second by M. Kaczkowski to approve the financial report for August 2023. Motion passed unanimously.

Director L. Jochman reviewed some highlighted items on her monthly report. This included an update on the Plymouth Rotary Club Memory Kit grant, an update on patron behavior problems, and an update from the Library Foundation meeting.

Old Business

Director L. Jochman updated the board on the budget for 2024 which included an update with the new HVAC contract and updated staff salaries. Motion by K. Murray to approve the budget for 2024, second by S. Britt. Motion passed unanimously.

Director L. Jochman gave an update on action items the library staff will work on in 2024 for further the library's strategic plan. There was no further discussion.

New Business

With J. Van Norwick's resignation K. Murray moved to elect new officers, second by S. Britt. Motion to nominate K. Murray as president made by M. Kaczkowski, second by S. Britt. Motion passed. Motion by S. Britt to nominate B. McKnight as vice president, second by A. Matzdorf. Motion passed.

Motion by S. Britt to enter closed session, second by M. Kaczkowski. Motion passed unanimously.

Motion by K. Murray to enter open session, second by S. Britt. Motion passed unanimously.

Motion to approved the revised 2024 staff salaries as presented, second by M. Kaczkowski. Motion passed unanimously.

Announcements

There were no announcements.

Motion by S. Britt, second by K. Murray to adjourn. Motion passed. Meeting was adjourned at 7:19 pm.

Submitted by, Leslie Jochman Library Board Secretary

THE HOUSING AUTHORITY OF THE CITY OF PLYMOUTH

1214Reed Street Plymouth, WI 53073 920-893-5133, 920-893-6117(fax)

BOARD OF COMMISSIONERS

REGULAR MONTHLY MEETING

GENERAL MEETING CALL TO ORDER:

The regular monthly meeting of the Board of Commissioners was called to order at 8:57 AM, October 5th, 2022 by Chairman Linda Opitz.

Chairman:

Linda Opitz

Vice Chairman:

Judith Kapellen

Commissioner:

Dennis McMullen

Commissioner

Marsha Vollbrecht

Commissioner:

Jay Groshuesch

Secretary:

Bob Hemauer

Guest:

Denise Drews, Mary Ann Drews

PROCEEDINGS

- 1. The minutes of the September 7th 2022 meeting were read. After review of the minutes, a motion was made by Commissioner Vollbrecht and second by Commissioner Groshuesch to approve the minutes. The motion was carried.
- 2. Recognition of tenant concerns:
 - a. Vacancies; Unit 1200A has given notice for end of Oct. Already filled.
 - b. Problems; None.
 - c. Tenant Association organized. No October meeting.
- 3. The September 2022, Income and Expense report was reviewed. A motion was made by Commissioner Kapellen and second by Commissioner McMullen to approve the financial report. The motion carried.
- 4. The October 2022 invoices were reviewed and discussed and questions were answered by the Executive Director. Commissioner Groshuesch moved that all invoices be paid with Commissioner McMullen seconding the motion. The motion carried.

SECRETARY'SREPORT

1. Health Insurance: WEA Trust will no longer be available after Dec. 31, 2022. Common Ground looks like the insurer we will be going with.

Old Business

- 1. Open House for Community Room remodel: Date is October 19th from 4-6 PM. Other details were discussed.
- Resolution #355, FYE 21 Audit: A motion was made to except the FY21/22 Audit from Collins & Associates by Commissioner Vollbrecht, a second by Commissioner McMullen. Motion carried.

NEW BUSINESS

Snow plowing for 2022-23, T Groshuesch wo proposals were submitted. A
motion by Commissioner Groshuesch to accept the proposal from Lengling
Property Management, a second by Commissioner McMullen, Motion carried.

There was no further business to come before the Commissioners of the Authority. A motion to adjourn at 9:42 AM by Commissioner Vollbrecht and seconded by Commissioner Kapellen, the motion carried.

The next scheduled regular meeting is November 9th. 2022 at 9 AM.

Respectfully, submitted

Robert Hemauer

Executive Director

Contracted inspection fees from the office of Pete Scheuerman City Of Plymouth Sept.2023 Description Value

23281	23280	23279	23278	23277	23276	Z23275	23274	23273	23272	23271	23270	23269	23268	23267	23266	23265	23264	23263	23262	23261	23260	23259	Permits
9/18	9/14	9/14	9/14	9/12	9/12	9/12	9/11	9/11	9/11	9/11	9/6	9/6	9/6	9/6	9/5	9/5	9/1	8/31	8/30	8/30	8/30	8/29	Date
119 Mead	724 RidgePointe	328 Middle	19 South	2564 Pickett	25 Selma	825 S Milwaukee	510 Schwartz	611 Krumrey	317 E Mill	1204 Riverview	121 Dewey	913 Beech	1023 Davenport	218 Mill Pond	1135 Mockingbird	820 Mockingbird	19S Milwaukee	1515 Kensington	504 Bishop	2875 Eastern	1404 Pilgrim	314 Fairview	Address
Darr	Moegenoug	Bell	Peterson	Standke	Wachula	Leider	Rea	Holzen	Hughes	Langemar	Dickfoss	Franceiore	Kraus	Ford	Tessman	Eaton	Lambrook	Gutschow	Nordwie	Jimmy Johns	Millenium	Lewtz	Name
Reroof	New Home	Window	Reroof	A/C	Reroof	Sign	Garage Roof Win	Doors	HVAC	Siding	Counter/Sink	Patio door	Window/Door	Patio door	Window/Door	Cabinets	Reroof	Siding	Window/Door	Build Out	Interior Remodel	240 V Disconnect	Description
1,515.00	886,981.00	1,748.00	15,000.00	3,695.00	10,625.00	2,000.00	7,000.00	4,000.00	6,500.00	57,990.00	6,000.00	7,400.00	12,706.00	12,239.00	11,900.00	8,000.00	19,000.00	6,000.00	7,800.00	273,000.00	50,000.00	500.00	Value
\$30.00	\$1,305.00	\$30.00	\$90.00	\$55.00	\$66.00	\$70.00	\$42.00	\$30.00	\$55.00	\$348.00	\$36.00	\$48.00	\$78.00	\$78.00	\$72.00	\$48.00	\$114.00	\$36.00	\$48.00	\$385.00	\$385.00	\$55.00	Fee
\$27.00	\$1,141.00	\$27.00	\$81.00	\$50.00	\$59.40	\$50.00	\$37.80	\$27.00	\$50.00	\$313.20	\$32.40	\$43.20	\$70.20	\$70.20	\$64.80	\$43.20	\$102.60	\$32.40	\$43.20	\$350.00	\$350.00	\$50.00	Contract
\$3.00	\$164.00	\$3.00	\$9.00	\$5.00	\$6.60	\$20.00	\$4.20	\$3.00	\$5.00	\$34.80	\$3.60	\$4.80	\$7.80	\$7.80	\$7.20	\$4.80	\$11.40	\$3.60	\$4.80	\$35.00	\$35.00	\$5.00	City

23280	23296	23295	23294	23293	23292	23291	23290	23289	23288	23287	Z23286	23285	23284	23283	23282
	9/25	9/25	9/25	9/20	9/20	9/19	9/19	9/19	9/19	9/19	9/18	9/18	9/18	9/18	9/18
New Home	315 Mead	155 Daleview	425 N Stafford	12 W Main	434 E Mill	811 Chaplin	427 E Main	1100 Wilson	1016 Sunset	620 N Milwaukee	111 E Prospect	842 Davenport	348 North	716 Killdeer	314 E Clifford
Deposit	Bognar	KW Propertes	Seifert	Sartori	Hauser	Schroeder	Hinterstocer	Sagal	Meekstien	TeStrereo	Meyer	Andrews	Nichols	Riesterer	GTS
1000	Reroof	Ele. Service	Deck Repair	Siding	Reroof	Shed	Siding	Furnace	Tub	Window/Roof	Fence	Ele. Service	200A Service	Window	Reroof
1,552,228.00	7,271.00	1,800.00	1,000.00	10,000.00	3,769.00	4,500.00	4,500.00	8,409.00	14,718.00	31,000.00	1,400.00	2,200.00	3,825.00	7,600.00	38,637.00
4,535.00	\$48.00	\$55.00	\$30.00	\$60.00	\$30.00	\$55.00	\$30.00	\$55.00	\$55.00	\$186.00	\$35.00	\$55.00	\$55.00	\$48.00	\$234.00
4,015.00	\$43.20	\$50.00	\$27.00	\$54.00	\$27.00	\$50.00	\$27.00	\$50.00	\$50.00	\$167.40	\$0.00	\$50.00	\$50.00	\$43.20	\$210.60
520.00	\$4.80	\$5.00	\$3.00	\$6.00	\$3.00	\$5.00	\$3.00	\$5.00	\$5.00	\$18.60	\$35.00	\$5.00	\$5.00	\$4.80	\$23.40

Valuation of Additions Total Permits	Valuation of all Commercial/Industrial Buildings No. of Addition to Commercial Industrial Bldg.	No. of New Commercial/Industrial Buildings	No. of Units Valuation of all Multiple Family	No. of New Multiple Family Buildings	No. of New Single Family Homes Valuation of all New Home	No. of All Building Permits Valuation of all Building Permits including commercial additions and remodeling
\$0.00	\$0.00	0	\$0.00	0	1 \$886,981.00	37 \$665,247.00
	Total Permits	ial Buildings Industrial Bldg. Total Permits	rial Buildings ial Buildings Industrial Bldg.	y rial Buildings ial Buildings Industrial Bldg.	y rial Buildings ial Buildings Industrial Bldg.	ies \$886,9 iildings rial Buildings ial Buildings Industrial Bldg.

1



Application for Event

City of Plymouth 128 Smith Street P.O. Box 107 Plymouth, WI 53073

Applicant Name DUWAYNE WIECK Phone Number 920-627-1879
Address 2301 DOUCLAS DR. City PLYMOUTH Zip 53073 Are you a 501 (C-3) non-profit organization? No See Tax Exempt #
☐ I have included my organization's proof of insurance with this form. ☐ I am exempt from requiring proof of insurance because
Authorized Agent DVWAYNE WIECK Clerk/Treas. Initials) Home Phone 920-627-1879 Bus. Phone
Address 2301 DUUGLAS DR. City PLYMOUTH Zip 53073
Point of contact at Event (if different than Agent) DUWAYNE WIECK 920-627-1879
Type of Event: (Check all appropriate blocks) □ Public □ Private □ Athletic Activity (tournament, sports event) □ Parade/Street Closing (map required) □ Block Party □ Runs/Walks (map required) □ Financial Gain Event (map required) □ Business/Organization Event □ Other □ Other □
Event Date(s): OCTOBER 29 2023 Start/End Time: 1:00 Pm - 3:00 Pm
Name of Activity TRUNK OR TREAT Purpose: COMMONITY SAEFTY HWARENES
Assembly Area Dispersal Area:
Estimated Attendance 200 No. of Parade Units: N/A
Location of Block Party <u>5TAPER PARK PARKING LOT</u> (Block off - street from - street to)
Check all appropriate boxes:
Yes No Admission/Entry Fee Financial Gain Activity Concession Sales Vendor Displays/Sale Electricity Needed Portable Toilets Barricades Needed (

The applicant named on this application will be responsible for the conduct of the special event and for the condition of the facility. We will not deny anyone the benefits of, or otherwise subject anyone to discrimination because of race, color, creed, national origin, handicap or religion.

The applicant individually, or the authorized agent on behalf of applicant, being of sound mind and body, do hereby freely, voluntarily and knowingly, now and for all times, fully save and hold harmless, the City of Plymouth and each and every of its elected, and appointed officials, employees, representatives, agents, heirs, and assigns, jointly and severally for and against any and all claims, causes of action, actions, liabilities, demand, losses, damages, and/or expenses of whatsoever kind and nature including counsel or attorney's fees, which I have or may, at any time, incur or sustain arising from, resulting from, incurred in consequence of, or pertaining to, any and all intentional and negligent acts, incidents, activities, and transactions, of whatever kind and nature, direct or indirect, of mine own and those of or by the City of Plymouth and each and every of it's elected and appointed officials, employees, and agents, regardless of when and where, occurring or arising from this event.

The public event applicant shall submit a general liability insurance policy certificate in the amount of \$1 million dollars naming the City of Plymouth as an additional insured party. The applicant for this public event must be 18 years of age. Any misrepresentation of public events described in this application occurring in City of Plymouth parks or facilities will be just cause for future denial of rental agreements with the City of Plymouth.

Date October 2nd Signature plee Warple Work

PROCLAMATION

CITY OF PLYMOUTH

WHEREAS, on October 6, 1964, the United states Congress designated October 15 of each year as White Cane Safety Day; and

WHEREAS, blindness and severe visual impairment affect approximately 109,000 Wisconsin residents; and

WHEREAS, the majority of these person use travel aids, such as a white cane or a service animal to get around public streets and sidewalks and places of public accommodation; and

WHEREAS, these travel aids are universally recognized as symbols representing vision loss; and

WHEREAS, Wisconsin's White Cane Law requires that motorists come to a full stop before approaching closer than 10 feet to a pedestrian who is using a white can or service animal; and

WHEREAS, Greater awareness of the White Cane Law leads to safer, more attentive driving in general, enhancing the safety of all pedestrians, including children, elders and people with disabilities; and

WHEREAS, communities have the opportunity to implement many proven features to enhance the safety of all pedestrians, including sidewalks, accessible pedestrian signals and curb ramps.

NOW, THEFORE BE IT RESOLVED, that I, Mayor Don O. Pohlman, on behalf of the residents of the City of Plymouth do hereby proclaim, Sunday, October 15, 2023 as **WHITE CANE SAFETY DAY** in the City and also acknowledge the importance of pedestrian safety year-round.

Donald O. Pohlman,

Mayor

City of Plymouth

City of Plymouth 128 Smith St. - P.O. Box 107 Plymouth, WI 53073-0107



Telephone: (920) 893-3745 Facsimile: (920) 893-0183 Web Site: plymouthgov.com

DATE: October 5, 2023

TO: Committee of the Whole

FROM: Tim Blakeslee, City Administrator/Utilities Manager

RE: Discussion and Possible Action on 2023-2026 Strategic Plan

<u>Background:</u> Strategic Planning was identified as a priority in the City Administrator/Utilities Manager's 2023-2025 Work Plan. Strategic planning, at its core, is establishing a clear direction forward for the organization in alignment with its mission and core values. In April, an agreement for Strategic Planning Services with CP Squared Consulting was approved. From April through September 2023, the City of Plymouth engaged in a strategic planning process. The process generated a Strategic Plan covering 2023-2026.

In summary, the project took the following steps:

- Conduct internal stakeholder engagement activities including two focus groups; -Completed - May 2023
- Facilitate strategic planning workshops with the City's elected officials and senior leadership to develop organizational goals that can be monitored; - Completed – July 2023
- Facilitate an implementation strategy including quarterly updates with staff to deliver progress reports on organizational goals and initiatives; - Completed - August and September 2023, quarterly updates to continue
- Provide a final summary report of the strategic planning process and outcomes for use by the City Council, staff, and broader community; — Completed. Draft presented tonight.
- Review and modify if needed the organization's mission and long-term vision to set organizational priorities and the City's overall strategic direction. - Completed. Draft presented tonight.

The plan consists of four strategic goals, identified as the issues of greatest importance to Plymouth over the next three years. The four strategic goals are the following:

- Efficient Operations
- Financial Sustainability
- · Enhanced Quality of Life
- Workforce Recruitment and Retention

Each goal has an associated outcome, key outcome indicators, and performance targets. These were determined through a facilitated process including the elected board and staff, and incorporated stakeholder feedback from two focus groups.

The strategic planning process also included updating and/or creating the vision, mission, and core values of the City of Plymouth. Draft vision, mission, and core values were identified as the following:

DRAFT VISION: A friendly small town where everyone wants to be! In Plymouth, all are connected, cared for, and able to thrive in a beautiful, safe community that values opportunity and a high quality of life for all.

DRAFT MISSION Our mission is to support a high quality of life for the city and build long-term sustainability for the future. We continually improve by engaging our community, leveraging partnerships, and maintaining high quality staff to provide our community with safe and cost-effective services.

CORE VALUES

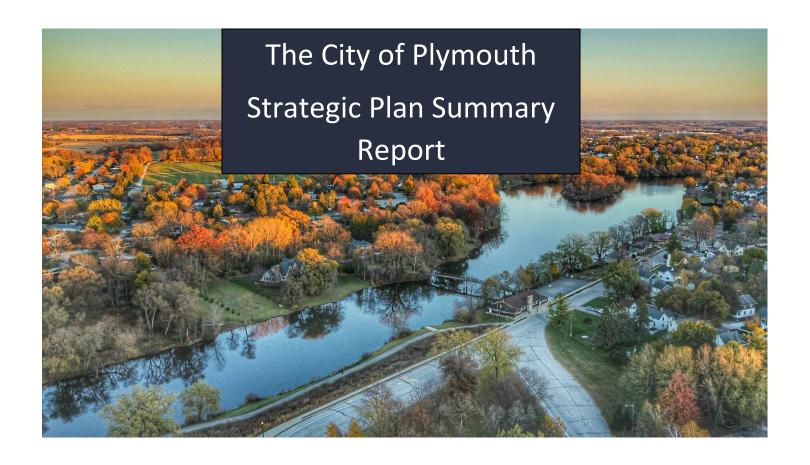
- Respect: We treat others like we want to be treated.
- Integrity: We honor our commitments in our words and actions.
- Safety: We prioritize the wellbeing of all in our community.
- Community: We work on behalf of everyone and treat everyone like family.
- Honesty: We value truth and transparency in our interactions.
- Openness: We listen to what others have to say.
- Fun: We enjoy the work we do together.
- Innovative: We are open to new ideas and ways of doing things.

A full draft of the strategic plan is included as Attachment 1. The associated action plan to achieve the outlined strategic goals is included as Attachment 2. Staff will provide an overview of the strategic plan at the meeting and Council can choose to adopt the Plan or provide additional feedback.

Recommendation: Move to Adopt 2023-2026 Strategic Plan.

Attachment:

- 1. Draft Strategic Plan
- 2. Draft Action Plan



Presented by Cory Poris Plasch President



The City of Plymouth

September 20, 2023

Dear Mayor Pohlman:

I am pleased to submit to you the 2023-2026 Strategic Plan and Summary Report for the City of Plymouth. This plan reflects the organization's goals, commitment to measurable outcomes, and the delivery of quality services to the community.

It has been a pleasure assisting the City of Plymouth with the community's first Strategic Plan. I particularly wish to thank City Administrator, Timothy Blakeslee, for his assistance during the process. Elected and staff leadership displayed focused effort and commitment that led to the formulation of a clear, actionable Strategic Plan for the City of Plymouth.

Respectfully submitted,

Cour Pain Plasch

Cory Poris Plasch

President

CP2 Consulting

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Executive Summary

From April through August 2023, the city of Plymouth engaged in a Strategic Planning Process. The process generated a Strategic Plan covering 2023-2026.

The Plan consists of four Strategic Goals, identified as the issues of greatest importance to Plymouth over the next three years. Each goal has an associated outcome, key outcome indicators, and performance targets. These were determined through a facilitated process including the elected board and staff, and incorporated stakeholder feedback from two focus groups.

As part of the Strategic Planning Process, the vision, mission, and values were evaluated. The City of Plymouth chose to update their mission, vision, and values.



A cross functional team of staff helped to further develop the Strategic Plan by identifying initiatives to achieve the Strategic Goals. This team will continue to work to develop and implement project plans for each initiative and create a communication plan to ensure that all City of Plymouth staff understand the overall goals, as well as being able to meaningfully incorporate action steps to achieve those goals into their overall responsibilities.

Strategic Summary

DESIRED OUTCOME	KEY OUTCOME INDICATOR (KOI)	PERFORMANCE TARGET	STRATEGIC INITIATIVES
Strategic Goal: Efficient	Operations		
Increased service load capacity	- # mw of electric - # of miles of water main and sanitary service	- #5 mw by 2026 - #1 mile of new water main and sanitary sewer by 2029	Develop Infrastructure Improvement Plan to meet future demands Develop Infrastructure Expansion Financial Plan
Technology enhanced service delivery	- # of new technologies implemented	- ≥ GIS, water, and electric technologies implemented by 12/26	 Create Street Improvement Strategy Develop Comprehensive Technology Strategy Develop Outage Management
Improved critical systems monitoring	 # of outages time between technology failures street condition rating 	 Decrease number of outages by 5% Increase mean time between failures by 10% Increase average street rating to > 7 	System
Strategic Goal: Financia	l Sustainability		
Sufficient finances for future needs	- \$ Capital Improvement Fund	- \$1.5M in Capital Improvement Fund by 12/26	 Create Closure Strategy for Existing TID Update current Comprehensive Financial Policy based on GFOA
Expanded economic development	- \$ Commercial / Industrial (C/I) tax value - # new C/I permits	 C/I tax value increased by 10% by 12/26 C/I permits increased by 10% by 12/26 	guidelines - Create a Levy Strategy - Create a New TIF Strategy - Create a Commercial/Industrial Key Sites Development Plan
TIF District utilization expanded	# of repurposed sites% increase in incentives	 # of repurposed sites increased by 5% by 12/26 Incentives increased by 15% by 12/26 	- Development Plan - Develop a new RLF Marketing Program

Strategic Summary (Continued)

DESIRED OUTCOME	KEY OUTCOME INDICATOR (KOI)	PERFORMANCE TARGET	STRATEGIC INITIATIVES
Strategic Goal: Enhanced	d Quality of Life		
Increased housing options for all	 # of Senior housing units # of workforce housing units # of affordable housing units 	 Two development agreements by 12/26 Ten building permits by 12/26 	 Develop Comprehensive Housing Strategy Develop Residential Key Sites Marketing Plan Create Public Safety Training Program
Expanded safety education for the community	- # of Safety Education programs	- Three education programs established by Police, Fire, and Utilities by 12/26	Create Web-based City NewsletterDevelop City of Plymouth Outreach Strategy
Increased community engagement	# of public events# social media followers# of website hits	 Three public events by 12/26 Increase by 25% in social media followers by 12/26 Increase by 15% in website hits by 12/26 	
Strategic Goal: Workford	ce Recruitment and	Retention	
Staff capacity to meet service demands	- Time to fill open positions	- Time to fill decreased by 25% by 12/26	 Update Hiring Practices and Procedures Implement Referral Tracking
Enhanced organizational culture	 # of employee referrals for open city positions % positive rating on employee survey 	 Employee referrals for open positions increased by 25% by 12/26 Employee survey positive rating increased by 25% by 12/26 	System - Create Employee Satisfaction Survey - Create a Benefit Enhancement Strategy - Create an Employee Recognition Program
Increased employee retention	- # of years of service by employees not eligible for full retirement	- Increase by 25% in years of service by employees not eligible for full retirement	

Vision, Mission, Values

DRAFT VISION

A friendly small town where everyone wants to be! In Plymouth, all are connected, cared for, and able to thrive in a beautiful, safe community that values opportunity and a high quality of life for all.

DRAFT MISSION

Our mission is to support a high quality of life for the city and build long-term sustainability for the future. We continually improve by engaging our community, leveraging partnerships, and maintaining high quality staff to provide our community with safe and cost-effective services.

CORE VALUES

Respect: We treat others like we want to be treated.

Integrity: We honor our commitments in our words and actions.

Safety: We prioritize the wellbeing of all in our community.

Community: We work on behalf of everyone and treat everyone like family.

Honesty: We value truth and transparency in our interactions.

Openness: We listen to what others have to say.

Fun: We enjoy the work we do together.

Innovative: We are open to new ideas and ways of doing things.

The Strategic Planning Process

THE STRATEGIC PLANNING PROCESS

The Strategic Planning Process seeks to answer five questions:

- Where are we right now? (Plan Development)
- Where do we want to be? (Plan Development)
- How do we get there from here? (Plan Implementation)
- How will we know when we get there? (Plan Implementation)
- Are there changes in the future external environment that we need to consider?

DEVELOPMENT

IMPLEMENTATION

Where are we now?

Scan the Environment
Conduct a Strengths, Weaknesses,
Opportunities, and Threats (SWOT)
Analysis

Develop a Strategic Profile

Identify Strategic Challenges

How will we get there?

Develop Initiatives

Define Performance Measures

Set Measurable Targets

Cascade throughout Organization

Where are we going?

Determine our Mission

Define Core Values

Establish our Vision

Identify Key Intended Outcomes

How will we know?

Create detailed Project Plans
Establish Accountability: Who, What,
When
Identify Success Indicators
Determine Reporting Structure

Assessing the Current Environment

The Strategic Planning Process began with a meeting with the consultant and Plymouth senior staff. The meeting included a review of strategic planning principles, a discussion of organizational value proposition, the status of vision and mission statements, and a tutorial on preparing an Environmental Scan. The session concluded with a timeline for the planning process, assignments for preparation of the Environmental Scan, and a process for conducting the stakeholder outreach.



This was followed by interviews with the Common Council members, which were conducted by the consultant. The interviews revealed perspectives on the state of the community, city operations, current challenges, and opportunities for the future.

Operating Review, Stakeholder Engagement

To answer the question "Where are we now?," the Strategic Planning Process began with gaining an understanding of the operating environment. This is the first activity in developing a Strategic Plan as internal and external forces, dynamics, and constraints must be considered to arrive at the most effective strategy.

Assessing the environment included:

- An Environmental Scan
- Focus Groups

The Environmental Scan was conducted by staff in collaboration with the consultant and the consultant facilitated the Focus Groups.

As environmental factors change over time, they need to be evaluated and incorporated into the strategic thinking and planning process using current data. As a result, the Focus Groups were limited in scope and consisted of Plymouth staff. Each Focus Group discussed what participants saw as strengths of the community along with opportunities for change. The questions for the Focus Groups centered on city services and the quality of life within the community — the core responsibilities of the city and the focus of strategic planning.

The results of these efforts were presented to the Common Council at the first Strategic Planning Session on June 27, 2023. They are summarized below along with links to the complete results.

Environmental Scan

The Environmental Scan is a description and analysis of the City of Plymouth, including both internal and external forces and constraints. As the initial phase of the Strategic Planning Process, it provides an opportunity to understand how current and emerging trends interact and provides a framework for understanding relevant issues in planning its future. Staff presented a review of internal operations and current challenges facing the organization.

Key Takeaways:

- Several takeaways from the Environmental Scan center on personnel. It's important that Plymouth maintains competitive wages, benefits, and flexible work policies in order to recruit and retain high-quality employees.
 - Seasonal staffing may pose a problem, and lead to the reduction or elimination of City services, if Plymouth cannot find and hire seasonal workers.
 - Healthcare costs for both the City and employees continue to rise. Costs do not show any indication of slowing down and could impact labor negotiations, employee attraction and retention, and budgets for years to come.
 - O In the past, the Police Department was not fully staffed. However, recently, the Police Department has reached full staffing and a new Police Chief was hired. The DPW and Utility Crew are currently fully staffed. The Finance Department, however, has several current vacancies due to turnover in several positions. It's important that Plymouth adds staff as needed to maintain service levels as the City expands.
- The financial overview of Plymouth was also a key takeaway from the Environmental Scan. Through a Capital Improvement Plan, the City is working to identify the funding needs and solutions to maintain its current service levels, address its needs as a growing city, and provide budget stability.
 - Two goals relating to the finances of Plymouth are to minimize annual variation in the tax levy and to reduce debt.
 - The primary priorities of the Capital Improvement Program include infrastructure replacement, equipment replacement, and facilities management.
 - Several large Capital Improvement Program projects include 1) a ladder truck, 2) a utility storage facility, 3) the Mill Pond dam, 4) the substation project, 5) WWTP Digester cover, and 6) City/utility large trucks. Street maintenance and replacement funding is also on the City's radar.
- Overall, Plymouth is in a good place with a solid general fund reserve balance and adequate staffing.

Focus Group Results

FOCUS GROUP RESULTS

As part of the City of Plymouth's Strategic Planning Process, Focus Groups were conducted on May 16, 2023. Participants were employees recruited by City staff. Plymouth's Focus Group discussed the subject of the city's strengths and challenges. Each meeting ran for approximately 90 minutes.

A Focus Group is a small-group discussion guided by a trained facilitator. It is used to gather indepth information about a community's thoughts and opinions about a designated topic. The interaction enables participants to ask questions of each other, as well as to re-evaluate and reconsider their own understandings of their specific experiences. The facilitator's role is to gather information in an impartial and confidential manner, manage the pace of the discussion, and ensure that everyone has a chance to participate. The process included a set of questions and follow-up discussion within the small group.

Key Takeaways:

- There were a handful of themes mentioned in the Focus Group, including public safety, roads, infrastructure, City services, economic development/downtown, affordable housing, schools, and employee recruitment and retention.
- The feedback on public safety was generally positive. People feel safe in Plymouth, but there is some concern surrounding an increase in the development of low-income housing, a perception of increasing drug use, domestic violence, violence within schools, and high speeds on narrow roadways.
- There was a lot of discussion surrounding the City's roads. Though there is an acknowledgement that road conditions are often not controlled by the City, there was concern surrounding traffic on Eastern Avenue, PP, and Fleet Farm, discussions about a potential roundabout, and concerns with narrow roads.
- Participants were very satisfied with the City's layout and amenities. However, concerns relating to fixing the dam and the rivers being cleaned and maintained were mentioned. Increasing the number of trails and walkable paths and reviving Eastern Avenue were also mentioned.
- When it comes to City services, a hot topic for the Focus Group was more activities
 for Plymouth's teenaged youth. Public transportation, and other resources,
 especially for the elderly, were a concern as well. Better broadband connection
 in certain regions of the City was also a topic.

- When it comes to downtown/economic development, the Focus Group thinks there is an abundance of jobs in the City, including high paying ones. There is a variety of businesses and restaurants, and the downtown area is visually appealing, but more "mom and pop" businesses should be located downtown. Quality childcare within Plymouth was also mentioned as a concern.
- Housing was a topic of focused discussion. There are concerns that there is not
 enough housing options for the middle class and there is a gap between
 apartments and luxury housing. If Plymouth wants to attract and retain workers,
 there needs to be housing available that suits their needs and budgets.
- With the topic of schools came concerns relating to drug use and action being taken to combat increasing drug use. A solution focused on eliminating violence in schools was also discussed. The implementation of trade and skill building as academic options were brought up in the Focus Group as well.
- City employee recruitment and retention was also a topic discussed in the Focus Group. It is difficult to find quality, qualified employees. Younger workers are more likely to leave for the City for higher wages elsewhere. It was also mentioned that if it works, don't fix it. Not all change is good.

Understanding the Environment

UNDERSTANDING THE ENVIRONMENT AND SETTING STRATEGIC GOALS

An integral part of the Strategic Planning Process is a SWOT Analysis, which stands for strengths, weaknesses, opportunities and threats. It provides a situational overview of the environment in which strategic planning takes place and allows a systematic examination of factors impacting the community. Strengths and Weaknesses examine the internal operating environment, while Opportunities and Threats evaluate the external operating environment.

To provide ample opportunity for reflection, a SWOT survey was distributed to the Common Council and senior staff prior to the Strategic Planning session. During the Strategic Planning Retreat, the SWOT data was reviewed to determine key themes and strategic issues.



SWOT Analysis

STRENGTHS	WEAKNESSES	OPPORTUNITIES	THREATS
 Experienced Staff Strong Leadership Strong Finances Cohesiveness Teamwork Technology Potential to do and achieve Communication 	- Staffing / Retention / Wages - Limited budget - Infrastructure - Strategic direction - Citizen communication - Online municipal code (difficult to use)	 Develop all levels of housing Use technology for better communication and functionality Community development of retail, industry, and recreational facilities Improve community relations and communication Financial opportunities with TIDs Staff retention, development, market pay / benefits 	 Cost pressures / economic conditions (increasing costs, tight budgets) Housing- lack of housing overall Employee retention/staffing New and changing regulations Poor planning/resistance to change Polarizing political environment/lack of community interest

The strategic issues brought to light by the SWOT Analysis include finances, housing, staffing and retention, economic development, public communication, infrastructure, public safety, the dam on Eastern Avenue, quality of life, and operations.

The Strengths and Opportunities groups then combined to discuss how internal strength coupled with external opportunities could be enablers of success. The Weaknesses and Threats groups combined to discuss how internal weaknesses coupled with external threats could be challenges to success.

Finally, the groups combined, and all participants reviewed the key themes. A list of strategic issues was determined, and finally the most important organizational priorities were finalized taking into account information gathered throughout the process, including the Environmental Scan. Through this analysis, four Strategic Goals were identified: Efficient Operations, Financial Stability, Enhanced Quality of Life, and Workforce Recruitment and Retention.

Participants then were divided into cross-functional groups. They determined desired Outcomes (what success looks like), Key Outcome Indicators (how to measure progress towards success), and Performance Targets (a measurable goal achieved by a defined date) for each strategic priority.

Targets by Strategic Goal

STRATEGIC GOALS

Strategic Goal: Efficient Operations

1) Outcome: Increased service load capacity

Key Outcome Indicators: # mw of electric; # of miles of water main and sanitary service

Performance Targets: Five mw by 2026; One mile of new water main and sanitary

sewer by 2029

2) Outcome: Technology enhanced service delivery

Key Outcome Indicators: # of new technologies implemented

Performance Targets: GIS, water, and electric technologies implemented by 12/26

3) Outcome: Improved critical systems monitoring

Key Outcome Indicators: # of outages; time between technology failures; street condition

rating

Performance Targets: decrease number of outages by 5%; increase mean time

between failures by 10%; increase average street rating to > 7

Strategic Goal: Financial Sustainability

1) Outcome: Sufficient Finances for Future Needs

Key Outcome Indicators: \$ Capital Improvement Fund

Performance Targets: \$1.5M in Capital Improvement Fund by 12/26;

2) Outcome: Expanded Economic Development

Key Outcome Indicators: \$ C/I tax value; # new C/I permits

Performance Targets: C/I tax value increased by 10% by 12/26; C/I permits increased

by 10% by 12/26

3) Outcome: TIF District Utilization Expanded

Key Outcome Indicators: # of repurposed sites; % increase in incentives

Performance Targets: # of repurposed sites increased by 5% by 12/26; incentives

increased by 15% by 12/26

Strategic Goal: Enhanced Quality of Life

1) Outcome: Increased Housing Options for All

Key Outcome Indicators: # of Senior housing units; # of workforce housing units; # of

affordable housing units

Performance Targets: Two development agreements by 12/26; Ten building permits

by 12/26

2) Outcome: Expanded Safety Education for the Community

Key Outcome Indicators: # of Safety Education Programs

Performance Targets: Three Education Programs Established by Police, Fire, and

Utilities by 12/26

3) Outcome: Increased Community Engagement

Key Outcome Indicators: # of public events; # of social media followers; # of website hits

Performance Targets: Three public events by 12/26; increase by 25% in social media

followers by 12/26; increase by 15% in website hits by 12/26

Strategic Goal: Workforce Recruitment and Retention

1) Outcome: Staff Capacity to meet Service Demands

Key Outcome Indicators: Time to fill open positions

Performance Targets: Time to fill decreased by 25% by 12/26

2) Outcome: Enhanced Organizational Culture

Key Outcome Indicators: # of employee referrals for open City positions; % positive rating

employee survey

Performance Targets: Employee referrals for open positions increased by 25% by

12/26; Employee survey positive rating increase by 25% by

12/26

3) Outcome: Increased Employee Retention

Key Outcome Indicators: # of years of service by employees not eligible to retire

Performance Targets: Increase by __% in years of service by employees not eligible for

full retirement

Strategic Plan Implementation

Implementation is the final step in the Strategic Planning Process and consists of staff developing Initiatives to support the Strategic Goals determined during the Strategic Planning Process. The following Initiatives will be reported on regularly, showing the measurable progress Plymouth is making towards their Strategic Goals and associated Performance Targets.

Efficient Operations

- Develop Infrastructure Improvement Plan to meet future demands.
- Develop Infrastructure Expansion Financial Plan.
- Create Street Improvement Strategy.
- Develop Comprehensive Technology Strategy.
- Develop Outage Management System.

Financial Sustainability

- Create Closure Strategy for Existing TID.
- Update current Comprehensive Financial Policy based on GFOA guidelines.
- Create a Levy Strategy.
- Create a New TIF Strategy.
- Create a Commercial / Industrial Key Sites Development Plan.
- Develop a new RLF Marketing Program.

Enhanced Quality of Life

- Develop Comprehensive Housing Strategy.
- Develop Residential Key Sites Marketing Plan.
- Create a Public Safety Training Program.
- Create a Web-based City Newsletter.
- Develop a City of Plymouth Outreach Strategy.

Workforce Recruitment and Retention

- Update Hiring Practices and Procedures.
- Implement Referral Tracking System.
- Create Employee Satisfaction Survey.
- Create a Benefit Enhancement Strategy.
- Create an Employee Recognition Program.

Strategic Plan Participants

The City of Plymouth Strategic Plan was developed with the hard work of many individuals. The Common Council focused time and attention to the process of understanding key data, confirming the vision and mission for the city, and then working collaboratively to determine the strategic priorities and resulting outcomes that are most important to their community stakeholders.

The City's senior staff supported the City's elected officials and offered an operations perspective, as well as their professional subject matter expertise. All participants were enthusiastic about the process and committed to creative and innovative thinking to establish the outcomes that would most benefit Plymouth.

Plymouth Elected Officials

Donald Pohlman, Mayor Angie Matzdorf, Council Bob Schilsky, Council Dave Herrmann, Council Diane Gilson, Council Greg Hildebrand, Council Jeff Tauscheck, Council John Nelson, Council Mike Penkwitz, Council

Plymouth City Staff

Anna V. Voigt, City Clerk
Cathy Austin, Public Works Director
Leah Federwisch, HR Specialist
Ryan T. Roehrborn, Electric Operations Manager
Ryan Pafford, Fore Chief
Leslie Jochman, Library Director
David Augustin, IT Manager
Chris Russo, Finance Director
Ken Ruggles, Police Chief
Ryan Suemnicht, GIS Specialist
Timothy Blakeslee, City Administrator / Utilities Manager

Respectfully Submitted,

Cory Poris Plasch President CP² Consulting, Inc.

Initiative: Develop Employee Recognition Program

Action	Measure of Completion	Target Date	Person Responsible
Create employee recognition committee	Committee Created	24-Nov	Leah / 1 per Dept
Work with Committee to create			
employee recognition plan with criteria	Plan Created	25-Apr	Leah / Committee
Determined funding of employee			
recognition plan	Review Completed	July 2024	Tim / Leah / Council
Implement employee recognition plan			
included peer to peer recognition	Review Completed	25-Aug	Leah / Committee

Initiative: Review and Update Employee Benefit Offerings

Action	Measure of Completion	Target Date	Person Responsible
Review current benefit offerings w/			
Department Heads	Meeting/Review Completed	23-Nov	Leah / Dept Heads
Create a list of potential additional			
benefits	List created	24-May	Leah / Tim / Dept Heads
Department review of minimum staffing			
levels	Review Completed	24-Jun	Dept Heads
Assess feasibility of additional benefits	Review Completed	24-Jul	Dept Heads
	Benefit Package Completed and		
Compile new benefit package	Presented to Personnel Committee	24-Aug	Leah / Committee
New plan implemented for January 2025	Benefits in place for 2025	24-Oct	Leah

Initiative: Create Employee Satisfaction Survey

Action	Measure of Completion	Target Date	Person Responsible
Research survey examples	Questions added to Job Posting	24-Feb	Leah
Create employee satisfaction survey	Spreadsheet created and updated	24-Mar	Leah / Tim / Dept Heads
Send survey w/ due date	Survey send to employees	24-Apr	Leah
Compile Survey Results	Data in spreadsheet	24-May	Leah
Share Survey Results	Presentation of results to Personnel Committee	24-May	Leah
Re-send survey 6 month intervals	Survey Completed	24-Oct	Leah
Annually compile and compare survey			
results	Data Compared	24-Nov	Leah
Share results with employees	Survey Shared	24-Dec	Leah

Initiative: Implement Referral Tracking System

Action	Measure of Completion	Target Date	Person Responsible
Create supplemental referral questions			
in Neogov	Questions added to Job Posting	23-Dec	Leah
Create Spreadsheet to track data by job			
posting	Spreadsheet created and updated	23-Dec	Leah
Update Job Postings	Postings updated	24-Jan	Leah
Review referral results	Meeting to review and discuss	24-Dec	Leah/Tim
Make changes to hiring program based			
on results	Postings updated	24-Dec	Leah

Initiative: Update Hiring Practices and Procedures

Action	Measure of Completion	Target Date	Person Responsible
Staff Training on Neogov	Training Complete	24-Mar	Leah / HR
Update Employee Handbook	Handbook Updated	24-Jul	Leah / Tim / Dept Heads
Review best practices for interview process	Interview process updated	24-Mar	Leah / Tim / Dept Heads
Create Checklists for Hiring	Checklists Created	May-24	Leah / Dept Heads
Create Checklists for Onboarding	Checklists Created	May-24	Leah / Dept Heads
Create Checklists for Terms	Checklists Created	May-24	Leah / Dept Heads

Initiative: Creation of new TID Strategy

Action	Measure of Completion	Target Date	Person Responsible
Creation of needed TID Infrastructure			
Projects	List created	25-Jul	Tim / Cathy / Ryan
Mapping/Plan for potential TID areas	Maps Created	25-Dec	Tim / Chris / Ehlers
Creation of TID Incentive Program			
Strategy and Manual	Program sent to Chamber	25-Dec	Tim / Chris / Ehlers
Creation of New TIDs (Once Projects are			
Received)	TID Created	25-Dec	Tim / Chris / Ehlers
	TID Expansion Options Reviewed with		
Review Potential Expansion of TID#5/#6	Ehlers	26-Dec	Tim / Chris / Ehlers

Initiative: Creation of RLF Marketing Plan

Action	Measure of Completion	Target Date	Person Responsible
Create RLF Marketing Materials	Marketing Material Created	24-Dec	Tim
New RLF Program on Website	Program on Website	23-Dec	Anna
New RLF Program to Chamber	Program sent to Chamber	23-Dec	Tim
New RLF program to SCEDC	Program sent to SCEDC	23-Dec	Tim
Meeting with Banks regarding new RLF			
program	Meeting completed with Banks	Deb 24	Tim / Chris / Mayor

Initiative: Creation of Key Sites Development Plan

Action	Measure of Completion	Target Date	Person Responsible
Evaluate and Update Future Land Use			
Map (including extraterritorial)	Updated Comprehensive Plan	26-Dec	Tim Blakeslee / New BI-Zoning Staff
Create list of city owned parcels	List created	24-Oct	Tim Blakeslee / Cathy Austin
RFPs for City owned parcels	Various RFP released	2025-2026	Tim Blakeslee / New BI-Zoning Staff
Evaluate Economic Development Staffing	Report to Finance and Personnel		
Needs	Committee	24-Jul	Tim Blakeslee

Initiative: Creation of Levy Strategy Adopted by Council

Action	Measure of Completion	Target Date	Person Responsible
Review Levy Strategies from other			
Communities	Strategies Reviewed	24-Feb	Tim Blakeslee / Chris Russo
Draft a Levy Strategy	Draft strategy reviewed by Finance	24-Jun	Tim Blakeslee / Chris Russo
Adopt a Levy Strategy	Resolution Adopted by Council	24-Jul	Tim Blakeslee / Chris Russo
Draft Financing Project Strategy	Draft strategy reviewed by Finance	24-Aug	Tim Blakeslee / Chris Russo
Adopt Debt Financing Project Strategy	Resolution Adopted by Council	24-Dec	Tim Blakeslee / Chris Russo
Development of Debt Funded			
Infrastructure Project List	Project List created	24-Jul	Tim Blakeslee / Cathy Austin / Ryan Roehrborn

Initiative: Develop and Update Current Comprehensive Financial Polices Based on GFOA Guidelines

Action	Measure of Completion	Target Date	Person Responsible
Review Financial Policies	Review Committee Review,	25-Apr	Tim Blakeslee / Chris Russo
Update Financial Policies	Finance and Council Approval	26-Jan	
Obtain GFOA Budget Award	Award Received	25-Apr	Tim Blakeslee / Chris Russo
Obtain GFOA Financial Statement Award	Award Received	26-Apr	Tim Blakeslee / Chris Russo

Initiative: TID Closure Strategy

Action	Measure of Completion	Target Date	Person Responsible
TID#4 Closure	Resolution Adopted	24-Feb	Tim Blakeslee
Affordable Housing Extension TID#4	Resolution Adopted	24-Apr	Tim Blakeslee

Initiative: Create a City of Plymouth Newsletter

Action	Measure of Completion	Target Date	Person Responsible
Develop newsletter strategy (title,			
frequency, amount of content)	Plan Developed	May-June	Anna - Tim
Advertise upcoming newsletter to start			
email list	Posts shared	24-Apr	Anna
Gather content from departments	Advertising Completed	24-Dec	Anna
Put together Newsletter and			
distribute	Published newsletter	25-Jan	Anna

Initiative: Create a City of Plymouth Outreach Strategy

Action	Measure of Completion	Target Date	Person Responsible
Schedule Coffee with Council	Date set for Coffee	24-Apr	Anna / Council / Mayor
Schedule Coffee with			
Administrator/Department			
Heads	Date set for Coffee	25-Jan	Anna / Department Heads
Make Facebook post and Newsletter			
Article about Coffee Dates	Advertising Completed	24-Apr	Anna
Evaluate results and make adjustments	Review with Council	25-Jan	Anna / Council / Mayor

Initiative: Develop Comprehensive Housing Strategy

Action	Measure of Completion	Target Date	Person Responsible
Report Completed from Housing			
Committee	Report Presented to Council	25-Jan	Tim / Housing Committee
TID#4 Extension Housing Grant/Loan			
Program Created	Program Adopted by Council	24-Oct	Tim / Housing Committee / Council
Review Comp Plan/Study of Community			
Housing Needs	Committee Review/Discussion	23-Dec	Housing Committee
Develop List of Potential Housing			
Development Locations	List Developed	23-Oct	Tim / Housing Committee
Study Infrastructure Needs for Future			
Development Locations	Report Presented to Council	Second Qt	Cathy / Kapur
Hire Community Development Director	Filled Position	25-Jan	Tim
Develop Residential Sites Marketing Plan	Plan Presented	26-Dec	Tim / New CDC

Initiative: Create citizens public safety training program

Action	Measure of Completion	Target Date	Person Responsible
Select training topics for community			
presentation	5-6 topic curriculum selected	jan 2024	Chief Ruggles and Pafford
Select personnel to be instructors.	At least one instructor per topic	24-Mar	Chief Ruggles and Pafford
Train instructors	Qualified instructor for each topic.	24-Dec	Deputy Chief, Fire Chief
Create lesson plans for each topic.	Completed lesson plans approved by Chiefs.	25-Dec	TBD - Instructors
Identify and purchase equipment	All necessary equipment is present and ready.	25-Dec	Chief Ruggles and Pafford
Schedule Training Program	Calendar dates selected. Personnel scheduled.	26-Apr	Chief Ruggles and Pafford
Advertise Community Program	Enough people registered to conduct class.	26-May	Chief Ruggles
Run Citizen Training Program	Training conducted and complete.	26-Aug	Chief Ruggles
Collect feedback (participant survey) and adjust program.	Completed survey from each participant	26-Oct	Chief Ruggles

Initiative: Create Street Improvement Strategy

Action	Measure of Completion	Target Date	Person Responsible
Complete 2023 Street Ratings	When all streets have updated ratings	4th Qtr. 2023	Director of Public Works
Determine Average 2023 Street Rating	When rating is determined	2nd Qtr. 2024	Director of Public Works
Determine how many miles of road			
construction need to occur to meet			
average PASER Rating = 7	When milage is determined	3rd Qtr. 2024	Director of Public Works
	Proposal Presented To Finance and		
Create funding proposal to meet goal	Personnel Committee	3rd Qtr. 2024	Director of Public Works / Director of Finance
Implement funding into Capital	Increased Funding in Capital in 2025		
Improvement Plan	Budget	4 Qtr. 2024	Director of Public Works / City Administrator

Initiative: Develop Comprehensive Tech Strategy

Action	Measure of Completion	Target Date	Person Responsible
	Meet with department heads to assess	November 30th	
Complete department analysis	needs	2023	Dave
	Compiled list of techniques for	December 31st	
Develop hardware software needs	departments	2023	Ryan
	Train staff on new hardware and	December 31st	
Training for new software	software	2024	Ryan / Dave
Developed hardware and software	Create a priority objective list and goals	December 31st	
conversion plan	for each	2023	Ryan / Dave
Budget for software needs by	Compile costs of new techniques by	December 31st	
department	department	2023	Ryan / Dave
	Merge GIS and M power to create	December 31st	
M power implementation	outage management system	2024	Ryan
	Confirm all IT critical hardware and	December 31st	
Critical IT infrastructure development	software are updated	2024	Dave
	Attend conferences and trainings to stay	December 31st	
Continued technology research	up to date on emerging technology	2026	Ryan / Dave

Initiative: Develop Outage Management System

Action	Measure of Completion	Target Date	Person Responsible
Purchase RNI	PO Submitted	24-Feb	Ryan / Nick
Deploy RNI Integrate with Billing	RNI System Operating	24-Oct	Nick / Dave
Purchase/Install Outage Management			
System	Outage Management System Operating	25-Jan	Nick
Evaluate Outage Management System	Review of operations completed	26-Jun	Nick

Initiative: Develop Infrastructure Plan to Meet Future Demands

Action	Measure of Completion	Target Date	Person Responsible
Complete sanitary and water Engineering			
Study	Report is accepted by Common Council	3rd Qtr. 2024	Director of Public Works
Align projects with			
developments/TIDS/Needs	Projects are installed and operational	2nd Qtr. 2025	Director of Public Works
Complete Electrical System Study	Have updated study with development option	24-Feb	Froster Eng
Evaluate Electrical System Study	Determine which options work best	24-Feb	Ryan / Nick
Develop Timeline for Construction based			
on Electric Study Result	Timeline/Yearly Plan Created	24-Mar	Ryan / Nick
Design New Construction related to			
Electric Study Result	Have Work Order in GIS ready	24-Mar	Ryan / Nick
Stake in Field/Make Work Order based on			
Electric Study Result	Have Work Order Ready to build in field	24-Apr	Ryan / Nick
Construct New Electric Lines	Complete Work Orders	24-Dec	Line Crew
Complete Feeders to Sub 5	New circuits built and connected to system	July 2025	Electric Department