CITY OF PLYMOUTH, WISCONSIN TUESDAY, NOVEMBER 11, 2025 COMMON COUNCIL MEETING 7:00 PM COUNCIL CHAMBERS, ROOM 302 128 SMITH ST. PLYMOUTH, WI 53073

AGENDA

- 1. Call to order and roll call:
- 2. Pledge of Allegiance.
- 3. Approval of the Consent Agenda (Alderpersons may request removal of item(s), or part thereof without debate or vote):
 - A. Approve minutes of the meeting held Tuesday, October 28, 2025
 - **B.** Approve City and Utility Reports:
 - I. List of City & Utility Vouchers dated 10/01/2025 10/31/2025
 - C. Minutes acknowledged for filing Police & Fire Commission: October 7 Community Television: October 13 Committee of the Whole: October 28
 - D. Building Report for October 2025 33 Permits at \$2,751,934
 - E. Approve Request from Chamber of Commerce to Allow Alcohol During Holiday Parade on November 28
 - F. Approve Request from Plymouth Art Center to Allow Alcohol During Sartori Big Cheese Drop on December 31
- 4. Audience Comments: Citizens comments must be recognized by the mayor or presiding officer and are limited to three minutes per person from those signed in on the registration sheet located at the back of the Council Chambers prior to the start of the meeting.
- 5. Items removed from Consent Agenda:
- 6. Public Hearing followed by Discussion and Action:
 - A. Resolution No. 12 Adopting the Annual Budget, Making Appropriations, and Levying 2025 Property Taxes Tim Blakeslee, City Administrator/Utilities Manager
 - B. Ordinance No. 17 Amending Sections 13-1-32, 13-1-36, 13-1-37, and 13-1-92 of the Zoning Code, City of Plymouth, Wisconsin Regarding Public Parking Lots and Utilities Uses Jack Johnston, Assistant City Administrator / Community Development Director
- 7. Resolution:
 - A. No. 13 Resolution of the City of Plymouth Approving and Accepting Ownership and Dedication of the Public Improvements Constructed by Wangard Development LLC – Tim Blakeslee, City Administrator/Utilities Manager

8. New Business:

- A. Discussion and Possible Approval of Ski Hill license Agreement Update— Tim Blakeslee, City Administrator/Utilities Manager
- B. Discussion and Possible Action on Extraterritorial Certified Survey Map (CSM); W5936 Mooney Road (parcel number 59016216140 and 59016216170 located on Mooney Rd in the Town of Plymouth Jack Johnston, Assistant City Administrator / Community Development Director
- C. Discussion and Possible Action on Extraterritorial Final Plat; parcel number 59016219382 and 59016219321, located near the intersection of CTH C and Willow Rd in the Town of Plymouth, for a 10-lot Residential Subdivision called "The Preserve at Plymouth" Jack Johnston, Assistant City Administrator / Community Development Director
- D. Discussion and Possible Approval of Bid for Clarifier Rehabilitation with Sabel Mechanical Cathy Austin, Director of Public Works
- E. Discussion and Possible Action on Easement Agreement with Wisconsin Public Service (WPS): 59271817210 450 W Main St. (Nutt Hill) Cathy Austin, Director of Public Works
- F. Discussion and Possible Approval of Bids from AJ Construction for Substation Fiber Extension Project – Tim Blakeslee, City Administrator/Utilities Manager

9. Entertain a Motion to go into Closed Session for the following:

Pursuant to Wis. Stat. 19.85(e) deliberating or negotiating the purchasing of public properties, the investing of public funds or conducting other specified public business, whenever competitive or bargaining require a closed session – Neumann Development Agreement

- 10. Entertain a Motion to go into Open Session
- 11. Discussion and Possible Action on Closed Session Item
- 12. Adjourn to 7:00 PM on Tuesday, November 25, 2025

It is likely a quorum of members of other governmental bodies of the municipality may be in attendance at the above stated meeting to gather information. No action will be taken by any governmental body at the above stated meeting other than the governmental body specifically referred to above in this notice.

Please note that, upon reasonable notice, efforts will be made to accommodate the needs of disabled individuals through appropriate aids and services. For additional information or to request this service, please contact the City of Plymouth ADA Coordinator Leah Federwisch, located in the Plymouth Utilities office at 900 County Road PP, Plymouth, WI or call 920-893-3853.

CITY OF PLYMOUTH, WISCONSIN TUESDAY, OCTOBER 28, 2025 COMMON COUNCIL MEETING 7:00 PM COUNCIL CHAMBERS, ROOM 302 128 SMITH ST. PLYMOUTH, WI 53073

UNOFFICIAL MINUTES

- 1. Call to order and roll call: Mayor Pohlman called the meeting to order at 7:00 PM. On the call of the roll, the following were present: Angie Matzdorf, Jeff Tauscheck, Diane Gilson, Dana Haucke, Mike Penkwitz, John Binder and Kevin Sande. Also present: Assistant Administrator / Community Development Director Jack Johnston, City Attorney Fieber, Deputy Chief Matt Starker, Fire Chief Ryan Pafford, Electrical Operation Manager Ryan Roehrborn, and City Clerk/Deputy Treasurer Anna Voigt.
- 2. Pledge of Allegiance.
- 3. Approval of the Consent Agenda (Alderpersons may request removal of item(s), or part thereof without debate or vote): Motion was made by Tauscheck/Penkwitz to approve the consent agenda. Upon the call of the roll, all voted aye. Motion carried.
 - A. Approve minutes of the meeting held Tuesday, October 14, 2025
 - **B.** Approve City and Utility Reports:
 - I. Electric, Water and Sewer Sales Report September 2025
 - II. Utility Related Write Offs for October 2025 \$.20
 - C. Minutes acknowledged for filing —Committee of the Whole: September 9
 - D. 2025 Sheboygan County Fair After Action Report
 - E. Approve Sheboygan County Sheriff's Department Annual Joint Powers Agreement 2026
- 4. Audience Comments: Citizens comments must be recognized by the mayor or presiding officer and are limited to three minutes per person from those signed in on the registration sheet located at the back of the Council Chambers prior to the start of the meeting. Randy Pietsch came to speak about the ATC lines going on his property.
- 5. Items removed from Consent Agenda: None
- 6. Proclamation:
 - A. Recognition of Nathaniel Goldmann for the Gold Medal of Achievement in Royal Rangers Motion was made by Binder/Matzdorf to approve the proclamation. A unanimous aye vote was cast. Motion was carried.
- 7. Public Hearing followed by Discussion and Action:
 - A. Ordinance No. 16 An Ordinance Amending Section 13-1-192(c) of the Zoning Code, City of Plymouth, Wisconsin Regarding Notices for Zoning Code/Maps Amendment Applications Mayor Pohlman opened the public hearing at 7:06 PM. Assistant City Administrator / Community Development Director Johnston explained that in June 2021 the Council passed an update to the Zoning Code. During this ordinance update, it appears as though the requirement to notice nearby property owners for amendments to the zoning map may have been inadvertently removed. A class 2 notice is still required by code for this process, but a direct mailing to nearby property owners within a certain distance of the subject property is not currently required in the City code. With no other comments the Mayor closed the public hearing at 7:07 PM. Motion was made by Tauscheck/Penkwitz to approve Ordinance 16. Upon the call of the roll, all voted aye. Motion carried.

8. New Business:

- **A.** Presentation and Annual Update from Generations: Meghann Weeden the Interim Executive Director from Generations gave a presentation on everything going on at Generations. She highlighted the Parkinson's disease program, Gen T program, and evening classes starting in 2026.
- **B.** Discussion and Possible Action on Electric Facility Needs Study Electric Operations Manager Roehrborn explained that the 2026 draft budget includes an Electric Systems Study. This study will establish a well-structured roadmap to ensure the electric system can continue to meet current and future needs efficiently. The last full study was conducted in 2016. Motion was made by Matzdorf/Tauscheck to approve the Electrical System Study with Forster Electrical Engineering. Upon the call of the roll, all voted aye. Motion carried.
- 9. Adjourn to 7:00 PM on Tuesday, November 11, 2025: Motion was made by Tauscheck/Matzdorf to adjourn the meeting by 7:21 PM. A unanimous aye vote was cast. Motion carried.

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Report Criteria:

Detail report.

Invoices with totals above \$0 included.

Paid and unpaid invoices included.

Invoice Detail.GL account = "0100100001000"-"2200567002200","2400111000000"-"8000232000000"

Vendor	Vendor Name	Invoice Number	Description	Invoice Date	Net Invoice Amount	Amount Paid	Date Paid
10092							
	ALTEC INDUSTRIES INC	13246272	FREIGHT	10/07/2025	36.47	36.47	10/17/2025
	ALTEC INDUSTRIES INC	13246272	HANDLE, UPPER CAP	10/07/2025	328.47	328.47	10/17/2025
			, -				
To	otal 10092:				364.94	364.94	
10135							
	PFEIFER'S MILL	235907	GRASS SEED	09/03/2025	130.00	130.00	10/17/2025
10135	PFEIFER'S MILL	235957	GRASS SEED	09/04/2025	260.00	260.00	10/17/2025
T/	otal 10135:				390.00	390.00	
10	otal 10133.						
10175							
	AURORA HEALTH CARE	691772	VENIPUNCTURE - JOHNSON	10/13/2025	25.00	25.00	10/24/2025
To	otal 10175:				25.00	25.00	
10305							
10305	BOARDMAN & CLARK LLP	307265	LEGAL SERVICE	09/22/2025	400.00	400.00	10/17/2025
т.	-1-140205				400.00	400.00	
10	otal 10305:				400.00	400.00	
10325							
	BORDER STATES ELECTRIC SU	931194970	BUSHING, STANDOFF INSULAT	09/26/2025	1,570.05	1,570.05	10/03/2025
10325	BORDER STATES ELECTRIC SU	931194970	SHIPPING	09/26/2025	30.07	30.07	10/03/2025
10325	BORDER STATES ELECTRIC SU	931273157	COLD SHRINK	10/09/2025	551.20	551.20	10/24/2025
10325	BORDER STATES ELECTRIC SU	931273157	SHIPPING	10/09/2025	64.56	64.56	10/24/2025
10325	BORDER STATES ELECTRIC SU	931281287	NUMBER STICKER 2	10/10/2025	204.06	204.06	10/24/2025
10325	BORDER STATES ELECTRIC SU	931281287	NUMBER STICKER 4	10/10/2025	204.06	204.06	10/24/2025
10325	BORDER STATES ELECTRIC SU	931281287	SHIPPING	10/10/2025	16.14	16.14	10/24/2025
10325	BORDER STATES ELECTRIC SU	931299685	TERMINATOR, ELBOW 1/0 SOL	10/14/2025	2,276.40	2,276.40	10/31/2025
10325	BORDER STATES ELECTRIC SU	931299685	SHIPPING	10/14/2025	46.82	46.82	10/31/2025
10325	BORDER STATES ELECTRIC SU	931299697	NUMBER STICKER 5	10/14/2025	204.06	204.06	10/31/2025
	BORDER STATES ELECTRIC SU	931299697	SHIPPING	10/14/2025	16.14	16.14	10/31/2025
10325 10325	BORDER STATES ELECTRIC SU BORDER STATES ELECTRIC SU	931299707 931299707	ARRESTER, CLASS 9/10KV - VA SHIPPING	10/14/2025 10/14/2025	2,752.70 97.45	2,752.70 97.45	10/31/2025 10/31/2025
10325	BORDER STATES ELECTRIC SU	931307382	25 KVA 12470GY/7200 X 24940G	10/14/2025	3,164.68	3,164.68	10/31/2025
10325	BORDER STATES ELECTRIC SU	931307396	LETTER STICKER A	10/15/2025	136.04	136.04	10/31/2025
	BORDER STATES ELECTRIC SU	931307396	LETTER STICKER E	10/15/2025	136.04	136.04	10/31/2025
10325	BORDER STATES ELECTRIC SU	931307396	LETTER STICKER I	10/15/2025	136.04	136.04	10/31/2025
10325	BORDER STATES ELECTRIC SU	931307396	LETTER STICKER T	10/15/2025	136.04	136.04	10/31/2025
10325	BORDER STATES ELECTRIC SU	931307396	LETTER STICKER W	10/15/2025	136.04	136.04	10/31/2025
10325	BORDER STATES ELECTRIC SU	931307396	NUMBER STICKER 0	10/15/2025	204.06	204.06	10/31/2025
10325	BORDER STATES ELECTRIC SU	931307396	NUMBER STICKER 1	10/15/2025	204.06	204.06	10/31/2025
		931307396	NUMBER STICKER 3	10/15/2025	204.06	204.06	10/31/2025
	BORDER STATES ELECTRIC SU	931307396	NUMBER STICKER 6	10/15/2025	204.06	204.06	10/31/2025
		931307396	LETTER STICKER D	10/15/2025	136.04	136.04	10/31/2025
	BORDER STATES ELECTRIC SU		SHIPPING	10/15/2025	17.52	17.52	10/31/2025
	BORDER STATES ELECTRIC SU		BUSHING, PROTECTIVE CAP 25	10/15/2025	1,478.75	1,478.75	10/31/2025
10325	BORDER STATES ELECTRIC SU	931307408	SHIPPING	10/15/2025	26.42	26.42	10/31/2025

Payment Approval Report - Council Voucher Report City & Utility Report dates: 10/1/2025-10/31/2025

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Vendor Name Invoice Number Description Invoice Date Net Invoice Amount Amount Paid Date Paid Vendor Total 10325: 14 353 56 14,353.56 10423 10423 C&M HYDRAULIC TOOL SUPPL 0183369-in TOOL REPAIR 10/23/2025 304.57 304 57 10/31/2025 10423 C&M HYDRAULIC TOOL SUPPL 0183369-in **FREIGHT** 10/23/2025 9.35 9.35 10/31/2025 Total 10423: 313.92 313.92 10930 10930 AURORA EAP CINV021484 EAP - CITY 09/30/2025 253.80 253.80 10/24/2025 10930 AURORA EAP CINV021484 **EAP - UTILITIES** 09/30/2025 140.40 140.40 10/24/2025 Total 10930: 394.20 394.20 11025 11025 FASSE DECORATING CENTER 8JLGX EVERGREEN GOLF COURSE M 10/03/2025 65.95 65.95 10/17/2025 11025 FASSE DECORATING CENTER K87ZF STREET SIGNS & MARKINGS M 10/17/2025 71.78 10/31/2025 71.78 FASSE DECORATING CENTER EVERGREEN GOLF COURSE M 10/13/2025 K9NAU 124.20 124.20 10/17/2025 FASSE DECORATING CENTER **RPEWU** EVERGREEN GOLF COURSE M 10/17/2025 13.98 13.98 10/31/2025 11025 FASSE DECORATING CENTER V7HPK STREET SIGNS & MARKINGS M 10/20/2025 71.78-71.78-10/31/2025 Total 11025: 204.13 204.13 11027 **EQUIPMENT MAINTENANCE** 11027 FASTENAL CO 162363 09/25/2025 7.70 7.70 10/10/2025 11027 FASTENAL CO wiply162326 **EQUIPMENT MAINTENANCE** 09/22/2025 321.52 321.52 10/31/2025 Total 11027: 329.22 329.22 11040 11040 FELDMANN SALES & SERVICE I 47939 EVERGREEN GOLF COURSE E 10/15/2025 216.24 216 24 10/31/2025 11040 FELDMANN SALES & SERVICE I 47940 PARKS EQUIPMENT REPAIR & 10/15/2025 79.78 79.78 10/31/2025 Total 11040: 296.02 296.02 11155 11155 GRITTS AUTO SERVICE 45143 FLEET VEHICLE SERVICE 10/01/2025 61.15 61.15 10/17/2025 11155 GRITTS AUTO SERVICE 45473 FLEET VEHICLE SERVICE 10/01/2025 97.72 97.72 10/17/2025 11155 GRITTS AUTO SERVICE 45569 FLEET VEHICLE SERVICE 10/15/2025 131.48 131.48 10/31/2025 Total 11155: 290.35 290.35 11180 11180 H & H UTILITY EXCAVATING INC 4001436-01 **EXCAVATING-ELECTRIC DEPT** 10/13/2025 3,128.78 3,128.78 10/24/2025 11180 H & H UTILITY EXCAVATING INC 4001437-01 **EXCAVATING-ELECTRIC DEPT** 09/30/2025 2.302.50 2.302.50 10/24/2025 11180 H & H UTILITY EXCAVATING INC 4001437-02 **EXCAVATING-ELECTRIC DEPT** 10/07/2025 211.50 211.50 10/24/2025 11180 H & H UTILITY EXCAVATING INC 4001439-01 **EXCAVATING-ELECTRIC DEPT** 10/07/2025 449.42 449.42 10/24/2025 11180 H & H UTILITY EXCAVATING INC 4001440-01 **EXCAVATING-ELECTRIC DEPT** 10/07/2025 534.00 534.00 10/24/2025 11180 H & H UTILITY EXCAVATING INC 4001440-02 **EXCAVATING-ELECTRIC DEPT** 10/10/2025 1,217.10 1,217.10 10/24/2025 11180 H & H UTILITY EXCAVATING INC **EXCAVATING-ELECTRIC DEPT** 182.52 4001441-01 10/07/2025 182.52 10/24/2025 11180 H & H UTILITY EXCAVATING INC 5,488.06 4001442-01 **EXCAVATING-ELECTRIC DEPT** 09/30/2025 5.488.06 10/24/2025 11180 H & H UTILITY EXCAVATING INC 4001443-01 **EXCAVATING-ELECTRIC DEPT** 10/09/2025 10,184.18 10,184.18 10/24/2025 11180 H & H UTILITY EXCAVATING INC 4001445-01 **EXCAVATING-ELECTRIC DEPT** 10/01/2025 556.15 556.15 10/24/2025 11180 H & H UTILITY EXCAVATING INC 4001446-01 **EXCAVATING-ELECTRIC DEPT** 10/01/2025 1,482.68 1,482.68 10/24/2025 11180 H & H UTILITY EXCAVATING INC. 4001447-01 **EXCAVATING-ELECTRIC DEPT** 10/02/2025 7.283.08 7.283.08 10/24/2025 11180 H & H UTILITY EXCAVATING INC 10/24/2025 4001448-01 **EXCAVATING-ELECTRIC DEPT** 10/06/2025 7.233.84 7 233 84 **EXCAVATING-ELECTRIC DEPT** 10/31/2025 11180 H & H UTILITY EXCAVATING INC 400144901 10/14/2025 462.14 462.14

Report dates: 10/1/2025-10/31/2025

Vendor	Vendor Name	Invoice Number	Description	Invoice Date	Net Invoice Amount	Amount Paid	Date Paid
11180	H & H UTILITY EXCAVATING INC	4001450-01	EXCAVATING-ELECTRIC DEPT	10/01/2025	3,498.40	3,498.40	10/24/2025
11180	H & H UTILITY EXCAVATING INC	4001451-01	EXCAVATING-ELECTRIC DEPT	10/07/2025	5,516.13	5,516.13	10/24/2025
11180	H & H UTILITY EXCAVATING INC	4001452-01	EXCAVATING-ELECTRIC DEPT	10/02/2025	985.74	985.74	10/24/2025
11180	H & H UTILITY EXCAVATING INC	4001453-01	EXCAVATING-ELECTRIC DEPT	10/08/2025	3,011.61	3,011.61	10/24/2025
11180	H & H UTILITY EXCAVATING INC	400145401	EXCAVATING-ELECTRIC DEPT	10/14/2025	2,446.96	2,446.96	10/31/2025
To	otal 11180:				56,174.79	56,174.79	
11615							
11615	LENGLING PROPERTY MANAG	10994	512 SUMMIT ST LAWN CARE	10/06/2025	155.00	155.00	10/10/2025
11615	LENGLING PROPERTY MANAG	STMNT SEPT	LAWN SERVICE	10/01/2025	130.00	130.00	10/17/2025
11615	LENGLING PROPERTY MANAG	STMNT SEPT	LAWN SERVICE	10/01/2025	940.00	940.00	10/17/2025
11615	LENGLING PROPERTY MANAG	STMNT SEPT	LAWN SERVICE	10/01/2025	755.00	755.00	10/17/2025
11615	LENGLING PROPERTY MANAG	STMNT SEPT	LAWN SERVICE	10/01/2025	525.00	525.00	10/17/2025
11615	LENGLING PROPERTY MANAG	STMNT SEPT	LAWN SERVICE	10/01/2025	375.00	375.00	10/17/2025
11615	LENGLING PROPERTY MANAG	STMNT SEPT	LAWN SERVICE	10/01/2025	1,180.00	1,180.00	10/17/2025
11615	LENGLING PROPERTY MANAG	STMNT SEPT	LAWN SERVICE	10/01/2025	990.00	990.00	10/17/2025
To	otal 11615:				5,050.00	5,050.00	
11687							
11687	MARTELLE WATER TREATMEN	29960	WATER TREATMENT	09/27/2025	5,327.14	5,327.14	10/31/2025
11687	MARTELLE WATER TREATMEN	30148	WATER TREATMENT	09/22/2025	5,198.49	5,198.49	10/10/2025
11687	MARTELLE WATER TREATMEN	30194	WALCHEM PUMP	09/26/2025	1,235.00	1,235.00	10/17/2025
11687	MARTELLE WATER TREATMEN	30222	WATER TREATMENT	09/30/2025	257.55	257.55	10/17/2025
11687	MARTELLE WATER TREATMEN	30222	DELIVERY CHARGE	09/30/2025	50.00	50.00	10/17/2025
To	otal 11687:				12,068.18	12,068.18	
11815							
	MIKE BURKART FORD INC	405734	VEHICLE MAINTENANCE - POLI	05/27/2037	849.21	849.21	10/10/2025
11815	MIKE BURKART FORD INC	405841	FLEET VEHICLE MAINTANANCE	10/08/2025	69.30	69.30	10/24/2025
11815	MIKE BURKART FORD INC	405865	VEHICLE MAINTENANCE - POLI	09/26/2025	62.30	62.30	10/10/2025
11815	MIKE BURKART FORD INC	405956	VEHICLE MAINTENANCE - POLI	10/01/2025	62.30	62.30	10/10/2025
To	otal 11815:				1,043.11	1,043.11	
11835							
11835	MILLER & BOELDT INC	091965	TREE CONTROL EQUIPMENT R	10/08/2025	21.00	21.00	10/17/2025
11835	MILLER & BOELDT INC	091989	GARAGE LARGE EQUIPMENT R	10/17/2025	123.41	123.41	10/31/2025
To	otal 11835:				144.41	144.41	
11875							
	SECURIAN FINANCIAL GROUP I	Nov 2025 Stmn	EE CONTRIBUTION-UTILITIES	10/15/2025	474.83	474.83	10/17/2025
11875	SECURIAN FINANCIAL GROUP I	Nov 2025 Stmn	BASIC PREMIUM-UTILITIES	10/15/2025	375.41	375.41	10/17/2025
11875	SECURIAN FINANCIAL GROUP I	Nov 2025 Stmn	ER CONTRIBUTION-UTILITIES	10/15/2025	75.08	75.08	10/17/2025
11875	SECURIAN FINANCIAL GROUP I	Nov 2025 Stmn	EE CONTRIBUTION-CITY	10/15/2025	627.67	627.67	10/17/2025
11875	SECURIAN FINANCIAL GROUP I	Nov 2025 Stmn	BASIC PREMIUM-CITY	10/15/2025	397.49	397.49	10/17/2025
11875	SECURIAN FINANCIAL GROUP I	Nov 2025 Stmn	ER CONTRIBUTION-CITY	10/15/2025	79.50	79.50	10/17/2025
To	otal 11875:				2,029.98	2,029.98	
12085	O & W. COMMINICATIONS	73103	ID DHONE CITY HALL	10/22/2025	E22 00	E22 00	10/31/2025
12000	O & W COMMUNICATIONS	73193	IP PHONE - CITY HALL	10/23/2025	532.89	532.89	10/31/2025
To	otal 12085:				532.89	532.89	

Vendor	Vendor Name	Invoice Number	Description	Invoice Date	Net Invoice Amount	Amount Paid	Date Paid
12207							
12207	PLYMOUTH HIGH SCHOOL	10725STMT	YEARBOOK - LIBRARY	10/07/2025	70.00	70.00	10/10/2025
T	otal 12207:				70.00	70.00	
12230							
12230		9-29-2025	LUNCH FOR ERIC FALK 30 YRS	09/29/2025	26.96	26.96	10/03/2025
12230	PIGGLY WIGGLY	9-29-2025 #2	ERIC F 30TH ANNIVERSARY LU	09/29/2025	328.75	328.75	10/03/2025
T	otal 12230:				355.71	355.71	
12250							
12250		STMT093025	PETTY CASH	09/30/2025	19.51	19.51	10/03/2025
12250		STMT093025	PETTY CASH	09/30/2025	60.14	60.14	10/03/2025
12250	PLYMOUTH UTILITIES-PC	STMT093025	PETTY CASH	09/30/2025	36.95	36.95	10/03/2025
12250	PLYMOUTH UTILITIES PC	STMT093025	PETTY CASH	09/30/2025	2.98	2.98	10/03/2025
12250 12250	PLYMOUTH UTILITIES-PC PLYMOUTH UTILITIES-PC	STMT093025 STMT093025	PETTY CASH PETTY CASH	09/30/2025 09/30/2025	125.00 33.90	125.00 33.90	10/03/2025 10/03/2025
T	otal 12250:				278.48	278.48	
12315 12315	PUBLIC SERVICE COMMISSION	RA26-I-04740	ADVANCE ASSESSMENT	09/29/2025	6,266.00	6,266.00	10/17/2025
	PUBLIC SERVICE COMMISSION	RA26-I-04740	ADVANCE ASSESSMENT	09/29/2025	12,260.13	12,260.13	10/17/2025
12315	PUBLIC SERVICE COMMISSION	RA26-I-04740	ADVANCE ASSESSMENT	09/29/2025	8,719.00	8,719.00	10/17/2025
T	otal 12315:				27,245.13	27,245.13	
12360							
12360	RADIAN RESEARCH INC	PS69580	WATT-NET PLUS™ ANNUAL SU	10/08/2025	1,202.26	1,202.26	10/24/2025
T	otal 12360:				1,202.26	1,202.26	
12400							
12400	RESCO INC	3088647	DISCOUNT	09/23/2025	.93-	.93-	10/31/2025
12400		3088647	#4 TENSION SLEEVE	09/23/2025	109.50	109.50	10/31/2025
12400		3088647	WIRE, "BRENAU" URD 3/C-1/0 #	09/23/2025	1,473.20	1,473.20	10/31/2025
	RESCO INC	3088647	GUARD, "U" PLASTIC 2" X 10 F	09/23/2025	278.80	278.80	10/31/2025
	RESCO INC	3088648	JACKET, TERMINATING COLD S	09/23/2025	485.50	485.50	10/10/2025
	RESCO INC RESCO INC	3088648 3089463	DISC AMPACT CONNECTOR 477-4	09/23/2025 09/30/2025	.24- 2,472.67	2,472.67	10/10/2025 10/17/2025
	RESCO INC	3089463	DISCOUNT	09/30/2025	1.24-		10/17/2025
	RESCO INC	3089532	SPLICE, 600V URD REPAIR JKT	09/30/2025	758.60	758.60	10/17/2025
	RESCO INC	3089532	DISCOUNT	09/30/2025	.38-		10/17/2025
	RESCO INC	3091227	DISCOUNT	10/15/2025	3.12-		10/31/2025
12400	RESCO INC	3091227	BARE #4SOL CU DSA 200FT	10/15/2025	4,080.00	4,080.00	10/31/2025
12400	RESCO INC	3091227	CLAMP HOT LINE 6 1/0TO 8-1/0	10/15/2025	2,150.00	2,150.00	10/31/2025
12400	RESCO INC	3091695	PAD, SGL TRANS BASEMENT FI	10/20/2025	5,745.60	5,745.60	10/31/2025
12400	RESCO INC	3091695	DISCOUNT	10/20/2025	2.87-	2.87-	10/31/2025
12400	RESCO INC	3091743	TERMINATOR, OUTDOOR 1/0 -4	10/20/2025	2,949.61	2,949.61	10/31/2025
	RESCO INC	3091743	DISCOUNT	10/20/2025	1.48-	1.48-	10/31/2025
	RESCO INC	3091900	ARRESTER, ELBOW 9/10KV MO	10/21/2025	1,551.10	1,551.10	10/31/2025
	RESCO INC	3091900	TERMINATOR, ELBOW 1/0 SOL	10/21/2025	951.45	951.45	10/31/2025
	RESCO INC	3091900	BLOCK, TRANSFORMER 4 HOL	10/21/2025	232.68	232.68	10/31/2025
	RESCO INC	3091900	GUARD, "U" PLASTIC 3" X 10 F	10/21/2025	401.12	401.12	10/31/2025
	RESCO INC	3091900	GUARD, "U" PLASTIC 4" X 10 F	10/21/2025	172.20	172.20	10/31/2025
	RESCO INC RESCO INC	3091900 3091900	5/8 X 10" MACHINE BOLT SPOOL INSULATOR	10/21/2025 10/21/2025	233.00 94.64	233.00 94.64	10/31/2025 10/31/2025
12700	1,200 110	3031300	S. SOL MODERTON	10/21/2020	34.04	34.04	10/01/2020

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12400	RESCO INC	3091900	C- BISCUIT COPPER CONNECT	10/21/2025	398.00	398.00	10/31/2025
12400	RESCO INC	3091900	ARRESTER GROUND CONNEC	10/21/2025	2,274.00	2,274.00	10/31/2025
12400	RESCO INC	3091900	DISCOUNT	10/21/2025	3.15-	3.15-	10/31/2025
12400	RESCO INC	3091901	PEDESTAL, SGL PH PRI JUNCT	10/21/2025	3,978.51	3,978.51	10/31/2025
12400	RESCO INC	3091901	DISCOUNT	10/21/2025	1.99-	1.99-	10/31/2025
12400	RESCO INC	3091902	GUARD, "U" PLASTIC 4" X 10 F	10/21/2025	344.40	344.40	10/31/2025
12400	RESCO INC	3091902	DISCOUNT	10/21/2025	.17-	.17-	10/31/2025
12400	RESCO INC	3091902	FREIGHT	10/21/2025	.01	.01	10/31/2025
12400	RESCO INC	3091903	TERMINATOR, ELBOW 1/0 SOL	10/21/2025	1,902.90	1,902.90	10/31/2025
12400	RESCO INC	3091903	DISCOUNT	10/21/2025	.95-	.95-	10/31/2025
12400	RESCO INC	3091904	GUARD, "U" PLASTIC 2" X 10 F	10/21/2025	418.00	418.00	10/31/2025
12400	RESCO INC	3091904	GUARD, "U" PLASTIC 3" X 10 F	10/21/2025	802.13	802.13	10/31/2025
12400	RESCO INC	3091904	DISCOUNT	10/21/2025	.61-	.61-	10/31/2025
T	otal 12400:				34,240.49	34,240.49	
12575							
12575	SHEBOYGAN COUNTY HIGHWA	139345	STREET REPAIR MATERIALS	08/31/2025	3,135.91	3,135.91	10/31/2025
12575	SHEBOYGAN COUNTY HIGHWA	139345	BRIDGES AND GUARDRAILS	08/31/2025	673.86	673.86	10/31/2025
12575	SHEBOYGAN COUNTY HIGHWA	139647	STREET REPAIR MATERIALS	09/30/2025	591.81	591.81	10/24/2025
T	otal 12575:				4,401.58	4,401.58	
12696 12696	STOP PROCESSING CENTER	21009	AUTOPAY SERVICE	10/01/2025	22.36	22.36	10/10/2025
т.	otal 12696:				22.36	22.36	
12705	otal 12090.						
	WI STATE LABORATORY OF HY	30037933	PROFICIENCY TESTING	10/01/2025	292.00	292.00	10/17/2025
T	otal 12705:				292.00	292.00	
12750							
12750	SUPERIOR CHEMICAL LLC	426098	DIRECT HIT BEE SPRAY	10/01/2025	181.72	181.72	10/10/2025
12750		426512	PARKS JANITORIAL	10/02/2025	77.88	77.88	10/10/2025
12750	SUPERIOR CHEMICAL LLC	428077	CITY HALL JANITORIAL	10/23/2025	99.26	99.26	10/31/2025
T	otal 12750:				358.86	358.86	
12825							
12825	PLYMOUTH GLASS	1088	WINDOW REPAIR - UTILITIES	09/25/2025	125.00	125.00	10/03/2025
T	otal 12825:				125.00	125.00	
12882							
	SPECTRUM	152367101100	INTERNET	10/01/2025	131.94	131.94	10/10/2025
	SPECTRUM	160218701100	PHONE LINES - UTILITIES	10/01/2025	160.00	160.00	10/10/2025
	SPECTRUM	160218701100	PHONE - FIRE	10/01/2025	40.00	40.00	10/10/2025
	SPECTRUM	160218701100	PHONE - POLICE	10/01/2025	40.00	40.00	10/10/2025
	SPECTRUM	160218701100	PHONE LINES - CITY	10/01/2025	120.00	120.00	10/10/2025
	SPECTRUM	160218701100	INTERNET	10/01/2025	819.00	819.00	10/10/2025
	SPECTRUM	160218701100	PRI - UTILITIES	10/01/2025	280.90	280.90	10/10/2025
	SPECTRUM	160218701100	PRI - CITY	10/01/2025	138.36	138.36	10/10/2025
	SPECTRUM	CH STMT 10-1	POLICE CABLE TV	10/15/2025	46.85	46.85	10/10/2025
	SPECTRUM	YC STMT 10-1	UTILITIES - YOUTH CENTER	10/15/2025	15.61	15.61	10/24/2025

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30135	GALE/CENGAGE LEARNING	999101546653	BOOKS - LIBRARY	10/02/2025	29.60	29.60	10/24/2025
30135	GALE/CENGAGE LEARNING	999101548990	BOOKS - LIBRARY	10/02/2025	25.60	25.60	10/24/2025
30135	GALE/CENGAGE LEARNING	999101551959	BOOKS - LIBRARY	10/03/2025	24.80	24.80	10/17/2025
T	otal 30135:				598.26	598.26	
30150							
30150	GREAT AMERICA FINANCIAL SE	40258928	COPY MACHINE - LIBRARY	10/02/2025	173.30	173.30	10/10/2025
T	otal 30150:				173.30	173.30	
30216							
30216	MARCO	40242056	PRINTER CONTRACT	09/30/2025	152.90	152.90	10/10/2025
T	otal 30216:				152.90	152.90	
30227							
30227	MENARDS	10028	CITY HALL BUILDING MAINTEN	10/17/2025	31.58-	31.58-	10/24/2025
30227	MENARDS	10029	STREET SIGNS & MARKINGS -	10/17/2025	24.69	24.69	10/24/2025
30227	MENARDS	10192	CITY HALL BUILDING MAINTEN	10/21/2025	282.16	282.16	10/24/2025
30227	MENARDS	8876	BUILDING MAINTENANCE	09/22/2025	97.30	97.30	10/10/2025
30227	MENARDS	9304	FIRE EVENT	10/01/2025	119.57	119.57	10/10/2025
30227	MENARDS	9520	AQUATIC CENTER EQUIPMENT	10/06/2025	26.47	26.47	10/17/2025
T	otal 30227:				518.61	518.61	
30245							
30245	MUNICIPAL PROPERTY INSURA	48-10039 09.3	PROPERTY INSURANCE	10/01/2025	33,838.63	33,838.63	10/17/2025
30245	MUNICIPAL PROPERTY INSURA	48-10039 09.3	PROPERTY INSURANCE	10/01/2025	41,071.37	41,071.37	10/17/2025
T	otal 30245:				74,910.00	74,910.00	
30247							
30247	NAPA AUTO PARTS	52896	GARAGE LARGE EQUIPMENT R	09/11/2025	223.16-	223.16-	10/31/2025
30247	NAPA AUTO PARTS	54123	EVERGREEN GOLF COURSE E	10/01/2025	110.12	110.12	10/31/2025
30247	NAPA AUTO PARTS	54216	GARAGE LARGE EQUIPMENT R	10/02/2025	45.95	45.95	10/31/2025
30247	NAPA AUTO PARTS	54616	PARKS EQUIPMENT REPAIR &	10/09/2025	28.37	28.37	10/31/2025
30247	NAPA AUTO PARTS	55003	GARAGE LARGE EQUIPMENT R	10/15/2025	9.18	9.18	10/31/2025
30247	NAPA AUTO PARTS	55056	GARAGE LARGE EQUIPMENT R	10/16/2025	9.18	9.18	10/31/2025
	NAPA AUTO PARTS	55238	GARAGE SMALL EQUIPMENT R	10/20/2025	22.85		10/31/2025
30247	NAPA AUTO PARTS	55248	EVERGREEN GOLF COURSE E	10/20/2025	74.69	74.69	10/31/2025
T	otal 30247:				77.18	77.18	
30277	DIVAMOUTH COMMUNICATION	OTNE 40.00.00	OOTODED BANKEYE	10/00/05	10 * 1 * 5 =	40.045.55	10/01/05
30277	PLYMOUTH COMMUNITY TELE	STMT 10-22-20	OCTOBER PAYMENT	10/22/2025	16,316.67	16,316.67	10/24/2025
T	otal 30277:				16,316.67	16,316.67	
30290						_	
	PREVEA HEALTH	28248	DRUG SCREEN-RANDOM	10/15/2025	71.28	71.28	10/24/2025
	PREVEA HEALTH	28248	CENTER FOR HEALTH AND WE	10/15/2025	687.02	687.02	10/24/2025
	PREVEA HEALTH	28249	DRUG SCREEN-DPW	10/15/2025	23.76		10/24/2025
	PREVEA HEALTH	28249	DRUG SCREEN-RANDOM	10/15/2025	23.76	23.76	10/24/2025
30290	PREVEA HEALTH	28249	CENTER FOR HEALTH AND WE	10/15/2025	1,381.05	1,381.05	10/24/2025

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Vendor	Vendor Name	Invoice Number	Description	Invoice Date	Net Invoice Amount	Amount Paid	Date Paid
92811							
92811 92811	CUSTOM CRAFT TROPHY CUSTOM CRAFT TROPHY	51222 53711	POLICE - RECOGNITION COUNCIL NAME PLATES	10/22/2025 10/01/2025	134.00 25.00	134.00 25.00	10/24/2025 10/10/2025
-							
10	otal 92811:				159.00	159.00	
92881 92881	MIDSTAR PRINTING	6813	ENVELOPES - UTILITIES	09/29/2025	486.33	486.33	10/03/2025
To	otal 92881:				486.33	486.33	
92957							
92957	FRONTIER	STMT 10-19-20	PHONE - LIBRARY	10/19/2025	84.15	84.15	10/31/2025
To	otal 92957:				84.15	84.15	
92982							
	HOPP NEUMANN HUMKE LLP	15955-2760	TID 8 LEGAL	10/02/2025	2,516.50	2,516.50	10/17/2025
92982 92982	HOPP NEUMANN HUMKE LLP HOPP NEUMANN HUMKE LLP	1834.50 9431-2761	LEGAL SERVICE LEGAL SERVICE	10/02/2025 10/02/2025	1,834.50 4,026.00	1,834.50 4,026.00	10/10/2025 10/10/2025
	HOPP NEUMANN HUMKE LLP	9432-2759	UTILITY LEGAL	10/02/2025	253.00	253.00	10/17/2025
To	otal 92982:				8,630.00	8,630.00	
93036							
93036	SEERA FOCUS ON ENERGY	STMNT 09202	FOCUS ON ENERGY PAYMENT	10/06/2025	5,956.11	5,956.11	10/10/2025
To	otal 93036:				5,956.11	5,956.11	
93069 93069	DEGROOT INC	STMT 10-21-20	FOREST AVENUE - CITY	10/21/2025	24,110.63	24,110.63	10/31/2025
To	otal 93069:				24,110.63	24,110.63	
93377							
93377	SHRED IT USA	8012295262	PAPER SHREDDING SERVICE	10/18/2025	168.62	168.62	10/24/2025
To	otal 93377:				168.62	168.62	
93398 93398	STUART C IRBY CO	14394619.001	WIRE, URD PRI 1/0 SOL 260MIL	10/15/2025	48,949.74	48,949.74	10/24/2025
т.	-1-1 00000				40.040.74	40.040.74	
10	otal 93398:				48,949.74	48,949.74	
93838							
93838	NORTH CENTRAL LABS OF WII	525867	LABORATORY SUPPLIES	09/23/2025	2,609.72	2,609.72	10/10/2025
93838 93838	NORTH CENTRAL LABS OF WI I NORTH CENTRAL LABS OF WI I	526381 526381	LABORATORY SUPPLIES DELIVERY	10/03/2025 10/03/2025	377.15 11.93	377.15 11.93	10/17/2025 10/17/2025
	otal 93838:	020001	DELIVERT	10/00/2020	2,998.80	2,998.80	10/11/2020
	o.c., 55000.						
93845 93845	HYDROCORP	8524	INSPECTION AND REPORTING	09/30/2025	1,170.00	1,170.00	10/17/2025
To	otal 93845:				1,170.00	1,170.00	
93877							
93877	INFOSEND INC	292367	BILL MAILING SERVICE	07/31/2025	3,081.39	3,081.39	10/31/2025

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Vendor Name Invoice Number Description Invoice Date Net Invoice Amount Amount Paid Date Paid Vendor 93877 INFOSEND INC 296175 **BILL MAILING SERVICE** 09/30/2025 10/17/2025 3.623.02 3.623.02 Total 93877: 6,704.41 6,704.41 93901 93901 ADVANCE AUTO PARTS 873052833664 **VEHICLE MAINTENANCE - FIRE** 10/10/2025 252.28 252.28 10/31/2025 Total 93901: 252.28 252.28 94128 94128 FORSTER ELECTRICAL ENGIN 26809 SUBSTATION #5 09/26/2025 147.50 147.50 10/17/2025 94128 FORSTER ELECTRICAL ENGIN 26882 SUBSTATION #5 09/26/2025 3,918.75 3.918.75 10/17/2025 Total 94128: 4.066.25 4.066.25 94157 94157 MEYER ELECTRIC SERVICE E6371 WORK ORDER #2025.05485 10/13/2025 954.25 954.25 10/24/2025 94157 MEYER ELECTRIC SERVICE E6372 WORK ORDER #2025.05541 10/13/2025 700.00 700.00 10/24/2025 94157 MEYER ELECTRIC SERVICE **EXCAVATING ELECTRIC DEPT** 10/13/2025 400.00 10/24/2025 E6373 400.00 94157 MEYER ELECTRIC SERVICE E6374 WORK ORDER #2025.05526 10/13/2025 1,350.00 1.350.00 10/24/2025 94157 MEYER ELECTRIC SERVICE E6375 WORK ORDER #2025.05538 10/13/2025 4,084.00 4,084.00 10/24/2025 Total 94157: 7.488.25 7.488.25 94178 94178 HAYDEN WATER COMPANY LLC 883015 LABORATORY SUPPLIES 09/25/2025 196.00 196.00 10/17/2025 Total 94178: 196.00 196.00 94333 94333 FISCHERS FLEET SERVICE INC GARAGE LARGE EQUIPMENT R 09/02/2025 1,279.58 1,279.58 10/10/2025 94333 FISCHERS FLEET SERVICE INC FLEET VEHICLE MAINTENANC 10/24/2025 1,845.74 1,845.74 10/31/2025 Total 94333: 3 125 32 3 125 32 94491 94491 H & R SAFETY SOLUTIONS INC 9763 SMOKE SAFETY GLASSES 10/22/2025 142.80 142.80 10/31/2025 Total 94491: 142.80 142.80 94495 94495 SCHWEITZER ENGINEERING L 1161250 SEL-351S PROTECTIONS SYST 09/30/2025 8.195.66 8.195.66 10/17/2025 Total 94495: 8.195.66 8.195.66 94498 530 58 10/17/2025 94498 WASTE MANAGEMENT OF WI-M 169554-4172-6 WASTE - MAIN UTILITIES OFFIC 10/01/2025 530.58 94498 WASTE MANAGEMENT OF WI-M 169554-4172-6 WASTE - WWTP 10/01/2025 96.21 96.21 10/17/2025 94498 WASTE MANAGEMENT OF WI-M 169554-4172-6 WASTE - WWTP 10/01/2025 381.19 381.19 10/17/2025 94498 WASTE MANAGEMENT OF WI-M 169554-4172-6 WASTE - MAIN UTILITIES OFFIC 10/01/2025 7.00 7.00 10/17/2025 Total 94498: 1,014.98 1,014.98 94503 94503 AMARIL UNIFORM COMPANY 281600 CARHARTT PANTS KHAKI SIZ 07/17/2025 237.00 237.00 10/10/2025 94503 AMARIL UNIFORM COMPANY SHIPPING 10/10/2025 281600 07/17/2025 23.03 23.03 94503 AMARIL UNIFORM COMPANY 281938 07/25/2025 125 00 10/10/2025 ARIAT PANT 125 00 94503 AMARIL UNIFORM COMPANY 281938 ARIAT PANT 125.00 10/10/2025 07/25/2025 125.00

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Vendor Name Invoice Number Description Invoice Date Net Invoice Amount Amount Paid Date Paid Vendor 94503 AMARIL UNIFORM COMPANY 281938 SHIPPING 07/25/2025 10/10/2025 23.03 23.03 Total 94503: 533.06 533.06 94517 94517 DEAN ENTERPRISES LLC 111151 PARKS CONTRACTOR 10/07/2025 84.42 84.42 10/17/2025 94517 DEAN ENTERPRISES LLC 111152 EVERGREEN GOLF COURSE C 10/07/2025 84.42 84.42 10/17/2025 Total 94517: 168.84 168.84 94529 94529 LIFT X LIFT SERVICES LLC 503100 AQUATIC CENTER EQUIPMENT 10/08/2025 360.00 360.00 10/17/2025 Total 94529: 360.00 360.00 94603 94603 JSM SECURE INC 79419 CAMERA SERVER UPDATE 10/10/2025 450.00 450.00 10/17/2025 94603 JSM SECURE INC 79535 CAMERA ISSUE 11/01/2025 235.00 235.00 10/31/2025 Total 94603: 685.00 685.00 95125 330231 95125 FALLS ACE HARDWARE **GARAGE HARDWARE & TOOLS** 28.98 10/17/2025 10/02/2025 28.98 Total 95125: 28 98 28 98 95222 95222 BOUND TREE MEDICAL, LLC 85933929 MEDICAL SUPPLIES - FIRE 09/25/2025 210.99 210.99 10/10/2025 95222 BOUND TREE MEDICAL, LLC 85933930 MEDICAL SUPPLIES - FIRE 09/25/2025 183.99 183.99 10/10/2025 95222 BOUND TREE MEDICAL, LLC 85939426 MEDICAL SUPPLIES - FIRE 09/30/2025 210.99 210.99 10/17/2025 95222 BOUND TREE MEDICAL, LLC 85943175 MEDICAL SUPPLIES - FIRE 10/02/2025 380.09 380.09 10/17/2025 95222 BOUND TREE MEDICAL, LLC 85950555 MEDICAL SUPPLIES - FIRE 10/08/2025 13.98 13.98 10/24/2025 95222 BOUND TREE MEDICAL, LLC 85952373 MEDICAL SUPPLIES - FIRE 10/09/2025 167.87 167.87 10/24/2025 Total 95222: 1.167.91 1.167.91 95269 95269 PEAK DEMAND INC PD25-10147 COM-6, 500:5, 0.15% ACCURAC 10/16/2025 2,785.05 2,785.05 10/31/2025 95269 PEAK DEMAND INC PD25-10147 **FREIGHT** 10/16/2025 209.34 209.34 10/31/2025 Total 95269: 2,994.39 2,994.39 95281 95281 LEAVES INSPIRED TREE NURS 10010 CAP C TREE IMPROVEMENTS 10/22/2025 2,806.00 2,806.00 10/24/2025 95281 LEAVES INSPIRED TREE NURS CM 123461 CAP C TREE IMPROVEMENTS 09/22/2025 842.00-842.00-10/24/2025 Total 95281: 1.964.00 1.964.00 95424 95424 ROCKFORD RIGGING 0666444-IN 1" X 4' SLING 10/24/2025 77.04 77.04 10/31/2025 95424 ROCKFORD RIGGING 0666444-IN 1" X 6' SLING 10/24/2025 31.64 31.64 10/31/2025 95424 ROCKFORD RIGGING 0666444-IN 2" SLING 6' LONG 10/24/2025 147.00 147.00 10/31/2025 95424 ROCKFORD RIGGING 0666444-IN **FREIGHT** 10/24/2025 10.00 10.00 10/31/2025 Total 95424: 265.68 265.68 95459 95459 BLACK DAWG DIESEL LLC FIRE VEHICLE MAINTENANCE 7205 10/06/2025 463.05 463.05 10/10/2025

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Vendor Name Invoice Number Description Invoice Date Net Invoice Amount Amount Paid Date Paid Vendor 95459 BLACK DAWG DIESEL LLC 7227 FIRE VEHICLE MAINTENANCE 10/06/2025 10/10/2025 211.46 211.46 Total 95459: 674.51 674.51 95484 95484 PREMAX 12338 POLE LETTER M 10/01/2025 272.00 272.00 10/17/2025 95484 PREMAX 12338 POLE LETTER D 10/01/2025 68.00 68.00 10/17/2025 95484 PREMAX 12338 POLE NUMBER 8 10/01/2025 68.00 10/17/2025 68.00 95484 PREMAX 12338 **FREIGHT** 10/01/2025 10/17/2025 18.93 18.93 Total 95484: 426.93 426.93 95502 95502 ROLAND MACHINERY COMPAN 41145795 GARAGE LARGE EQUIPMENT R 10/16/2025 1.308.12 1.308.12 10/24/2025 95502 ROLAND MACHINERY COMPAN 4736615 B GARAGE LARGE EQUIPMENT R 07/29/2025 400.37 10/17/2025 400.37 Total 95502: 1,708.49 1,708.49 95690 95690 DONALD BURKART STMNT 10012 **ENERGY STAR INCENTIVE - W** 10/01/2025 100.00 100.00 10/03/2025 Total 95690: 100.00 100.00 95706 95706 WM CORPORATE SERVICES IN 0169550-4172-GARBAGE - CITY CONTRACT 10/01/2025 27,948.30 27 948 30 10/17/2025 95706 WM CORPORATE SERVICES IN 0169550-4172-RECYCLING - CITY CONTRACT 10/01/2025 10,168.76 10.168.76 10/17/2025 95706 WM CORPORATE SERVICES IN HOUSING AUTHORITY - CITY C 0169550-4172-10/01/2025 345.00 345.00 10/17/2025 Total 95706: 38,462.06 38,462.06 95714 95714 TRANSUNION RISK AND ALTER 1355047-2025 MINIMUM USAGE FEE 10/01/2025 75.00 75.00 10/10/2025 Total 95714: 75.00 75 00 95778 95778 PLAYAWAY PRODUCTS LLC AV - LIBRARY 08/15/2025 324 30 10/10/2025 508834 324.30 95778 PLAYAWAY PRODUCTS LLC 515471 AV - LIBRARY 10/22/2025 311.95 311.95 10/31/2025 Total 95778: 636.25 636.25 95899 95899 TERESE SHAW STMT 10-1-202 PETTY CASH - POLICE 10/01/2025 37.67 37.67 10/10/2025 95899 TERESE SHAW STMT 10-16-20 PETTY CASH - POLICE 10/16/2025 10/24/2025 59.40 59.40 Total 95899: 97.07 97.07 95917 95917 BADGER LABORATORIES INC 25-020164 DATA REPORTING 10/06/2025 60.00 60.00 10/17/2025 95917 BADGER LABORATORIES INC 25-020164 WATER SAMPLES 10/06/2025 384.00 384.00 10/17/2025 Total 95917: 444.00 444.00 95940 95940 GORDON FLESCH COMPANY IN IN15344699 10/07/2025 **COPY MACHINE** 163.60 163.60 10/10/2025 Total 95940: 163.60 163 60

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Vendor Name Invoice Number Description Invoice Date Net Invoice Amount Amount Paid Date Paid Vendor 95958 95958 BRIAN KLEMENT Overpay10 25 OVERPAYMENT REFUND 10/16/2025 500.00 500.00 10/17/2025 Total 95958: 500.00 500.00 96160 96160 LAWSON PRODUCTS INC 9312914311 GARAGE LARGE EQUIPMENT R 10/20/2025 272.52 272.52 10/24/2025 Total 96160: 272.52 272.52 96164 96164 ELKHART LAKE CHAMBER OF STMT 10-23-20 FIREARMS INSTRUCTOR COUR 10/23/2025 360.00 360.00 10/31/2025 Total 96164: 360.00 360.00 96197 96197 MEAD & HUNT 395843 **DIGESTER ROOF - ENGINEERI** 10/15/2025 2.320.99 2,320.99 10/24/2025 Total 96197: 2,320.99 2,320.99 96270 96270 RELIABLE EQUIPMENT & SERVI 082597 40' EXTENDO STICK FOR UNIT 10/21/2025 790.00 790.00 10/24/2025 96270 RELIABLE EQUIPMENT & SERVI 082597 **FREIGHT** 10/21/2025 10/24/2025 30.74 30.74 Total 96270: 820 74 820 74 96277 96277 AQUATIC INFORMATICS INC 115200 PROFESSIONAL SERVICES 10/09/2025 5,180.00 5,180.00 10/17/2025 96277 AQUATIC INFORMATICS INC 115200 **TAXES** 10/09/2025 284.90 284.90 10/17/2025 Total 96277: 5,464.90 5,464.90 96304 96304 LILAC BREEZE DESIGN STUDIO HOLIDAY HEROES BANNER 10/13/2025 60.00 10/17/2025 60 00 Total 96304: 60.00 60.00 96312 96312 LOCHEN EQUIPMENT 002-2003041 **EVERGREEN GOLF COURSE** 09/30/2025 245.80-.00 Total 96312: 245.80-.00 96329 96329 CREXENDO 288169 PHONE - LIBRARY 10/01/2025 229.87 229.87 10/03/2025 Total 96329: 229.87 229.87 96362 96362 O'REILLY AUTO PARTS FLEET VEHICLE MAINTENANCE 6583-152830 10/02/2025 33.98 33.98 10/17/2025 96362 O'REILLY AUTO PARTS 6583-153487 VEHICLE MAINTENANCE - FIRE 10/09/2025 55.97 55.97 10/31/2025 Total 96362: 89.95 89.95 96519 96519 SERWE IMPLEMENT MUNICIPA 11884 STREET REPAIR MATERIALS 02/10/2025 10/10/2025 2,300.00 2,300.00 2.300.00 Total 96519: 2.300.00

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Tota 96731 96731	JOANNE BINDER tal 96730:	STMNT 10012	ENERGY STAR REBATE - DEHU				
Tota 96731 96731		STMNT 10012	ENERGY STAR REBATE - DEHU				
96731 96731 I	tal 96730:			10/01/2025	25.00	25.00	10/03/2025
96731 I					25.00	25.00	
	INGRAM LIBRARY SERVICES LL		BOOKS - LIBRARY	10/09/2025	159.78	159.78	10/17/2025
	INGRAM LIBRARY SERVICES LL		BOOKS - LIBRARY	10/10/2025	312.07	312.07	10/17/2025
	INGRAM LIBRARY SERVICES LL		BOOKS - LIBRARY	10/13/2025	278.89	278.89	10/17/2025 10/17/2025
	INGRAM LIBRARY SERVICES LL INGRAM LIBRARY SERVICES LL		BOOKS -LIBRARY BOOKS - LIBRARY	10/13/2025 10/14/2025	23.44 1,002.86	23.44 1,002.86	10/17/2025
	INGRAM LIBRARY SERVICES LL		BOOKS - LIBRARY	10/15/2025	1,475.49	1,475.49	10/17/2025
	INGRAM LIBRARY SERVICES LL		BOOKS - LIBRARY	10/17/2025	397.32	397.32	10/24/2025
	INGRAM LIBRARY SERVICES LL		BOOKS - LIBRARY	10/17/2025	20.26	20.26	10/24/2025
96731 I	INGRAM LIBRARY SERVICES LL	91306330	BOOKS - LIBRARY	10/17/2025	88.32	88.32	10/24/2025
96731 I	INGRAM LIBRARY SERVICES LL	91410072	BOOKS - LIBRARY	10/22/2025	673.50	673.50	10/31/2025
96731 I	INGRAM LIBRARY SERVICES LL	91423732	BOOKS - LIBRARY	10/22/2025	49.49	49.49	10/31/2025
96731 I	INGRAM LIBRARY SERVICES LL	91440253	BOOKS - LIBRARY	10/23/2025	219.34	219.34	10/31/2025
96731 I	INGRAM LIBRARY SERVICES LL	91465466	BOOKS - LIBRARY	10/24/2025	242.22	242.22	10/31/2025
96731 I	INGRAM LIBRARY SERVICES LL	91478761	BOOKS - LIBRARY	10/24/2025	188.51	188.51	10/31/2025
	INGRAM LIBRARY SERVICES LL		BOOKS - LIBRARY	10/27/2025	422.18	422.18	10/31/2025
96731 I	INGRAM LIBRARY SERVICES LL	999101621979	BOOKS - LIBRARY	10/20/2025	24.80	24.80	10/31/2025
Tota	tal 96731:				5,578.47	5,578.47	
96732							
	AT&T MOBILITY	287359486563	FIRSTNET WIRELESS	09/28/2025	20.00	20.00	10/10/2025
Tota	tal 96732:				20.00	20.00	
96733							
	GFL ENVIRONMENTAL SERVIC	LQ03053661	GARAGE GAS & OIL	09/30/2025	45.00	45.00	10/17/2025
Tota	tal 96733:				45.00	45.00	
96734 96734 1	TIMOTHY HAFERMANN	STMENT 10 14	OVERPAYMENT REFUND	10/14/2025	71.79	71.79	10/17/2025
30704 1	THE CHILD WE LIND WIN	OTMENT TO 14	OVERT ATMENT REPORTS	10/14/2020			10/11/2020
Tota	tal 96734:				71.79	71.79	
96735	KEVIN SCHOMBERG	CIMENIT 40 44	OVERPAYMENT REFUND	10/14/2025	115.29	115.29	10/17/2025
90733 r	REVIN SCHOWBERG	STWENT TO 14	OVERFATMENT REPOND	10/14/2023			10/17/2023
Tota	tal 96735:				115.29	115.29	
96737							
96737 F	RTECH SOLUTIONS	INV-028871	POTS LINE INSTALL	09/25/2025	1,080.00	1,080.00	10/17/2025
Tota	tal 96737:				1,080.00	1,080.00	
96738							
96738 1	TAYLOR JOHNSON	17871540322	UTILITY REFUND	10/13/2025	702.14	702.14	10/17/2025
Tota	tal 96738:				702.14	702.14	
96739							
	C & R PUMPERS INC	150631	PORTABLE TOILET	10/03/2025	116.67	116.67	10/24/2025
	C & R PUMPERS INC	150631	PORTABLE TOILET	10/03/2025	58.33	58.33	10/24/2025

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To	otal 96739:				175.00	175.00	
96740 96740	HIGH TIDE TECHNOLOGIES LL	INV20252674	R-COMM-C-LITE_BC	10/20/2025	660.00	660.00	10/24/2025
To	otal 96740:				660.00	660.00	
96741 96741	JANELLE GOKING	STMT 10/21/20	SIGN GRANT - HAWTHORN HO	10/21/2025	356.07	356.07	10/24/2025
To	otal 96741:				356.07	356.07	
96742 96742	KELLY LONERGAN	STMNT 10202	ENERGY STAR REBATE - DISH	10/23/2025	50.00	50.00	10/24/2025
To	otal 96742:				50.00	50.00	
96744 96744	TIFFANY GMACH	STMT 10-29-20	REFUND FOR DOUBLE BOOK	10/29/2025	70.00	70.00	10/31/2025
To	otal 96744:				70.00	70.00	
G	rand Totals:				524,770.88	525,016.68	

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Report dates: 10/1/2025-10/31/2025

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Vendor Name Invoice Number Description Invoice Date Net Invoice Amount Amount Paid Date Paid Vendor CITY OF PLYMOUTH-PLYMOUTH UTILITIES The above listed checks and ACH is in payment of the Utilities' accounts and are hereby approved with the following exceptions: Exceptions: THE FINANCE COMMITTEE Dated: _ Report Criteria: Detail report. Invoices with totals above \$0 included.

Paid and unpaid invoices included.

Invoice Detail.GL account = "0100100001000"-"2200567002200","2400111000000"-"8000232000000"

City of Plymouth Police and Fire Commission Meeting Tuesday, October 7, 2025 @ 8:30 A.M. Room 210

Plymouth City Hall, 128 Smith Street, Plymouth, WI 53073

Members Present: President Mark Melcher, Vice President James Flanagan, Secretary Warren Wieser, Gary Rooker, Tim Lemkuil, Police Chief Ken Ruggles, and Fire Chief Ryan Pafford.

President Mark Melcher, called the meeting to order at 8:30 A.M. in Room 210 @ City Hall, located at 128 Smith Street, Plymouth, Wisconsin.

Consideration and approval of minutes:

A motion made by James Flanagan and seconded by Tim Lemkuil to approve the Police and Fire Commission meeting minutes of September 2, 2025. Motion carried.

Update on the probation period of Captain Hogue:

Chief Pafford reported that Captain Hogue has completed all but one required class that will be held in November.

After discussion, a motion by Gary Rooker and seconded by Tim Lemkuil to extend Captain Hogue probation until January 2026. Motion carried.

Plymouth Police Department Report by Police Chief Ken Ruggles:

- 1 Chief Ruggles reported Fallooza went well with four officers on the site during the day. Since the event was held at the City Park, next year they would post a "No Weapons" sign in the park. Just as a precaution, with a class B liquor license.
- 2 Chief Ruggles reported Homecoming went well. Youth behaved well with the usual toilet papering of various properties. Sheboygan county has had some more serious issues at homecoming events with paint balls, throwing canned vegetables etc. Police Chief Ruggles and Officer Fox attended homecoming football game. They had an incident with middle school kids and neighboring property.
- 3 Chief Ruggles reported Plymouth Police department continuing their community outreach through touch a truck at Fleet Farm, trunk trick or treat and another event through Road America. In addition, they are preparing for upcoming holiday parade.

- 4 Chief Ruggles has discussed Plymouth Police Department staffing with the City Manager and Mayor. According to comparative communities, Plymouth Police Department staffing is five down. City is planning to develop a referendum and let voters vote on the expansion of Police Department. This will take at least one to two years
 - As part of the budget process, the department is collecting information and statistics as they are preparing to work with an outside consulting group. The outside consulting group will help the department to develop information to support and develop an approach to improving staffing levels.
- 5 Chief Ruggles reported City of Plymouth sex offender and scooter / by-cycle ordinances have been updated and approved by the common council.
- 6 Chief Ruggles reported City of Plymouth and Police Department have agreed on a new union contract.
- 7 Chief Ruggles reported the updated City of Plymouth employee handbook is in the process of being approved by City Council.
- 8 Chief Ruggles reported he plans to wrap up a discipline issue this week. Commission members will be updated at the next commission meeting.
- 9 Chief Ruggles updated commission members on Plymouth Police Department training and cross training efforts.
- 10 Chief Ruggles reported 2026 efforts will be the updating of tobacco and vape ordinance and research on possible road barriers for downtown events.

Plymouth Fire Department Report by Fire Chief Ryan Pafford:

- 1 Chief Pafford reviewed prebuild plans for a Town of Plymouth Fire engine. Anticipated completion is late 2026 or early 2027.
- 2 Chief Pafford reported the Plymouth Fire Department, along with surrounding fire departments used the donated Van Horn house located on Willow Road as a fire training session.
- 3 Fire prevention week is next week. The Plymouth Fire Department will have an open house on Friday, October 10th from 5:00 to 8:00pm.

No further action, motion for adjournment at 9:30 A.M. Motion by Warren Wieser and seconded by Gary Rookeer. Motion carried.

Submitted on the seventh of October 2025.

Warren Wieser--- Secretary

Plymouth Community Television Board Meeting 10/13/2025

Checking: 848.09 Unrestricted: 3,616.01 Restricted: 12,267.12

Attendance: Mike Briggs, John Binder, Kurt, Zolp, Gary Kaiser, Konrad Kaczkowski

Gary reported that there is no equipment update at this time.

Mike reported that the broadcasting of football games has been <u>Excellent</u>. The last regular game will be October 17th. Plymouth will for sure be in the playoffs. Teams and location to be determined by the Wisconsin Interscholastic Athlete Association (WIAA). The playoff games will be aired however with no ads.

Kurt Zolp gave a report on the playback series "That's the Way it Was" and the reception by YouTube viewers has been great. He also reported the first home basketball game will be November 18th.

Action-14 is set for October 21 with; the mayor, Art Center and the Plymouth School District Superintendent. Veteran to Veteran will follow Action-14

NEXT BOARD MEETING MONDAY NOVEMBER 10th, 2025 5:00 PM AT THE HIGH SCHOOL

Respectfully submitted

Konrad Kaczkowski

Plymouth Community TV Cash Flow

Year:	202
ı caı.	202

Summary	Jan	Feb	Mar	Apr	May	Jun	July	Aug	Sep	Oct	Nov	Dec	TOTAL
Opening Balance	582.80	590.83	325.60	479.76	516.81	808.54	746.47	1,079.47	506.75	513.66	781.29		
Total Reciepts	4,750.00	4,500.00	4,400.00	4,200.00	4,200.00	4,250.00	5,500.00	3,250.00	4,000.00	3,750.00	0.00	0.00	\$ 42,800.00
Total Disbursements	4,741.97	4,765.23	4,245.84	4,162.95	3,908.27	4,312.07	5,167.00	3,822.72	3,993.09	3,482.37	0.00	0.00	\$ 42,601.51
Total Cash Flow	8.03	-265.23	154.16	37.05	291.73	-62.07	333.00	-572.72	6.91	267.63	0.00	0.00	
Ending Balance	\$ 590.83	\$ 325.60	\$ 479.76	\$ 516.81	\$ 808.54	\$ 746.47	\$ 1,079.47	\$ 506.75	\$ 513.66	\$ 781.29	\$ 781.29	\$ -	\$ -
Receipt													
Restricted	3,750.00	4,500.00	4,400.00	4,200.00	3,700.00	3,750.00	5,500.00	2,750.00	4,000.00	3,750.00			\$ 40,300.00
Unrestricted	1,000.00	· · · · · · · · · · · · · · · · · · ·	,	,	500.00	500.00	· · · · · · · · · · · · · · · · · · ·	500.00		,			\$ 2,500.00
	,											l l	\$ -
Other													\$ -
TOTAL	\$ 4,750.00	\$ 4,500.00	\$ 4,400.00	\$ 4,200.00	\$ 4,200.00	\$ 4,250.00	\$ 5,500.00	\$ 3,250.00	\$ 4,000.00	\$ 3,750.00	\$ -	\$ -	\$ 42,800.00
	-	•											
Disbursements													
Wages / Salaries/ Benefits	3,074.58	2,458.19	3,562.44	2,473.71	3,100.14	3,445.95	3,049.76	2,698.23	2,658.67	2,264.99			\$ 28,786.66
Telephone								·				1	\$ -
Dues													\$ -
Card Member Services	167.88	269.00	9.00	399.98	75.35	9.00	9.00	169.61	92.88	9.00			\$ 1,210.70
Action - 14	40.00	40.00		40.00	40.00	40.00	40.00	40.00	40.00	40.00			\$ 360.00
Work Comp Insurnace									358.00				\$ 358.00
Supplies	50.03	3		50.03			191.98						\$ 292.04
P.O.Box Rental	120.00												\$ 120.00
Postage	73.00						73.00						\$ 146.00
State With Holding	301.51			299.25			337.63			395.75			\$ 1,334.14
FUTA	163.11												\$ 163.11
Unemployment Insurance	5.30			10.09			12.84			12.37			\$ 40.60
941 Tax	696.56	669.04	599.40	616.92	642.78	767.12	902.79	864.88	793.54	710.26			\$ 7,263.29
Equipment		1,279.00		172.97									\$ 1,451.97
Miscellanous				50.00			500.00						\$ 550.00
Mileage	50.00	50.00	50.00	50.00	50.00	50.00	50.00	50.00	50.00	50.00			\$ 500.00
Business Tax Registration													\$ -
Wi Corp. Filing			25.00										ф <u>25.00</u>
Closed Caption Exemption	+		25.00									 	\$ 25.00
941 Quarterly Taxes	+											 	Ψ <u>-</u>
Cooking Show	+											 	
COOKING ONOW	+											 	\$ -
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TOTAL \$ 4,741.97 \$ 4,765.23 \$ 4,245.84 \$ 4,162.95 \$ 3,908.27 \$ 4,312.07 \$ 5,167.00 \$ 3,822.72 \$ 3,993.09 \$ 3,482.37 \$ - \$ 42,601.51

CITY OF PLYMOUTH, WISCONSIN TUESDAY, OCTOBER 28, 2025 COMMITTEE OF THE WHOLE MEETING 6:15 PM, COUNCIL CHAMBERS, ROOM 302 CITY HALL, 128 SMITH STREET

UNOFFICIAL MINUTES

- 1. Call to Order and Roll Call: Mayor Pohlman called the meeting to order. On the call of the roll, the following were present: Angie Matzdorf, Diane Gilson, Mike Penkwitz, John Binder, Jeff Tauscheck, Dana Haucke, and Kevin Sande. Also present: Assistant Administrator / Community Development Director Jack Johnston, Deputy Chief Matt Starker, Fire Chief Ryan Pafford, and City Clerk/Deputy Treasurer Anna Voigt.
- **2. Approve the Minutes from October 14, 2025:** Motion was made by Matzdorf/Tauscheck to approve the minutes from October 14. A unanimous aye vote was cast. Motion carried.
- 3. Presentation of the Sheboygan County Fire/ESM Sustainability Report: Steve Steinhardt, the Director of Emergency Management at Sheboygan County, gave a presentation on the County Fire/EMS Sustainability Analysis Report. Recommendations from the study were having a training facility, regionalize departments, hire a Fire/EMS coordinator, and expansion of automatic aid agreements.
- **4. Adjourn:** Motion was made by Tauscheck/Binder to adjourn the meeting at 6:56 PM. A unanimous aye vote was cast. Motion carried.

Witkowski Inspection Agency, LLC - Contracted Inspection Report City of Plymouth - October 2025

Permit #	Date	Address	Project Description	Value
25-324	10/3/2025	639 Western Avenue	Kitchen Remodel	\$25,000
25-325	10/3/2025	506 E Main Street	Reroof	\$16,975
25-326	10/3/2025	406 Summit Street	Replace 1 Window	\$10,976
	10/3/2025	Kiley Way & Walton Drive	New Commercial Building: Plan Review	
25-327	10/6/2025	904 Ash Circle	Roof Replacement	\$20,500
25-328	10/6/2025	218 Forest Avenue	Fence	
25-329	10/7/2025	344 S Bruns Avenue	Minisplit Replacement	\$8,200
25-330	10/7/2025	6 South Street	Windows	\$3,950
25-331	10/9/2025	2653 Valley Road	Adding Cased Opening & Barn Door between 2 Units	\$4,024
25-332	10/10/2025	2323 Douglas Drive	Fence	\$15,000
25-333	10/14/2025	1404 Pilgrim Road	Post Fire Remodel: Plumbing Only	\$46,850
25-334	10/14/2025	428 Home Avenue	Siding on Garage	\$1,200
25-335	10/16/2025	308 Plaza Lane	Fence	\$11,500
25-336	10/20/2025	632 Reed Street	Replace Front Window Set	\$1,590
25-337	10/20/2025	904 Ash Circle	Replace 6 Windows	\$22,000
25-338	10/21/2025	115 Plymouth/116 Pleasant	Bathroom Fixtures: Plumbing Permit	\$11,000
25-339	10/21/2025	115 Plymouth/116 Pleasant	Bathroom Remodel: Electrical Permit	\$2,100
25-340	10/21/2025	115 Plymouth/116 Pleasant	Bathroom Remodel: Building Permit	\$97,275
	10/19/2025	1204 Pilgrim Way	Plan Review: 07-25	
25-341	10/21/2025	Kiley Way & Walton Drive	New Commercial Building	\$1,850,000
25-342	10/23/2025	2217 Ryan Ave	NSFD	\$425,000
25-344	10/23/2025	709 E Clifford Street	Replace Exterior Doors	\$5,860
25-345	10/23/2025	1201 Eastern Avenue	Roof Replacement	\$12,500
25-346	10/24/2025	320 E Mill Street	3 Signs	\$8,500
25-347	10/24/2025	163 Tumbler Ridge Way	Bathroom Remodel	\$23,218
25-348		222 Edna Street	Raze Garage	\$0
25-349	10/27/2025	808 Ash Circle	10' x 20' Shed	\$0
25-350	10/28/2025	105 Fond du Lac	Siding Replacement	\$25,853
25-351	10/28/2025	122 Eastman Street	Interior Drain Tile	\$9,750
25-352	10/28/2025	115 Plymouth Street	Fence	\$2,600
25-353	10/28/2025	1 Persnickety Place	Replace 2 Boilers	\$21,666
		4200 County Rd PP	Building Plan Review: 08-2025	
25-354		403 S Bruns Ave	Replace 4 Windows	\$11,849
25-355	10/30/2025	413 North Street	2nd Story Addition	\$40,000
		3950 County Road PP	Plumbing Plan Review: 3-25	. ,
		4200 County Road PP	Plumbing Plan Review: 3-25	
		4200 County Road PP	Plumbing Plan Review: 4-25	
		Kiley Way & Walton Drive	Plumbing Plan Review: 5-25	
25-356		321 Bishop Avenue	Replace Furnace & Install Crossover Heat Pump	\$11,998
25-357		544 N Milwaukee Street	Porch Remodel/Replacement	\$5,000
Totals				\$2,751,934

City of Plymouth October 2025

Number of Building Permits Issued Valuation of Building Permits Issued **Includes Commercial Remodels	31 \$476,934
New Single Family Homes Valuation of Single Family Homes **Includes Two Family Homes	1 \$425,000
New Multi Family Buildings Number of Units Valuation of Multi Family Homes	0 0 \$0
New Commercial/Industrial Buildings Valuation of Commercial/Industrial Buildings	1 \$1,850,000
Number of Commercial/Industrial Additions Valuation of Commercial/Industrial Additions	0 \$0
Total Permits Total Value	33 \$2,751,934

 From:
 Mary Hauser

 To:
 Timothy Blakeslee

 Cc:
 Anna V. Voigt

Subject: Holiday Gathering Parade

Date: Monday, October 13, 2025 2:09:20 PM

The Plymouth Chamber of Commerce would like to request that while, we're not selling or distributing alcohol at the November 28 Holiday Gathering Parade, we would like request that alcohol be allowed.

Thank you,

Mary Hauser

Executive Director
Plymouth Chamber of Commerce
647 Walton Dr
Plymouth WI 53073

P: 920-893-0079 C: 920-698-0390

www.plymouthwisconsin.com

 From:
 Donna Hahn

 To:
 Anna V. Voigt

 Subject:
 Alcohol Permission

Date: Tuesday, November 4, 2025 3:53:47 PM

The Plymouth Art Foundation, Inc. a.k.a. Plymouth Arts Center would like to request that while, we are only selling alcohol inside our building for our New Year's Eve Party and the Sartori Big Cheese Drop on Wednesday, December 31st we would like to request that alcohol be allowed outdoors on the City of Plymouth premises. Thank you.

Sincerely, Donna Hahn

Donna Hahn, Executive Director

Plymouth Arts Center

520 E. Mill Street, P.O. Box 253

Plymouth, WI 53073 www.plymoutharts.org

920-892-8409



City of Plymouth 128 Smith St. - P.O. Box 107 Plymouth, WI 53073-0107



Telephone: (920) 893-3745 Facsimile: (920) 893-0183 Web Site: plymouthgov.com

DATE: November 6, 2025

TO: Mayor and Common Council

FROM: Tim Blakeslee, City Administrator/Utilities Manager

RE: Public Hearing, discussion, and action regarding Resolution No. 12 - Adopting

the 2026 Annual Budget, Making Appropriations, and Levying 2025 Property

Taxes.

Background:

The Finance and Personnel Committee reviewed the draft 2026 Annual Budget during three budget work sessions held on August 26, September 9, and September 30. During these meetings, the committee discussed city services, major projects, and the resulting impacts on the levy amount, tax rate, and utility rates.

The first three pages of the budget document provide a detailed overview of the 2026 Budget. A summary of key highlights is included below:

- Stable tax rate and continued investment. The 2026 Budget maintains high-quality city services while keeping the assessed tax rate increase modest at 1.00% (from \$6.06 to \$6.12 per thousand). Last year's increase was 1.67%.
 - A home valued at \$200,000 would see a city property tax increase of approximately \$1.88 per month (\$21.35 per year). This total includes the ongoing phase-in of the Trash/Recycling fee (\$9.50 per year).
 - Note: The City's contract with Waste Management ends in 2026 and will be subject to future discussion.
- Equalized tax rate decreases from \$4.94 to \$4.61 a 6.68% reduction. Equalized values are adjusted by the State to ensure consistent property valuation standards statewide.
- Strategic use of levy capacity and abated debt. The total levy adjustment of \$903,623 supports capital improvements, debt management, and continued investment in City services. These adjustments include routine state-required adjustments, the annual net new construction impact, a one-time TID #4 closure impact, and updated debt service obligations. Abated debt is being used to cash-fund capital projects and offset borrowing in 2026, allowing the City to maintain a steady tax rate.
- 0% increase to water, wastewater, and electric utility rates.
- 3% employee wage increase and implementation of the 2026–2028 Police Union contract. Funding is also included for Phase 2 of the Compensation and Classification Study. The annual wage resolution will be presented at an upcoming Council meeting.
- No significant changes were made following the budget work session process.

As the City and Utilities continue to face higher equipment costs and extended lead times, staff will continue to pursue strategies that maintain and improve infrastructure, financial stability, and

service quality. The 2026 Budget positions the City in a strong financial standing, balancing resident needs and fiscal responsibility while proactively planning for Plymouth's future.

Recommendation: Approval of Resolution No. 12 - Adopting the 2026 Annual Budget, Making Appropriations, and Levying 2025 Property Taxes.

Attachments:

- **1.** Resolution No. 12 Adopting the 2026 Annual Budget, Making Appropriations, and Levying 2025 Property Taxes.
- 2. 2026 Annual Budget



RESOLUTION NO. 12 of 2025

A RESOLUTION ADOPTING THE 2026 ANNUAL BUDGETS, MAKING APPROPRIATIONS, AND LEVYING 2025 PROPERTY TAXES

WHEREAS, the budget has been presented to the Common Council of the City of Plymouth in accordance with law, setting forth estimated receipts and expenditures for the budget year 2026;

WHEREAS, the Common Council held a public hearing on November 11, 2025 on the City of Plymouth's 2026 Annual Budget; and

WHEREAS, the Common Council has deliberated said budget;

NOW, THEREFORE, BE IT RESOLVED, by the Common Council of the City of Plymouth, Sheboygan County, Wisconsin, that:

- 1. Expenditure of Funds from the General Fund. The Municipality shall make expenditures as needed from its General Fund to pay for desired community services in the amount of \$9,279,546 with estimated capital expenditures of \$5,216,976.
- 2. Expenditure of Funds from the Enterprise Funds (Plymouth Utilities). The Municipality shall make expenditures as needed from its Enterprise Funds to pay for desired utility services (electric, water, sewer) for combined operating expenditures estimated at \$30,165,708 with estimated capital expenditures of \$5,854,500.
- 3. <u>Approval of 2026 General Fund Transfer to Capital Projects Fund</u>. The Municipality shall transfer \$1,613,988 from the General Fund to the Capital Projects Fund for the 2026 approved capital projects budget and subsequent budget years.
- 4. Approval of 2026 General Fund Transfer to the Debt Service Fund. The Municipality shall transfer \$435,196 from the General Fund to the Debt Service Fund in order to make principal and interest payments on outstanding general obligation debt of the City of Plymouth.
- Approval of 2026 Transfers to the Risk Management Fund. The Municipality shall transfer \$150,224 from the General Fund and \$140,060 from Enterprise Funds (Plymouth Utilities) to the Risk Management Fund for the payment of insurance premiums and claims costs.
- 6. Approval of Tax Levy. This Municipality shall levy a tax in the amount of \$5,645,556
- 7. <u>Approval of Mil Rate Per 1,000 of Assessed Value.</u> The assessed tax rate for the City of Plymouth prior to various state credits shall be \$6.12 per thousand.

- 8. <u>Utility Rates.</u> The budget includes no increase to the water rates, sewer rates, and electric rates.
- 9. <u>Wages.</u> The 2026 wage resolution will be adopted on November 25, 2025. Any approved changes will be reflected in full on the first paycheck of 2026 for employees. Proposed wages are reflected in the 2026 budget. Additional employee benefit offerings this year will include a 50% City contribution for voluntary dental and voluntary vision coverage.
- 10. Budget Document. Approve of the 2026 Annual Budget document as presented
- 11. **Effective Date.** This Resolution shall be effective upon its adoption and approval.

Adopted:	November	11	, 2025
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CITY OF PLYMOUTH
Donald O. Pohlman, Mayor
Anna Voigt, Clerk

Resolution Requested By: Tim Blakeslee, City Administrator/Utilities Manager

CITY OF PLYMOUTH

2026 Annual Budget - DRAFT



LETTER OF TRANSMITTAL

November 2026

The Honorable Mayor Donald O. Pohlman, Council President Tauscheck, Members of the Common Council, and Citizens:

2025 has been a year of strong development activity with additional potential projects on the horizon. Key milestones included the signed development agreement with the Sheboygan County Economic Development Corporation for 90 single-family homes, construction and a ribbon cutting for the Wangard Apartment Complex, and the creation of TID #8, along with a development agreement with the Henry Christopher Hotel to support redevelopment of the West Stafford Street Parking Lot.

The City also finalized and implemented Phase 1 of the Compensation and Classification Study to confirm and update employee wages and benefits. Phase 2 is incorporated into the 2026 budget. Also, the employee handbook was refreshed in 2025 to implement best practices and recommendations from the study. In addition, the City completed a long-range utility cash flow analysis and implemented the first electric rate increase in ten years. Moreover, public input began for the City Park reconstruction, scheduled for 2026.

Throughout 2025, the City completed several significant projects, including issuing debt for the West Stafford Street Parking Lot, Mill Pond Dam, Electric Storage Facility, and Collins Street reconstruction. The City finalized property acquisition and easements for the West Stafford Street project and completed the Collins Street reconstruction. Design work for the Mill Pond Dam was finalized, with construction anticipated in 2026. The project received a \$1 million earmark in the state's biennial budget and up to \$867,000 in matching funds from the State Dam Grant Program.

The privately funded nonprofit ski hill at Nutt Hill is under construction and slated to open in December 2025. The City is also amending the zoning code to better facilitate parking for the ski hill. Additionally, improvements were implemented to the Plan Commission memo process, ensuring all meeting packets are available online. Lastly, the Police Union contract was renegotiated.

Significant City projects planned for 2026 include the reconstruction of Grove Street, upgrades to City Park, continued cybersecurity and technology improvements, acquisition of a drone for the Police Department (that can shared with other departments), and the purchase of a new skid steer to enhance road repair capabilities. Staff also plans to implement Badger Books for elections and make enhancements at the City Garage. The full closure of TID #4 will support long-term capital planning in 2026. The budget also funds a new Police Assistant position in response to continued increases in calls for service. In addition, the City will study the potential need for a public safety referendum to support adding police officers, as staffing levels have not increased since 1993 despite increases in incident volume.

For the utilities, 2026 will see completion of Substation #5 in the southern service area and related line infrastructure upgrades, the purchase of a UTV for rural line construction, completion of the Wastewater Treatment Plant Clarifier Rehabilitation, and construction of a new storage facility for electric utility materials. The Electric, Water, and Wastewater Utilities do not anticipate rate increases in 2026.

As the City and Utilities address longer equipment lead times, we continue to pursue strategies that maintain and improve infrastructure, financial stability, and service quality. The City of Plymouth remains committed to forward planning and responsible preparation for the future and plans to update the 2023-2026 strategic plan in 2026.

2026 BUDGET

The 2026 annual budget for the City of Plymouth is transmitted herein for the following funds:

- General Fund
- Debt Service Fund
- Capital Projects Fund
- Enterprise Funds (Plymouth Utilities: Electric, Water, Sewer, and Stormwater)
- Special Revenue Funds
- Internal Service Funds (Self-Health Insurance and Risk Management)

The 2026 budget was prepared under parameters recommended by the Finance & Personnel Committee. It includes no increases to electric, water, or sewer rates. The garbage fee increases by \$8.53 and the recycling fee by \$0.97 as part of the 10-year phase-in of garbage and recycling costs to a special charge. The budget includes approximately \$5.4 million in total debt issuance for the General Fund and Enterprise Funds, with the first payment scheduled for the 2026 debt issuance will be in 2027.

GENERAL FUND HIGHLIGHTS

Total annual revenue for the General Fund is \$9,279,547. The property tax levy increases by \$903,623; however, residents will see only a 1% tax increase due to the closure of TID #4. The TID closure allows the City to claim a one-time levy adjustment of \$382,402 and to levy for abated debt to cash-fund capital projects or reduce the 2026 borrowing amount.

The budget includes a 3% payroll increase and targeted adjustments for specific positions. The employee contribution for health insurance remains at 12%, consistent with the police union contract.

ACTIVITY MEASURES

Activity measures continue to be included in the annual budget to quantify many essential City services. While 2026 did not experience direct impacts from COVID-19, some projects were delayed or completed later than planned due to pandemic-related effects in previous years. As such, activity measures from 2020-2022 may deviate from long-term trends and should not be used for future projections.

DEBT SERVICE FUND

Total principal and interest payments for the General Fund in 2026 total \$435,196.

CAPITAL PROJECTS FUND

The Capital Projects Fund includes a General Fund contribution of \$1,005,416 and \$608,752 from abated debt. Estimated revenue also includes \$172,000 from Sheboygan County's halfpercent sales tax and \$11,666 from the Town of Plymouth for its contribution to Fire Department capital costs. The full Capital Improvement Plan is included as an appendix to this document.

PLYMOUTH UTILITIES BUDGET

Total estimated revenue for Plymouth Utilities (Electric, Water, Sewer) is \$31,759,402, with expenses estimated at \$30,156,708. Purchased power is forecasted using information from WPPI. The Stormwater Utility is budgeted separately.

SPECIAL REVENUE FUND

The garbage and recycling fund includes a \$109.16 special fee for garbage and a \$39.94 special fee for recycling, both of which appear on the tax bill. The current Waste Management contract runs through December 31, 2026. Over the 10-year transition period, garbage and recycling costs will become fully covered by special fees, ensuring cost recovery from those who receive the service.

MISCELLANEOUS

Several other funds are allocated for specific purposes:

- Internal Service Funds: 71 Health Insurance Fund; 72 Risk Insurance Fund
- Large Funds: 41 TID #4; 42 TID #5
- Small Funds: 20 Committee Fund; 21 Business Revolving Loan Fund; 22 USDA Revolving Loan Fund; 25 - Housing Fund; 26 - Water/Sewer Lateral Revolving Loan Fund; 27 - Housing Increment Fund; 43 - TID #6; 44 - TID #7; 45 - TID #8; 65 -Stormwater Utility

As with previous budgets, the 2026 Budget was prepared with the future in mind. The Common Council, staff, and residents continue to focus on increasing efficiency and cost effectiveness while maintaining high service levels. Our employees take great pride in their work, and as we transition from 2025 into 2026, we are confident that this budget positions the City for continued financial strength, responsive service, and proactive planning. Thank you for your time and effort in reviewing the 2026 Budget. Respectfully submitted,

Tim Blakeslee - City Administrator / Utilities Manager - Chris Russo - Finance Director

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Appendix B: Plymouth Utilities Capital Improvement Plan (10-Year)	Α
Appendix C: Line-Item Budget Summary	Δ

LEADERSHIP & ORGANIZATIONAL CHART

Who We Are?

The City of Plymouth (including Plymouth Utilities) is governed by nine part-time elected officials including a Mayor. The Common Council serves as the legislative branch of local government while the Mayor services as the executive head. The Mayor presides at the Common Council meetings and may vote in the case of a tie and may also veto acts of the Common Council. Day-to-day operations are coordinated by the City Administrator/Utilities Manager (Chief Administrative Officer) and department heads.



Elected Officials

Donald O. Pohlman, Mayor

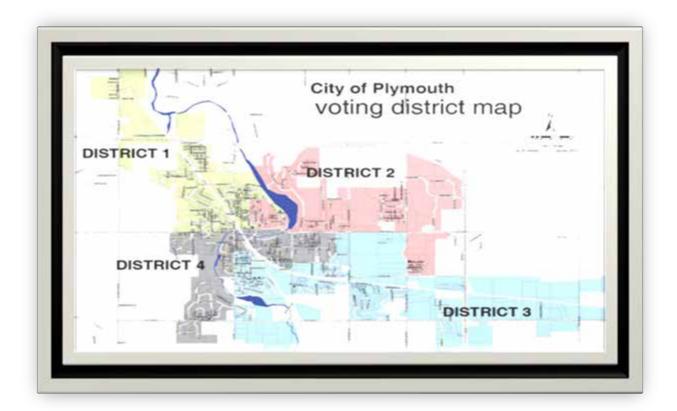
Jeffrey Tauscheck, Council President, 3rd District

Diane Gilson, Alderman, 1st District Dana Haucke, Alderman, 1st District

Angie Matzdorf, Alderman, 2nd District Kevin Sande, Alderman, 2nd District

John Binder, Alderman, 3rd District David Herrmann, Alderman, 4th District

Mike Penkwitz, Alderman, 4th District Matthew Mooney, Municipal Judge



Municipal Staff

Chief Administrative Officer (CAO)

Tim Blakeslee, City Administrator/Utilities Manager* Jack Johnston Assistant City Administrator/Community Development Director*

City Clerk and Treasurer's Office

Paul Seymour, City Treasurer Anna Voigt, City Clerk

Fire Department

Ryan Pafford, Fire Chief Jason McCoy, Assistant Chief Mike Birschbach, Assistant Chief

Police Department

Ken Ruggles, Police Chief/Public Safety Director Matthew Starker, Deputy Chief/Assistant Public Safety Director

Library

Leslie Jochman, Library Director

Public Works Department

Cathy Austin, P.E., Director of Public Works/City Engineer* Matt Magle, Street Superintendent

Plymouth Utilities

Chris Russo, Finance Director* Matt Schultz, Water Foreman Tyler Wollershiem, Wastewater Superintendent Ryan Roehrborn, Electrical Operations Manager Leah Federwisch, Human Resources Specialist*

Municipal Facilities

Plymouth City Hall 128 Smith Street PO Box 107 Plymouth, WI 53073 Phone: (920) 893-1271

Public Works Garage 1004 Valley Road Plymouth, WI 53073 Phone: (920) 892-4925

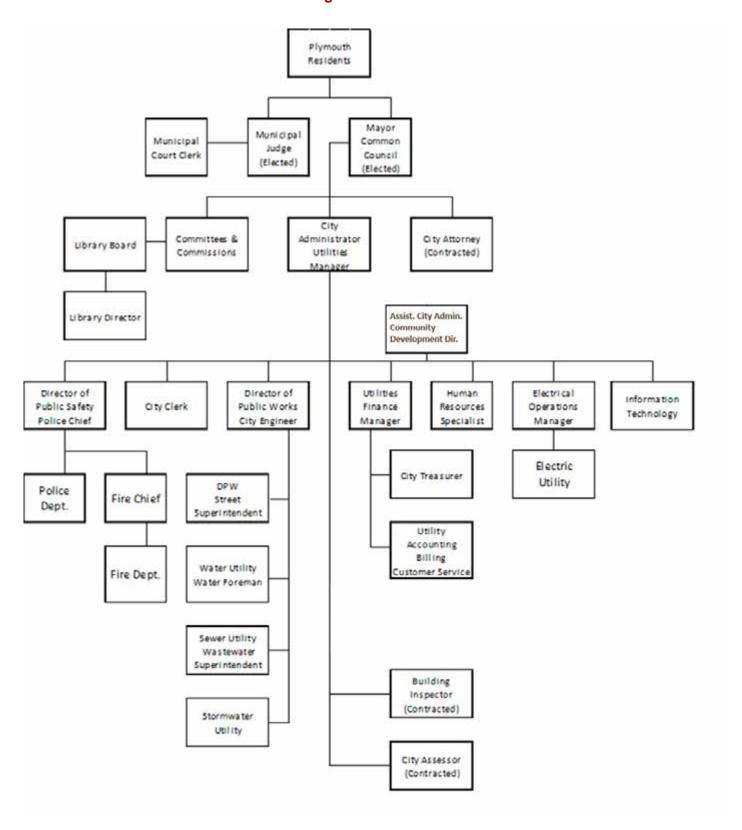
Plymouth Utilities Operations Center 900 County Road PP

PO Box 277

Plymouth, WI 53073 Phone: (920) 893-1471 Plymouth Public Library 130 Division Street Plymouth, WI 53073 Phone: (920) 892-4416

^{*}Shared positions between City/Utilities.

Organizational Chart



Our Philosophy

Our city was incorporated in 1877 as an effort to plan for the future. In 1900, the city granted a franchise to W.H. Wheeler Company of Beloit, Wisconsin to construct a waterworks and lighting system. When the system was complete in 1901, the city took over and established the local utility. Ever since, we have been planning for the future without loosing focus on the present. No doubt that it is hard work with all of the external factors we face as an organization such as fewer state aids and more federal regulations. However, by staying focused and taking a longterm perspective we will continue to overcome those external factors. Your Utility. Your Government. Working Together.

Mission, Vision, and Core Values

VISION:

A friendly small town where everyone wants to be! In Plymouth, all are connected, cared for, and able to thrive in a beautiful, safe community that values opportunity and a high quality of life for all.

MISSION:

Our mission is to support a high quality of life for the city and build long-term sustainability for the future. We continually improve by engaging our community, leveraging partnerships, and maintaining high quality staff to provide our community with safe and cost-effective services.

CORE VALUES:

- **Respect**: We treat others like we want to be treated.
- Integrity: We honor our commitments in our words and actions.
- Safety: We prioritize the wellbeing of all in our community.
- Community: We work on behalf of everyone and treat everyone like family.
- **Honesty:** We value truth and transparency in our interactions.
- Openness: We listen to what others have to say.
- Fun: We enjoy the work we do together.
- Innovative: We are open to new ideas and ways of doing things.

CITY OF PLYMOUTH **ANNUAL BUDGET POLICIES**

The budget for the City of Plymouth is a comprehensive guide for the financial decision-making and operational management throughout the fiscal year (January 1 to December 31). The budget is not only a financial plan but also a performance plan to assist in accomplishing the strategic goals set forth by the Mayor and Common Council with the support of the City Administrator/Utilities Manager. The Common Council has adopted several financial policies that guide the financial management of the City including policies that address the annual budget. This section describes the policies and procedures that govern the preparation and implementation of the annual budget.

Annual Budget Policy

The City has established a budget policy to guide the development of the annual budget. The objectives of the policy are as follows:

- A. The City Administrator/Utilities Manager on an annual basis will provide the Finance & Personnel Committee with a proposed work calendar for the adoption of the budget. The calendar will be reviewed by the Finance & Personnel Committee.
- B. The City Administrator/Utilities Manager with input from the Finance & Personnel Committee will develop general guidelines to be utilized by department heads in establishing respective department budgets.
- C. The City Administrator/Utilities Manager and Clerk/Treasurer will compile the requests and prepare a complete draft budget document to the Finance & Personnel Committee annually. The City Administrator/Utilities Manager and Clerk/Treasurer will work with the Finance & Personnel Committee to develop a final proposed budget before October 20th of each year.
- D. The Finance & Personnel Committee and Common Council will schedule appropriate time to review the recommended budget, suggest changes, and allow time for public comment.
- E. The Common Council will schedule a Public Hearing for public comment on the proposed budget in accordance with state law and conduct the hearing.
- F. Annual operating budgets will be proposed and adopted on a balanced basis, where operating revenues (estimated revenues) are used to fund operating expenditures (appropriations).
- G. The annual budget for the General Fund will include a contingency of a least one percent (1.0%) of the total General Fund Appropriations.
- Department program budgets will be used to provide greater detail in the budget process H. including a department mission statement, service line descriptions, and statistical data related to department services.
- I. The City will attempt to maintain a diversified and stable revenue system to shelter it from short-term fluctuations in any one revenue source.

- J. User charges and fees will be set at levels that offset wholly or partially direct and indirect costs of providing the service by a fee where possible.
- K. Annual budget increases shall be consistent with the tax levy law and other state statutes and shall be consistent with increase growth in the tax base, government aids and credits, and other non-property tax revenue.
- L. Enterprise funds will pay for a proportionate share of administrative costs incurred in General Fund departments when deemed appropriate by the Common Council.
- M. The budget process will strive to include performance measurements and indicators in the actual budget document.
- N. Periodically, the Common Council may review a particular department/program budget in greater detail. This review may include a justification of all expenditures for each program as well as revenues generated by each program.
- O. A ten-year capital improvement plan (CIP) will be developed and presented as part of the annual budget. Only the adopted annual budget will appropriate funds for a specific capital project unless other formal action is taken by the Common Council.
- P. The annual budget shall include budget sections on the revenues and expenditures of all funds.

Debt Management Policy

Debt can be an effective way to finance capital improvements. Properly managed debt preserves credit ratings, provides flexibility in current and future operating budgets, and provides long-term assets that maintain or improve our quality of life. To provide for the appropriate issuance and responsible use of debt, the City has adopted the following (below) debt management policy objectives.

- A. Long-term debt will be issued only for objects or purposes having a period of probable usefulness of at least five years.
- B. Short-term debt should be limited, but may be issued whenever appropriate for objects or purposes having a period of probable usefulness of at least five years, when deemed financially prudent.
- C. Debt maturity will not exceed the lesser of: the useful life, or the period of probable usefulness, of the object or purpose so financed.
- D. The annual operating budgets of all funds will be maintained so as to ensure the full and timely repayment of debt principal and interest due that year.
- E. The total amount of outstanding debt will comply with Wisconsin State Statutes.
- F. Good communications will be maintained with bond rating agencies, bond counsel, banks, financial advisors, and others involved in debt issuance and management.

- G. Comprehensive annual financial reports and official statements will reflect the City's commitment to full and open disclosure concerning debt.
- H. All revenue debt shall be in compliance with bond covenants and the utilities will have debt coverage ratios of at least 1.25 times the specified debt service requirements (revenues less operating expenses = 1.25).
- I. Except for unique circumstances, General Obligation debt shall not exceed 60% of the City's legal debt limit (3% of equalized property value). Under no circumstances except for the case of extreme emergency, shall the city exceed more than 80% of the City's debt limit (4% of equalized value). The City's legal debt limit is 5% of equalized value.

Fund Balance Policy

The establishment of a formal fund balance policy is an important component of the City's financial management policies. Maintaining appropriate levels of fund balance is a key element of the City's overall financial health. This policy is intended to set targets for the desired level of fund balances, identify the approach to maintain these levels, and to provide guidelines for the use of fund balance. The objectives of the fund balance policy are as follows:

- A. To insulate the City from large, unanticipated one-time expenditures or revenue reductions resulting from external changes or events.
- B. To provide funds to allow the City to respond to unforeseen emergencies.
- C. To help stabilize the City's tax levy due to a temporary reduction in non-property tax revenue.
- D. To provide sufficient working capital to eliminate the need for short-term borrowing due to the timing of the receipt of short-term receivables and the remittance of short-term payables.
- E. To strive to maintain at least a general fund balance equal or above the range of 20% to 25% of budgeted general fund appropriations. In determining the acceptable range of general fund balance, the City considered the following factors:
 - ➤ Historical stability of the City's revenues, expenditures and mil rate.
 - > Timing of revenue collections in relation to payments made for operational expenditures.
 - Anticipated growth in the City's valuation and/or services to be provided to City residents.
- F. Apply any operational surplus at the end of any fiscal year to the reserve for working capital if necessary, to meet policy minimums. In addition, the Finance & Personnel Committee may recommend the designation of surplus to a committed-other fund balance.
- G. Eliminate the budgeted use of fund balance if its use would reduce the available balance below policy minimums. Fund balance should be utilized only in extreme cases and as approved by the Common Council.

Balance Requirements

The City recognizes that fund balances are targeted objectives to ensure the long-term stability of the City's finances. From time to time, upon Common Council authorization, the funds may not contain the stated goal. This is done with the understanding that it is in the best interests of the taxpayers and most cost-effective manner to utilize the reserve funds.

A. General Fund Reserve – It is the goal for the fund balance to not be less than 20% to 25% of the budgeted general fund appropriations and any excess shall be allocated according to the percentages outlined below, and approved by the Common Council upon completion of the annual audit or year-end financials.

Amounts over the 25% will be allocated to the following:

- > 20% to Remain in General Fund Balance
- ➤ 80% to Capital Projects Fund
- Committed Fund Balance by Approval of Common Council
- Debt Service Fund by Approval of Common Council
- B. <u>Utility/Enterprise Fund Reserve</u> The fund balance (unrestricted cash and investments) for the Utility/Enterprise Fund Reserves shall be in the range of 25% to 30% of annual billings.
- C. Risk Management Fund Reserve The City shall maintain a dedicated assigned fund balance for Liability Claims, Property Claims, Auto Physical Damage Claims, Crime Coverage Claims, Employment Practices Liability Claims, Privacy Protection & Network Liability Insurance Claims, Workers Compensation Insurance and related Claims expenses such as legal costs and other professional service costs. The reserve requirement shall take into consideration the historical trends, potential pending claims against the City, status of other reserves, and overall risk associated to policy deductibles and self-insured retentions.

The risk management fund will include a contingency reserve in an amount equal to the following:

Liability Insurance Coverage 100% of Self-Insured Retention (4 x \$25,000)	\$100,000
Auto Physical Damage Deductible (4x Deductible)	\$10,000
Boiler & Machinery Coverage (2x Deductible)	\$5,000
Crime Coverage (1x Deductible)	\$20,000
Employment Practices Liability (2x Deductible)	\$50,000
Privacy Protection & Network Liability Deductible* *Cyber security policy (1x Deductible)	\$10,000
Municipal Property Insurance Corp. (3x Deductible)	\$45,000
Minimum Reserve Requirements:	\$240,000

Reserve Fund Replenishment – Claims paid from the risk management fund reserve assigned fund balances shall be replenished the following fiscal year in an amount to bring the fund to a minimum of 75% of the reserve requirements and to 100% within two fiscal years. Reserve fund replenishment may come from unassigned fund balances, budgeted funds, or insurance dividend income.

Budget Principles

In addition to the formal policies adopted by the City, there are several principles that the City of Plymouth uses as informal policy guidance for the budget, particularly with respect to operating budgets. They are as follows:

- 1. The City has adopted a program/service budget format, to convey the policies and purposes of City operations in a user-friendly form. In most instances, individual programs are provided by a distinct department. The City also provides line-item budget information for management control purposes and for those users who are interested in such information.
- 2. The City uses encumbrances with respect to certain unexpended general fund appropriations. An encumbrance is a method of obligating monies for future expenditures through a formal commitment to obtain goods or services intended to be purchased with current year budget authority. Departments may encumber funds via issuance of a purchase order or in accordance with an approved contract or by Council resolution.
- 3. The annual General Fund budget contains a contingency appropriation established to cover unexpected situations, emergencies, etc. for all departments. Department budgets are generally prohibited from containing planned contingencies. The contingency appropriation is determined annually based on available resources after considering operating budget requests from the various departments/programs. A portion of the contingency appropriation is sometimes utilized for salary adjustments approved by the Common Council after budget adoption. The financial policies recommend a minimum of a 1.0% contingency fund on an annual basis.
- 4. The City of Plymouth historically has not established definitive tax rate targets. Rather, the City seeks to provide stable changes in tax bills to its citizens. This philosophy means that in developing the tax and fee components of the budget, the City looks to provide annual increases that bear some relationship to the rate of inflation. Artificially reducing the tax rate in one year, followed by double-digit increases in the next year, has been determined unacceptable by the Mayor, Common Council, and staff. This philosophy recognizes that to provide the services desired by the City's residents, costs do increase annually, and the budget process seeks to continue to provide the same or increased level of service at a reasonable cost.

CITY OF PLYMOUTH 2026 ANNUAL BUDGET CALENDAR

State statute, local ordinance and the City's budget development guidelines prescribe the process of budget review and adoption for the City of Plymouth. The laws require public input in the budget process, including the publishing of a budget summary in the local newspaper. Public input is always available during the Public Comment period of Common Council meetings and the official public hearing before the Common Council. The following is the calendar for the 2026 budget process:

CITY OF PLYMOUTH 2026 ANNUAL BUDGET CALENDAR

DATE (2025)	MAJOR STEPS IN BUDGET PREPARATION
June 16th	City Administrator/Utilities Manager issues departmental request website for capital budget needs to Department Heads along with instructions. General budget guidelines are also provided.
June 16th	City Administrator/Utilities Manager distributes line-item request forms for operational needs along with instructions and initial direction.
July 15th	Department Heads submit capital budget requests (or updates) to the City Administrator/Utilities Manager. Significant potential new projects should be discussed with City Administrator/Utilities Manager ahead of time.
Late Summer/Fall	F&P Committee reviews significant CIP requests. Department Heads may be requested to attend meetings.
August 8th	Department Heads return draft budget detail sheets and operational requests.
August 26th	Committee Budget Workshop (F&P or PW&U) – General Fund, Garbage & Recycling Fund, Debt Service Fund, Stormwater Utility Enterprise Fund
August 29th	Department narratives/activities/outputs are due to the City Administrator/Utilities Manager. This submission should also include 2025 department accomplishments and 2026 objectives/goals. City Administrator/Utilities Manager begins preparing draft budget documents and information for budget workshop meetings.
September 9th	Committee Budget Workshop (F&P or PW&U) — Capital Improvement Plan Budget, Small Fund Budgets
September 30th	Committee Budget Workshop (F&P or PW&U) – Utility Operating and Capital
October 14th	Additional Finance and Personnel Committee Budget Workshop Date (if needed)
October 14th	City Administrator/Utilities Manager provides updated draft budget and Capital Improvement Plan (CIP) to Finance & Personnel Committee. Committee reviews the draft budget and subsequently makes recommendations regarding the 2026 budget as may be needed.
October 27th	Publication of public hearing notice in the official newspaper at least 15 days prior to the hearing.
November 11th	2025 Draft Budget Presentation – Common Council meeting
November 11th	Common Council holds Public Hearing and formal approval of the final budget may occur.
November 25th	If necessary, Common Council continues discussion of budget and formally approves 2026 budget.
December 2025	Distribution of final approved 2026 budget.

NOTES

State statute, local ordinance and the City's budget development guidelines prescribe the process of budget review and
adoption for the City of Plymouth. The laws require public input in the budget process, including the publishing of a budget
summary in the local newspaper. Public input is always available during the Public Comment period of Common Council
meetings and the official public hearing before the Common Council.

^{2.} Following budget adoption, the budget may be amended only by a 2/3 majority vote of the Common Council. Such a majority is required both for additional appropriations and for changes/transfers between appropriations. Appropriations are defined as expenditure categories such as general government, public safety, capital improvement fund, etc. Formal budget changes (i.e. appropriations) are required to be published in the official newspaper within 10 days of approval.

CITY OF PLYMOUTH **DESCRIPTION OF CITY FUNDS & ACCOUNTING STRUCTURE**

The accounts of the City are organized on the basis of funds, each of which is considered a separate accounting entity. Certain funds are classified according to generally accepted accounting principles as major funds. The City's fiscal year is the calendar year. As required by Wisconsin Statutes, budgets are adopted for all of the City's funds, which are classified and defined as follows:

GOVERNMENTAL FUND TYPES

These are the funds through which most of the functions of the City are financed. These funds are budgeted on a modified accrual basis of accounting. The focus of the modified accrual basis of accounting is on available spendable resources; that is, the flow of resources into and out of the organization in providing services. The reported fund balance of a governmental fund represents a measure of the available spendable resources. Under the modified accrual basis of accounting, revenues are recognized when measurable and available. Available means collectable within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recorded when the liability is incurred, if measurable. The following are the City's governmental fund types:

General Fund

The general fund is the operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund. The general fund is a major fund.

Special Revenue Funds

Special revenue funds are used to account for the proceeds of specific revenue sources that are designated or legally restricted to expenditures for specified purposes. Special revenue funds in the City budget include the following:

Committed Funds Revolving Loan Funds (multiple) Garbage & Recycling Fund Tax Increment Funds

Debt Service Fund

The debt service fund is used to account for the accumulation of resources for, and the payment of, general obligation long-term debt principal, interest and related costs not funded by proprietary fund operations. The debt service fund is a major fund.

Capital Projects Funds

Capital projects funds are used to account for financial resources to be used for the acquisition of equipment, construction of major capital facilities, or other long-term projects. The City adopts an annual capital improvement budget (the first year of a 10-year capital improvement plan). In budgeting capital funds, the City generally assumes that all budgeted amounts will be spent on the indicated projects within the fiscal year or shortly thereafter, or for other long-term identified capital projects.

PROPRIETARY FUND TYPES

These fund types are used to account for activities funded primarily through user charges. The basis of accounting used in budgeting such funds is accrual accounting. The focus of accrual accounting is primarily upon the determination of net income and the maintenance of capital. Therefore, included within these funds are all assets and liabilities associated with the fund's operations. Revenues are recognized under the accrual basis of accounting when earned and expenses are recorded as soon as they result in liabilities for benefits received, notwithstanding that the receipt or payment of cash may take place in another accounting period. Budgeted expenses include depreciation. For budgetary control purposes, the City also appropriates the capital expenditures for the proprietary funds. The City prepares budgets for the following proprietary fund types:

Enterprise Funds

Enterprise funds are used to account for operations (a) that are financed and operated in a manner similar to private business – where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges, or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes. Enterprise fund budgets for Plymouth Utilities, a major fund, and the Stormwater Utility, a minor fund, are included herein.

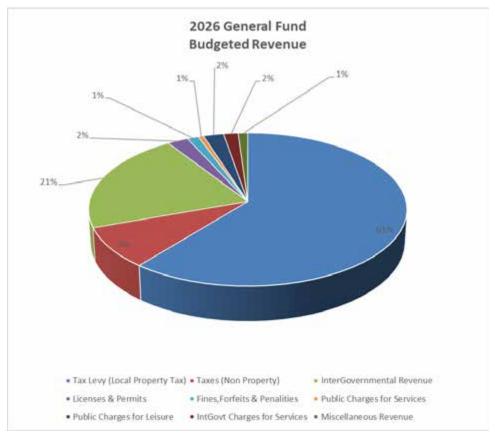
Internal Service Funds

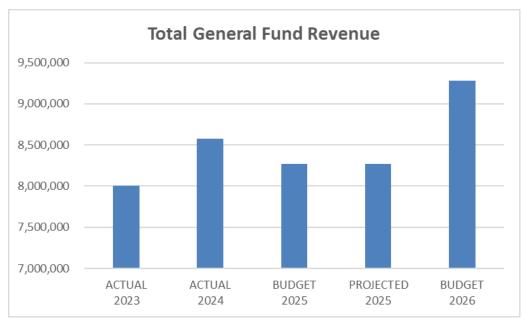
Internal service funds are used to account for the financing of goods or services provided by one department to other departments of the City. Internal service funds utilized by the City include the Risk Management Fund and Self-Health Insurance Fund.

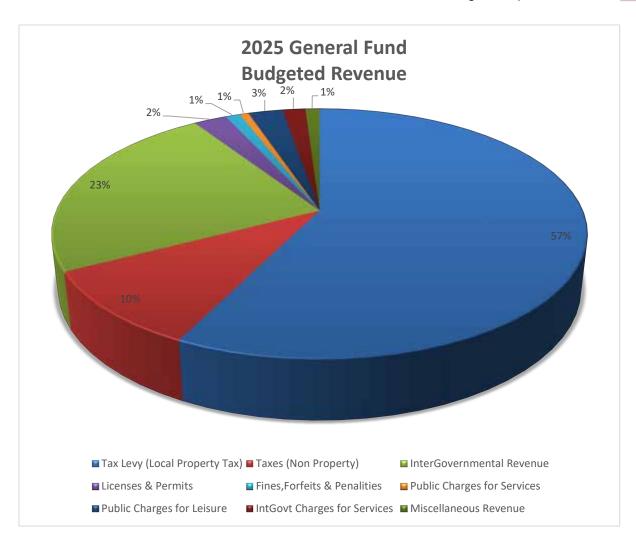
GENERAL FUND

CITY OF PLYMOUTH GENERAL FUND REVENUE SOURCES AND TRENDS

Property taxes (including personal property) represent the largest source of revenue for the General Fund, providing 61% of operating revenue. The second largest source is intergovernmental revenues (21%).

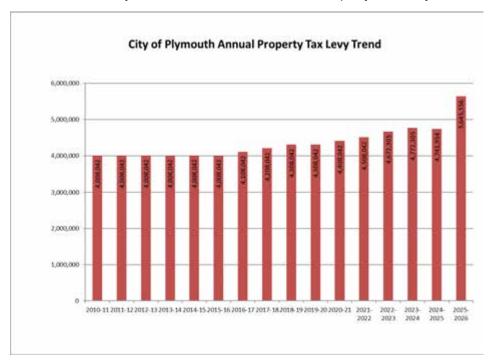






General Fund Property Tax Revenue

The \$5.64M property taxes levied for the 2026 General Fund budget is \$903,623 more than 2025. This increase is a result of the one-time TID#4 closure levy adjustment and levying for abated debt level the assessed tax rate and cash fund portions of capital projects or reduce the upcoming debt issuance. The following chart shows the 15-year trend in the General Fund Property Tax Levy:



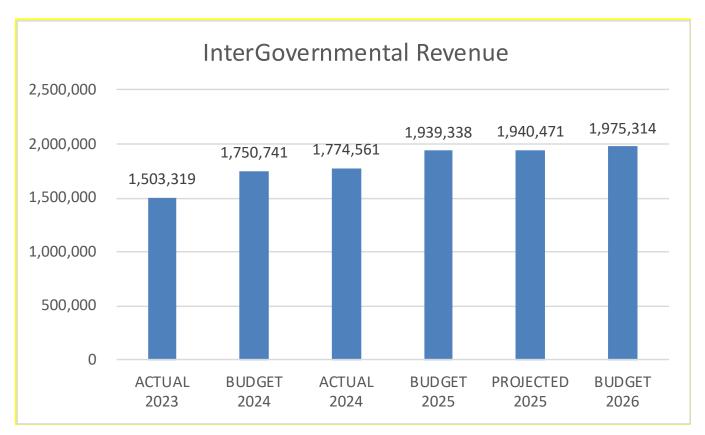
For the 2026 budget, the City is limited on property tax levies imposed as part of the state budget process, which restricts the increase in levy to the greater of 0% or growth from net new construction which totaled a levy adjustment of \$46,126. In 2026 also receives a one-time levy adjustment of \$382,402.19 as a result of the closure of TID#4. \$1,042,768 in debt service costs are in addition to the levy limits (\$435,169 general levy, \$608,752 in abated debt). Property taxes are expected to be approximately 57% or more of total revenues in the future, which is due mainly to flat trends in other significant revenue sources.

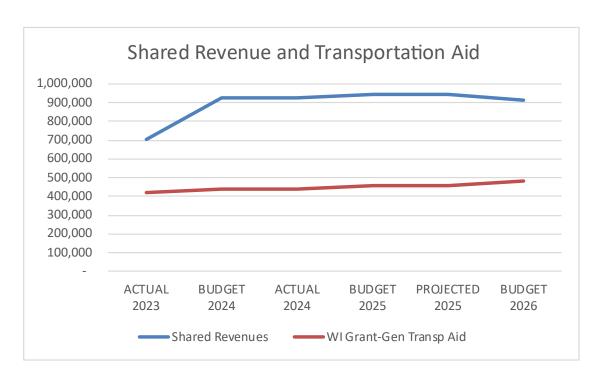
State of Wisconsin Shared Revenue & General Aids & Payments

Monetary aids from the State of Wisconsin are the second primary source of City revenues.

- ➤ The State Transportation Aid is 25.59% of budgeted intergovernmental revenue for 2026. The anticipated allocation is \$505,589. The State Transportation Aid includes aid for connecting streets and for state highways.
- ➤ State Shared Revenue accounts for 9.85% or \$914,091 of budgeted revenue in 2026. These revenues are based on a formula that considers per capita and aid able revenue factors. 2026 saw a \$31,684 decrease in shared revenue. While there was an increase to the shared revenue based on inflationary factories, Plymouth no longer qualifies for the Expenditure Restraint Program and as a result there is an overall decrease in this this revenue line. Plymouth no longer qualifies for the Expenditure Restraint Program because the equalized tax rate dropped below 5.00, a technicality of state law, and is unrelated to an increase in expenses.

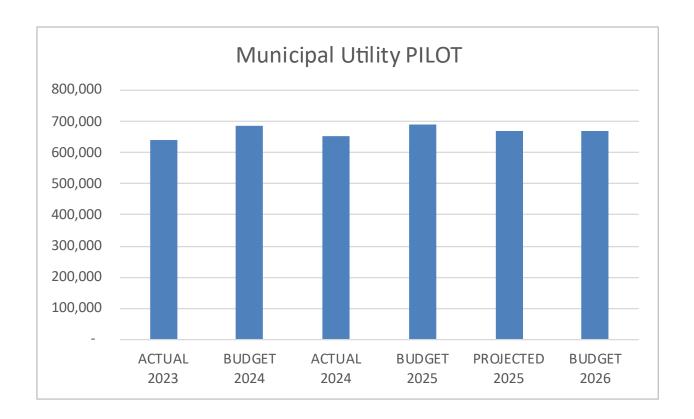
The following tables illustrates the trends in overall State revenues as well as the individualized aids discussed above:





For 2026, the City estimates \$670,000 in revenue from Plymouth Utilities (water and electric utilities) payment in lieu of taxes (PILOT). PILOT has been flat since 2021 as a result of a reduction of the school district levy and an assessment ratio decrease.





		Genera	l Gover	nment	Revenu	ie		
	GENERAL LEDGER	DESCRIPTION	ACTUAL 2023	BUDGET 2024	ACTUAL 2024	BUDGET 2025	PROJECTED 2025	BUDGET 2026
× >								
Tax Levy	10-00-411100-000	Tay Levy	4,672,305	4,772,305	4,772,305	4,741,933	4,741,933	5,645,556
	10-00-411100-000	Tax Levy	4,672,303	4,772,303	4,772,303	4,741,933	4,741,933	5,645,556
	10-00-411400-000	Mobile Home Fees	31,570	38,000	30,666	35,000	35,000	35,000
		Public Room Tax-Retained	0.,0.0	00,000	50,555	55,555	55,555	55,555
₹	10-00-412100-000	(2020 & forward)	79,405	75,000	71,558	80,000	87,000	82,000
ber	10-00-412101-000	Ommitted Tax	-	-	-	-	-	-
Taxes (Non Property)	10-00-412220-000	Sales Tax-Retained	58	50	86	50	6	-
Ē	10-00-413100-000	Municipal Utility PILOT	640,516	686,650	651,560	690,000	668,000	670,000
ž	10-00-413200-000	Housing Authority PILOT	17,265	15,300	19,923	17,000	19,000	19,000
es		Delinquent Interest-						
ă	10-00-418000-000	Personal Prop Tax	606	100	134	100	284	250
_	10-00-418001-000	Ag Use Value Penalty	801	-	853	-	1,868.00	-
	10-00-419000-000	Tax Chargeback	30	-	1,794	_	377.00	-
	10-00-434100-000		703,647	925,945	925,945	945,775	945,775	914,091
		Personal Property Tax & Act 12 Aid	9,251	9,000	9,251	134,622	134,662	175,732
<u>e</u>		Fire Insurance Tax (2% Fire	41,193	39,000	47,975	45,000	47,975	47,975
i i		Exempt Computer Aid	44,037	44,037	44,037	44,037	44,037	54,299
ě		Cable Franchise Fee Aid	20,729	20,729	20,729	20,729	20,729	20,729
<u>=</u>		GF-FED Grant-Police	819	- 2400	1,052	-	1,953	2,000
ŧ		WI Grant-Police Training	2,080	2,100	3,360	456,717	450.747	404.450
Ĕ		WI Grant-Gen Transp Aid WI Grant-Oth Hwy Aid	421,472	441,752	441,818 24,052	24,087	456,717 24,087	481,456 24,133
nterGovernmental Revenue		GF-WI Grant-Econ Dev	12,678	16,904	2,000	24,007	24,007	
ò		WI Grant-EMS FAP	-	2,500	2,000	2,500	-	<u> </u>
erG	10-00-435291-000	WI Grant-Fire Dept	-	1,500		1,500	-	
Ĭ		WI Pymt- Muni Service Aid	1,564	1,200	1,775	1,500	-	
	10-00-437900-000	County Grant-Library System	242,366	244,873	244,873	258,871	258,871	248,399
	10-00-437902-000	County & Local Grant-Police	3,481	1,200	7,692	4,000	4,165	5,000
	10 00 101002 000	Southly de Bossel Static Foliation	5,.5.	1,200	.,,,,,,	.,,000	.,	5,000
	10-00-441000-000	Liquor Lic /Publ Fees	15,893	15,000	15,099	15,000	15,206	15,200
	10-00-441001-000		7,401	6,600	6,708	6,600	6,500	6,600
	10-00-441002-000	_	1,100	1,100	1,400	1,100	1,400	1,400
ø	10-00-441003-000	Mobile Home Park License	400	400	200	400	400	400
置	10-00-441004-000	Transient Merchant Permits	470	500	375	400	275	400
Permits		Cable Franchise Fee	81,593	90,000	77,674	82,000	77,000	80,000
and	10-00-441006-000	Room Tax Permits	-	-	1	-	-	-
	10-00-442000-000	Dog Licenses-Retained	394	3,500	2,945	3,000	5,400	5,000
ses	10-00-442001-000	Chicken Licenses	240	240	210	240	350	350
Licenses	10-00-443000-000		73,352	90,000	100,440	80,000	110,000	100,000
Ľ		Plan Comm/Zoning Permits&Fees	6,680	7,500	9,735	7,500	7,500	7,500
	10-00-449000-000		610	900	-	900	450	450
	10-00-449001-000	-	-	0	-	0	0	0
	10-00-449003-000	Street Use Permits	175	150	100	150	150	150
	40.00 454555	W					412.22	
s it	10-00-451000-000	Municipal Court Fines	68,163	65,000	96,170	70,000	113,000	95,000
rfe itie	10-00-451001-000	-	1,600	1,800	1,297	1,800	3,000	2,500
es,Forfeits Penalities	10-00-451002-000	Traffic Bureau Fines	10,646	13,000	19,874	15,000	24,000	20,000
	10-00-451003-000	Dog License Penalties	540	400	525	500	930	750
Fi	10-00-451004-000		- 010	-	- 27	-	- 74	-
$\overline{}$	10-00-452233-000	Restitution-General	818	-	27		74	

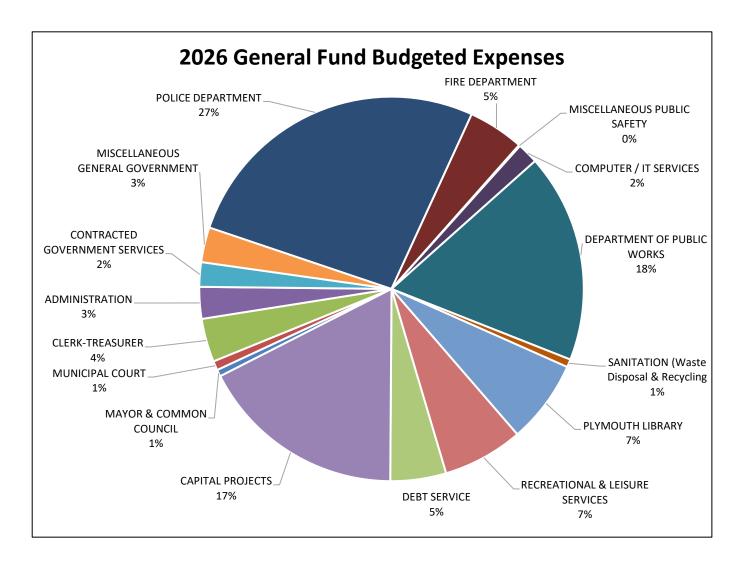
Public Charges for Fines, Forfeits Services Serv	0-451001-000 0-451002-000 0-451003-000 0-451004-000 0-452233-000 0-462100-000 0-462300-000 0-462301-000 0-462901-000 0-463100-000 0-463100-000 0-464400-000	DESCRIPTION Municipal Court Fines Court Fines&Costs Traffic Bureau Fines Dog License Penalties Other Penalties Restitution-General Clerk-Treas Fees Police Dpt Fees Ambulance Serv Fees Rescue Serv Fees Site CleanUp Fees Weights&Measures Fees Snow Removal Fees	ACTUAL 2023 68,163 1,600 10,646 540 - 818 4,045 19,582 23,993 20,925	8UDGET 2024 65,000 1,800 13,000 400 - - - 5,800 5,000 33,000	ACTUAL 2024 96,170 1,297 19,874 525 - 27 4,493 20,505 2,939	BUDGET 2025 70,000 1,800 15,000 500 - - 4,000 5,000	PROJECTED 2025 113,000 3,000 24,000 930 - 74 4,400 7,000	BUDGET 2026 95,000 2,500 20,000 750 -
Public Charges for Fines, Forfeit Forfeit Fines, Forfeit Fines, Forfeit	0-451001-000 0-451002-000 0-451003-000 0-451004-000 0-452233-000 0-462100-000 0-462300-000 0-462301-000 0-462901-000 0-463100-000 0-463100-000 0-464400-000	Court Fines&Costs Traffic Bureau Fines Dog License Penalties Other Penalties Restitution-General Clerk-Treas Fees Police Dpt Fees Ambulance Serv Fees Rescue Serv Fees Site CleanUp Fees Weights&Measures Fees	1,600 10,646 540 - 818 4,045 19,582 23,993 20,925	1,800 13,000 400 - - 5,800 5,000 33,000	1,297 19,874 525 - 27 4,493 20,505	1,800 15,000 500 - - - 4,000 5,000	3,000 24,000 930 - 74 4,400	2,500 20,000 750 - -
Public Charges for	0-451002-000 0-451003-000 0-451004-000 0-452233-000 0-462100-000 0-462300-000 0-462301-000 0-462901-000 0-463100-000 0-463100-000 0-464400-000	Traffic Bureau Fines Dog License Penalties Other Penalties Restitution-General Clerk-Treas Fees Police Dpt Fees Ambulance Serv Fees Rescue Serv Fees Site CleanUp Fees Weights&Measures Fees	10,646 540 - 818 4,045 19,582 23,993 20,925	13,000 400 - - - 5,800 5,000 33,000	19,874 525 - 27 4,493 20,505	15,000 500 - - - 4,000 5,000	24,000 930 - 74 4,400	2,500 20,000 750 - -
Public Charges for	0-451003-000 0-451004-000 0-452233-000 0-461000-000 0-462100-000 0-462300-000 0-462301-000 0-462901-000 0-463100-000 0-464400-000	Dog License Penalties Other Penalties Restitution-General Clerk-Treas Fees Police Dpt Fees Ambulance Serv Fees Rescue Serv Fees Site CleanUp Fees Weights&Measures Fees	540 - 818 4,045 19,582 23,993 20,925	5,800 5,000 33,000	525 - 27 4,493 20,505	4,000 5,000	930 - 74 4,400	750 - -
Public Charges for	0-451004-000 0-452233-000 0-461000-000 0-462100-000 0-462300-000 0-462301-000 0-462901-000 0-463100-000 0-464400-000	Other Penalties Restitution-General Clerk-Treas Fees Police Dpt Fees Ambulance Serv Fees Rescue Serv Fees Site CleanUp Fees Weights&Measures Fees	- 818 4,045 19,582 23,993 20,925	5,800 5,000 33,000	- 27 4,493 20,505	4,000 5,000	- 74 4,400	-
Public Charges for	0-451004-000 0-452233-000 0-461000-000 0-462100-000 0-462300-000 0-462301-000 0-462901-000 0-463100-000 0-464400-000	Other Penalties Restitution-General Clerk-Treas Fees Police Dpt Fees Ambulance Serv Fees Rescue Serv Fees Site CleanUp Fees Weights&Measures Fees	4,045 19,582 23,993 20,925	5,800 5,000 33,000	4,493 20,505	4,000 5,000	74 4,400	-
Public Charges for	0-461000-000 0-462100-000 0-462300-000 0-462301-000 0-462900-000 0-462901-000 0-463100-000 0-464400-000	Clerk-Treas Fees Police Dpt Fees Ambulance Serv Fees Rescue Serv Fees Site CleanUp Fees Weights&Measures Fees	4,045 19,582 23,993 20,925	5,000 33,000	4,493 20,505	5,000	4,400	-
Public Charges for Public Charges for Services Services 10000	0-462100-000 0-462300-000 0-462301-000 0-462900-000 0-462901-000 0-463100-000 0-464400-000	Police Dpt Fees Ambulance Serv Fees Rescue Serv Fees Site CleanUp Fees Weights&Measures Fees	19,582 23,993 20,925	5,000 33,000	20,505	5,000	-1,122	4.400
Public Charges for Public Charges for Services Services 10000	0-462100-000 0-462300-000 0-462301-000 0-462900-000 0-462901-000 0-463100-000 0-464400-000	Police Dpt Fees Ambulance Serv Fees Rescue Serv Fees Site CleanUp Fees Weights&Measures Fees	19,582 23,993 20,925	5,000 33,000	20,505	5,000	-1,122	4 400
Public Charges for Public Charge	0-462300-000 0-462301-000 0-462900-000 0-462901-000 0-463100-000 0-464400-000	Ambulance Serv Fees Rescue Serv Fees Site CleanUp Fees Weights&Measures Fees	23,993 20,925	33,000	_		7 000	4,400
Public Charges for Public Charge	0-462301-000 0-462900-000 0-462901-000 0-463100-000 0-464400-000	Rescue Serv Fees Site CleanUp Fees Weights&Measures Fees	20,925		2,939	05,000	7,000	7,000
Public Charges for Public Charge	0-462900-000 0-462901-000 0-463100-000 0-464400-000	Site CleanUp Fees Weights&Measures Fees				25,000	10,000	10,000
Public Charges for Public Charge	0-462900-000 0-462901-000 0-463100-000 0-464400-000	Site CleanUp Fees Weights&Measures Fees			32,150	5,000	21,000	20,000
Public Charges for Public Charge	0-462901-000 0-463100-000 0-464400-000	Weights&Measures Fees		-	27,546	5,000	369	- 20,000
Public Charges for Public Charge	0-463100-000 0-464400-000		523	3.600	1,017	3,000	3.102	3.100
Public Charges for Public Charge	0-464400-000	Show Removall ees	120	-	859	-	80	5,100
Public Charges for Public Charge		Weed Cutting Fees	200		777	200	400	400
Public Charges for	0-403400-000	Cemetery Serv Fees	7.020	9.000	12,920	9.000	12.000	10.000
Public Charges fo		completely octal cos	7,020	3,000	12,020	3,000	12,000	10,000
Public Charges fo	0-467100-000	Library Fees	8,211	8.000	9.026	8.000	7,000	8,000
10-00		Park Reserv Fees	7,550	8,500	7,620	7,500	8,000	8,000
10-00		Youth Comm Center Rental Fe	4,300	1,266	3,200	1,500	1,800	1,800
10-00		Aquatic Fees	98,840	90,000	85,967	95,000	105,000	100,000
10-00		Aquatic Concess sales	34,303	30,000	37,410	35,000	30,000	35,000
10-00		Golf Course Fees	82,242	61,000	57,787	58,000	57,000	58,000
10-00	0-467503-000		-	-	-	-	-	-
		Swim Lessons	767	4.500	11.084	_	_	
10.00	0 101001 000	O William Education	701	1,000	11,001			
	0_473210_000	Police Liaison Serv-H.S.	42,959	42.000	44,382	42.000	42,000	42,000
5 E 10-00		Fire Serv-Town of Plymouth	126,750	90.000	109.290	90.000	105.000	105,000
that the		Incinerator Services	3,494	4,500	7,148	4,500	4,500	4,500
10-00	0-481100-000	Interest on Invest	240,012	41,850	346,678	75,272	195,000	90,776
10-00	0-481101-000	GF-Unrealized Gains/Losses	51,973	-	68,279	-	-	-
10-00	0-481300-000	Interest on Invest-Spec Ass	89	100	16	100	230	100
	0-482000-000		-	250	-	250	-	150
	0-482005-000		1,200	1,200	1,200	1,200	2.400	2,400
s 10-00		GF-Sale-Fire/EMS/Amb Equip&Pro	- 1,200	- 1,200	- 1,200	- 1,200	2,400	2,400
		Sale-DPW Scrap Mtls	2.344	1,500	1,653	1,500	1,183	1,500
10-00		Sale-Other Equip&Prop	100	2,500	23,262	3,000	- 1,103	3,000
9 10-00		Ins Recovery-Police	-	2,500	2,786	3,000	_	- 3,000
10-00		Donations-Fire Dpt	138	1,000	130	500	200	
		Donations-Chamber Flowers	1,665	1,500	-	1,500	2.308	2,000
			785	500	1,739	500	600	2,000
	0-485009-000	Donations-Ice Shack	-	100	- 1,735	100	400	100
	0-485009-000		-	750	-	750	400	-
	0-485011-000	Misc Revenue	92	750	557	-	500	1.000
10-00	0-485011-000 0-485012-000	miac Nevelluc	32	-	331		300	1,000

Summary of Categories	ACTUAL 2023	BUDGET 2024	ACTUAL 2024	BUDGET 2025	PROJECTED 2025	BUDGET 2026
Tax Levy (Local Property Tax)	4,672,305	4,772,305	4,772,305	4,741,933	4,741,933	5,645,556
Taxes (Non Property)	770,251	815,100	776,574	822,150	811,535	806,250
InterGovernmental Revenue	1,503,319	1,750,741	1,774,561	1,939,338	1,940,471	1,975,314
Licenses & Permits	188,308	215,890	214,887	197,290	224,631	217,450
Fines,Forfeits & Penalities	81,767	80,200	117,893	87,300	141,004	118,250
Public Charges for Services	76,408	57,300	103,205	51,200	58,351	54,900
Public Charges for Leisure	236,214	203,266	212,093	205,000	208,800	210,800
IntGovt Charges for Services	173,203	136,500	160,821	136,500	151,500	151,500
Miscellaneous Revenue	298,397	51,250	446,299	84,672	202,821	99,526
TOTAL REVENUE	8,000,171	8,082,552	8,578,638	8,265,384	8,481,047	9,279,546

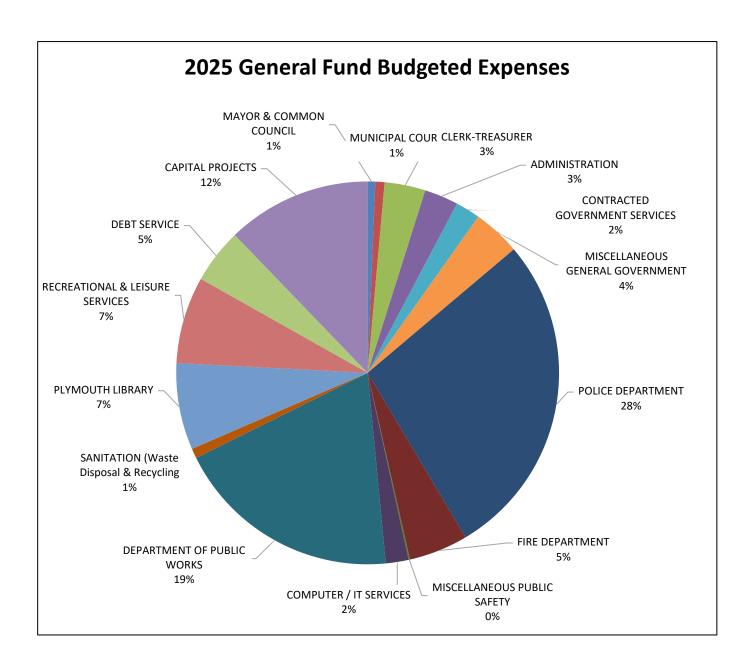
CITY OF PLYMOUTH **GENERAL FUND EXPENDITURE SOURCES AND TRENDS**

The pie charts below illustrate where General Fund monies are allocated. For 2026 the Police Department accounts (27%) for the highest amount of expenditures on a year to year basis followed by Public Works (18%). In 2026, debt service accounts for just 5% of spending while capital spending accounts for 16%. In is anticipated that debt service will rise in 2027.

2026 General Fund Budgeted Expenses



For 2025 the Police Department accounts (28%) for the highest amount of expenditures on a year to year basis followed by Public Works (19%). In 2025, debt service accounts for just 5% of spending while capital spending accounts for 12%.



GENERAL FUND EXPENDITURE SUMMARY

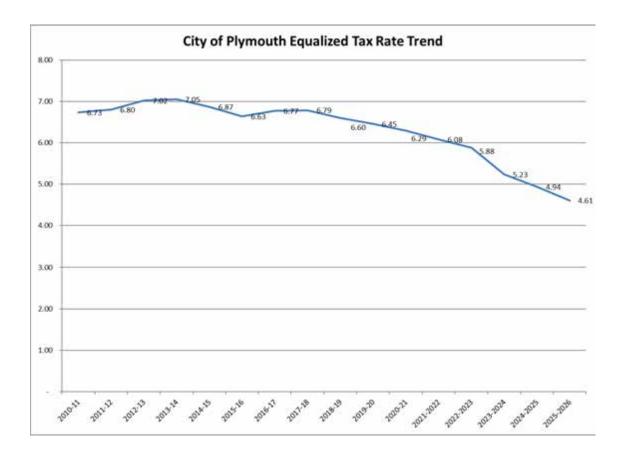
(Includes Debt Service & Capital Transfers)

2026 PROPOSED BUDGET SUMMARY (General Fund)				
GENERAL GOVERNMENT REVENUES:	202	25 BUDGET	202	26 BUDGET
GENERAL PROPERTY TAXES (Before TIF)	\$	4,741,934	\$	5,645,556
TAXES (Non-Property)	\$	822,150	\$	806,250
INTERGOVERNMENTAL REVENUE	\$	1,939,338	\$	1,975,314
LICENSES AND PERMITS	\$	197,290	\$	217,450
FINES, FORFEITS, AND PENALITIES	\$	87,300	\$	118,250
PUBLIC CHARGES FOR SERVICES	\$	51,200	\$	54,900
PUBLIC CHARGES FOR LEISURE	\$	205,000	\$	210,800
INTERGOVERNMENTAL CHARGES FOR SERVICES	\$	136,500	\$	151,500
MISCELLANEOUS REVENUES	\$	84,672	\$	99,527
OTHER FINANCING SOURCES	\$	-	\$	-
TOTAL REVENUES:	\$	8,265,384	\$	9,279,547
GENERAL GOVERNMENT EXPENDITURES:	202	25 BUDGET	202	26 BUDGET
GENERAL GOVERNMENT	\$	1,283,378	\$	1,320,976
PUBLIC SAFETY	\$	2,705,147	\$	2,920,479
SANITATION	\$	68,914	\$	62,310
TRANSPORTATION	\$	1,584,829	\$	1,630,328
LEISURE ACTIVITIES	\$	1,212,143	\$	1,277,011
CONSERVATION & DEVELOPMENT	\$	15,200	\$	15,200
UNCLASSIFIED	\$	4,185	\$	4,059
TOTAL EXPENSES:	\$	6,873,796	\$	7,230,363
TRANSFERS:		25 BUDGET		26 BUDGET
TRANSFERS TO CAPITAL PROJECTS FUND	\$	1,008,988	\$	1,613,988
TRANSFERS TO DEBT SERVICE FUND	\$	382,600	\$	435,196
TOTAL TRANSFERS:	\$	1,391,588	\$	2,049,184
TOTAL EXPENDITURES:	\$	8,265,384	\$	9,279,547

CITY OF PLYMOUTH

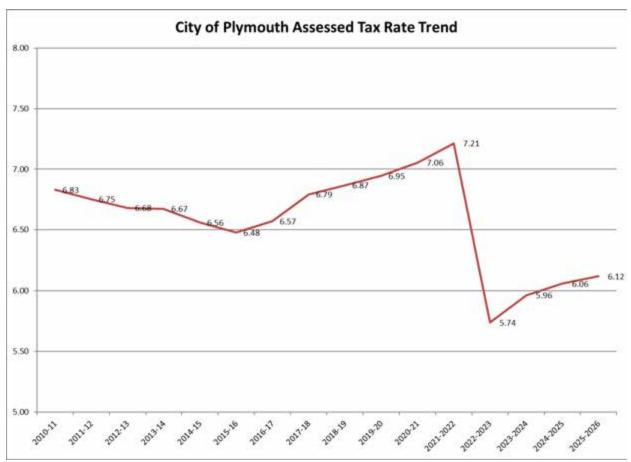
TAX RATE TRENDS

The charts below illustrate the current trend of tax rates (per 1,000 of valuation) for the City of Plymouth (municipal portion) from 2010-2011 to the present on an equalized and assessed value basis.

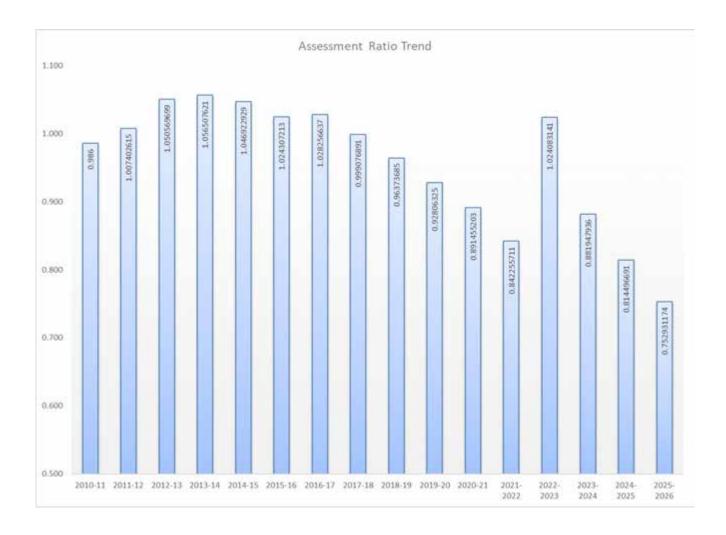


Assessed Tax Rate

The 2026 assessment ratio is .75 meaning that the assessments in the City of Plymouth were 75% of fair market value. In 2023, the assessment ratio was 1.02 meaning that the assessments were 102% of fair market value following a full community revaluation. An interim market update will be conducted in 2026 to bring the assessment ratio back to 100%. The tax rates shown below are before various credits from the State of Wisconsin.



Assesment Ratio



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PROGRAM & SERVICE BUDGET SECTIONS

MAYOR & COMMON COUNCIL

DEPARTMENT: Mayor & Common Council

PROGRAM MANAGER: Mayor/Council President

PROGRAM DESCRIPTION:

The Mayor is the Chief Elected Executive Officer of the City of Plymouth and serves on a part-time basis. The Mayor works with the City Administrator/Utilities Manager to ensure that all city ordinances and state laws are observed and enforced, and that all city officers, staff, boards, committees, and commissions properly discharge their duties. The Mayor presides at the Common Council meetings and may vote in the case of a tie. The Mayor is elected for a two-year term of office. The Mayor represents the City at official gatherings where the City's presence is required and serves as the Chairperson of the Plan Commission and serves on the Finance and Personnel Committee as well as the Public Works and Utilities Committee.

The Common Council is the legislative branch of City government. The Common Council is the forum for review and debate of proposed ordinances, resolutions and policies proposed by the standing Common Council committees and boards and commissions. The most important legislation is the The Common Council is comprised of eight (8) part-time alderpersons annual City budget. representing four aldermanic districts. Each alderperson serves a two-year term. The Council operates on a committee structure, with the following standing committees:

- Committee of the Whole
- Public Works & Utilities Committee
- ➤ Finance & Personnel Committee

In addition to the Council committees, there are a number of boards and commissions that provide policy input to the Mayor and Common Council and are comprised of citizen members and alderperson These bodies include the Plan Commission, Parks Committee, Public Safety representation. Committee, Police and Fire Commission, Redevelopment Authority (RDA), and Library Board, as prescribed by Wisconsin statutes. From time-to-time the City may also have "ad-hoc" committees that serve a specific one-time or limited time purpose.

SERVICES:

- Mayor and Council represent the citizens of Plymouth.
- Assist constituents with issues and assists with dealing with City departments.
- > Sets City-wide short-term and long-term policies with assistance of staff.
- > Mayor nominates individuals to serve on various committees, boards, and commissions and the Council approves appointments (unless the position is directly appointed by the Mayor).
- > Introduces ordinances and resolutions and guides the policies of the City through adoption (or amendment) of ordinances and resolutions.

STAFFING:

Position (Part-Time Elected)	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Budget
Mayor	1.00	1.00	1.00	1.00	1.00
Alderpersons	8.00	8.00	8.00	8.00	8.00

ACTIVITY MEASURES (MAYOR & COMMON COUNCIL):

Activity	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Budget
Ordinances Adopted	9	9	25	15	15
Resolutions Passed – Council	9	14	13	10	10
Common Council Meetings	24	25	23	24	24
Finance & Personnel Committee Mtgs.	7	12	7	9	10
Public Works & Utilities Committee Meetings	2	3	2	3	3

OBJECTIVES ACCOMPLISHED IN 2025:

- 1. Adopt Housing Study and Comp and Class Study
- 2. Continue Implementation of 2023-2026 Strategic Plan Document
- 3. Open TID#8
- 4. Utilities Long Range Forecast
- 5. 2025 Debt Issuance
- 6. Adopt 2026 budget

OBJECTIVES TO BE ACCOMPLISHED IN 2026:

- 7. Prepare for Upcoming Developments and Potential TID Creations
- 8. Facilitate Update of the 2023-2026 Strategic Plan Document
- 9. Complete 2026 Debt Issuance
- 10. Adopt 2027 budget

Mayor							
		Actual	Budget	Actual	Budget	Projected	Budget
		2023	2024	2024	2025	2025	2026
Description	General Ledger						
WAGES	10-51-514010-100	7,200	7,200	7,217	7,200	7,217	7,217
FICA	10-51-514010-151	551	551	552	551	552	552
OTHER	10-51-514010-120	640	1,000	525	1,000	800	1,000
TOTAL MAYOR		8,391	8,751	8,294	8,751	8,569	8,769
Common Counc	il						
		Actual	Budget	Actual	Budget	Projected	Budget
		2023	2024	2024	2025	2025	2026
Description	General Ledger						
WAGES	10-51-511000-100	28,650	28,800	28,817	28,800	28,834	28,834
FICA	10-51-511000-151	2,192	2,203	2,204	2,203	2,206	2,206
OTHER	10-51-511000-120	8,785	13,500	12,684	13,500	13,000	13,500
TOTAL COMMON COUNCIL		39.627	44.503	43,705	44,503	44.040	44,540

MUNICIPAL COURT

DEPARTMENT: Municipal Court

PROGRAM MANAGER: Municipal Judge

PROGRAM DESCRIPTION:

The Municipal Court has jurisdiction over local ordinance and traffic citations issued in the City of Plymouth. The mission of the municipal court is to impartially adjudicate ordinance and traffic violation cases such that legal rights of individuals are safeguarded and public interest is protected. The Court is presided over by an elected part-time Municipal Judge.

SERVICES:

Managing and administering dispositions of local ordinance and traffic cases.

Additional plea and trial dates as needed.

STAFFING:

Position	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Budget
Municipal Judge (Part-Time, Elected)	1.00	1.00	1.00	1.00	1.00
Court Clerk	0.50	0.50	0.50	0.50	0.40
Total	1.50	1.50	1.50	1.50	1.40

ACTIVITY MEASURES:

Activity	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Budget
Court Sessions – Initial Appearances	12	12	12	12	12
Trials	6	2	1	2	2
Cases Transferred to Plymouth Municipal Court	1	1	0	2	2

Municipal Court									
		Actual 2023	Budget 2024	Actual 2024	Budget 2025	Projected 2025	Budget 2026		
Description	General Ledger								
WAGES	10-52-512000-100	28,988	31,032	28,229	31,688	33,246	32,357		
FRINGE BENEFITS (FICA, WRS, Health, Life)	VARIOUS	3,436	3,941	3,377	4,052	4,279	4,210		
OPERATIONS & MAINT	10-52-512000-310	1,520	1,500	1,935	1,500	1,500	1,500		
PAYMENTS TO CTY & STATE	10-52-512000-500	26,427	26,000	34,412	27,000	34,000	34,000		
TOTAL MUNICIPAL COURT		60,371	62,473	67,953	64,240	73,025	72,067		

CITY CLERK-TREASURER

DEPARTMENT: City Clerk-Treasurer

PROGRAM MANAGER: City Clerk-Treasurer

PROGRAM DESCRIPTION:

The City Clerk-Treasurer's office serves the public, elected officials and other City Departments. The City Clerk-Treasurer office is responsible for city records management, election administration, legal notification to the public, issuance of licenses and permits, and provides administrative support to other City staff, boards, and commissions, and is responsible for financial matters such as accounts payable and receivable, billing and collections, cash management, and property tax collection for the general fund.

SERVICES:

- Prepare and distribute resolutions, ordinances, proclamations, agendas and meeting minutes for the Common Council and various city boards, commissions and committees, including "ad hoc" meetings when assigned.
- > Attend and provide administrative support to city committees including the Committee of the Whole, Common Council, Public Works & Utilities Committee, Finance & Personnel Committee and various other committees.
- > Maintain custody of the City's official records, providing access to and responsible to public records requests.
- > Administer oaths of office, from time to time record legal documents, and certify official city documents.
- Issue permits and licenses as required by local and state laws.
- Oversee records management and retention of city materials.
- Administer elections, which include voter registration, verification and updating of voter records. assist with absentee voting, election inspector training, hiring of poll workers, and direct supervision of Election Day activities.
- Primary office for the collection of complaints and providing customer service.
- Provide billing and collection for most general fund operations.
- Disbursement of monies to general fund vendors.
- Property tax collection and settlement with other governments.
- Cash management and investment of city general fund resources.
- > Work with auditor/professional accounting services and staff on annual audit, quarterly and annual financial statements, and other state reporting.
- > Provide support to the City Administrator/Utilities Manager and the Finance & Personnel Committee on the preparation and administration of the annual budget.
- Provide administrative support to other departments as needed.

STAFFING:

Position	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Budget
City Clerk/Treasurer	0.00	0.00	0.00	0.00	0.00
Deputy Clerk-Treasurer	0.00	0.00	0.00	0.00	0.00
City Clerk	1.00	1.00	1.00	1.00	1.00
City Treasurer	1.00	1.00	1.00	1.00	1.00
General Accountant	1.00	1.00	1.00	1.00	1.00
Part-time Deputy Clerk- Treasurer	0.25	0.00	0.00	0.00	0.00
Records Person I-II	0.00	0.00	0.00	0.00	0.00
Total	3.25	3.00	3.00	3.00	3.00

^{*}Part-time Clerk- Deputy Treasurer in 2021 and 2022 was due to a Full-time employee on FMLA for 12 weeks.

ACTIVITY MEASURES (Clerk's Office):

Activity	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Budget
Registered Voters	5500	5349	5959	5506	5600
Elections Held	3	2	4	2	4
Absentee Voters Processed	2900	1488	4346	1834	3000
Park Reservations	98	102	104	108	106
Youth Center Reservations	19	42	35	39	37
Street Use Permits	8	7	4	3	4
Fire Permits	201	122	0	0	0
Operator Licenses and Provisionals	227	236	268	267	272
Class A Beer Licenses	3	3	2	2	2
Class A Beer with Cider Licenses	1	1	1	1	1
Class A Liquor Licenses (Comb)	8	8	8	8	8
Class B Beer Licenses	7	6	6	7	7
Class B Liquor Licenses (Comb)	18	16	16	16	16
Class C Wine Liquor Licenses	5	4	4	4	4
Temporary Class B Licenses	23	24	39	25	25
Cigarette Licenses	10	14	16	13	14
Transient Merchant Licenses	3	8	5	5	5
Taxi Vehicle Licenses	0	0	0	0	0
Taxi Drivers Licenses	0	0	0	0	0
Dog Licenses	823	797	632	611	615

OBJECTIVES ACCOMPLISHED IN 2025:

- 1. Held two successful elections.
- 2. Continued a city web-based newsletter.
- 3. Continued to update voter registration roll by removing inactive voters from the active poll books and remove non-indefinitely confined voters from the absentee ballot list.
- 4. Purchased and received training on Badger Books.
- 5. Implemented quarterly city fund review process.

OBJECTIVES TO BE ACCOMPLISHED IN 2026:

- 1. Hold four successful elections in 2026.
- 2. Implement Badger Books into Elections.
- 3. Update bartender license records into licensing program.

City Clerk-Treasure	er						
		Actual	Budget	Actual	Budget	Projected	Budget
		2023	2024	2024	2025	2025	2026
Description	General Ledger						
WAGES	VARIOUS	145,119	159,162	148,956	163,936	168,945	185,405
FRINGE BENEFITS (FICA, WRS, Health, Life)	VARIOUS	92,310	60,495	71,445	58,719	59,450	81,670
MILEAGE, MEETINGS, EDU	10-55-514020-120	2,271	3,000	1,169	3,000	3,000	3,000
PROFESSIONAL FEES	10-55-515001-200	39,290	35,020	41,842	35,000	40,000	40,000
OP SUPPLIES CLERK	10-55-51XXXX-310	9,038	14,100	12,086	14,000	13,950	14,000
TAX PAYMENTS - ANNEXED LAND	10-55-519800-300	0	0	0	0	0	1,500
TOTAL CLERK-TREASURER		288,028	271,777	275,498	274,656	285,345	325,575
Elections							
		Actual	Budget	Actual	Budget	Projected	Budget
		2023	2024	2024	2025	2025	2026
Description	General Ledger						
WAGES	VARIOUS	3,402	8,635	5,695	5,431	4,085	4,954
FRINGE BENEFITS (FICA, WRS, Health, Life)	VARIOUS	0	858	0	1,045	312	379
OPERATIONS & MAINT	10-56-514400-XXX	3,705	7,000	11,298	4,000	4,638	8,000
TOTAL ELECTIONS		7,107	16,493	16,993	10,476	9,035	13,333

CITY ADMINISTRATOR / UTILITIES MANAGER

DEPARTMENT: City Administrator/Utilities Manager

PROGRAM MANAGER: City Administrator/Utilities Manager

PROGRAM DESCRIPTION:

The City Administrator/Utilities Manager serves as the Chief Administrative Officer of the Municipal Corporation including the enterprise fund operations of Plymouth Utilities; leading, planning, organizing and directing the administration of the City of Plymouth toward fulfillment of goals and policies determined by the Mayor and Common Council. The City Administrator/Utilities Manager assists the Mayor and Common Council by facilitating the establishment of goals and proposing alternative strategies for their accomplishment. The City Administrator/Utilities Manager directs the use of human and fiscal resources toward accomplishment of City goals and objectives.

SERVICES:

- Oversee the preparation of the annual budget and 10-year capital improvement plan.
- Oversee preparation of the Common Council agenda and other committee agendas.
- > Provide professional staff services to the Common Council and various city committees, boards, and commissions.
- > Serves as Personnel Director responsible for negotiation and administration of collective bargained labor agreements and personnel policies and management of the city.
- > Oversees the operations and activities of the City general fund and Plymouth Utilities (enterprise funds).
- > Carries out and implements policy directives of the Common Council.
- Prepares administrative policies and procedures for the conduct of City operations.
- > Represents the City in intergovernmental matters and in public relations.
- Responsible for payroll, benefit administrations, and risk management services.

STAFFING:

Position	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Budget
City Administrator/Utilities Manager*	1.00	1.00	0.50	0.50	0.40
Assistant City Administrator/ Community Development Director**	0.00	0.00	0.00	0.65	0.65
Finance Director***	0.00	0.00	0.00	0.05	0.05
Human Resources Specialist*	1.00	1.00	0.50	0.50	0.50
Total	2.00	2.00	1.00	1.70	1.60

^{*}Note: Positions are split between the general fund (40%) and Plymouth Utilities (60%). **Position Split general fund (65%) and Plymouth Utilities (35%). ***Position Split general fund (5%) and Plymouth Utilities (95%).

ACTIVITY MEASURES:

Activity	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Budget
Common Council Meetings	24	25	23	24	24
Finance & Personnel Committee Meetings	7	12	7	9	10

Public Works & Utilities Committee Meetings	2	3	2	3	3
Plan Commission Meetings	12	11	10	12	12

OBJECTIVES ACCOMPLISHED IN 2025:

- 1. Coordinate the preparation, development, and adoption of the 2025 annual budget.
- 2. Ensure capital improvements plan is implemented.
- 3. Signed Development Agreements for several projects (SCEDC/Wangard/Laack Block).
- 4. Implement new Plan Commission staff memo process.
- 5. Continue implementation of 2023-2026 strategic plan.
- 6. Begin implementation of Mill Pond Dam Project
- 7. Finalize Ski-Hill License Agreement
- 8. TID#8 creation.
- 9. Close TID#4 and investigate future TID options.
- 10. Develop the TID#4 affordable housing fund program.
- 11. Acquire property for West Stafford St Parking Lot Construction.

OBJECTIVES TO BE ACCOMPLISHED IN 2026:

- 12. Coordinate the preparation, development, and adoption of the 2027 annual budget.
- 13. Ensure capital improvements plan is implemented.
- 14. Implement various development projects (Neumann/Sargento/Sartori)
- 15. Development City Owned Parcels
- 16. Update 2023-2026 strategic plan
- 17. Continue Mill Pond Dam Project
- 18. Implement West Stafford St Parking Lot Construction
- 19. Investigate TID#9, TID#10, TID#11 Creation

Office of City Administrator/Utilities Manager									
		Antural	Dudant	Antural	Dudant	Duningtod	Dudaak		
		Actual 2023	Budget 2024	Actual 2024	Budget 2025	Projected 2025	Budget 2026		
Description	General Ledger								
WAGES	10-50-514000-100	104,696	111,217	112,606	169,993	169,162	182,253		
FRINGE BENEFITS (FICA, VRS, Health, Life)	VARIOUS	37,137	38,992	38,412	59,078	58,884	58,226		
OPERATIONS & MAINT	10-50-514000-310	1,276	1,500	997	1,500	1,000	1,500		
MILEAGE, MEETINGS, & EDUCATION	10-50-514000-120	4,763	6,000	3,790	6,000	5,000	6,000		
TOTAL ADMINISTRATOR		147,872	157,709	155,806	236,571	234,046	247,979		

CONTRACTED SERVICES

City Attorney & Legal Services, City Assessor, Building Inspector/Zoning Administrator

DEPARTMENT: Contracted Services – City Attorney, City Assessor, Building Inspector/Zoning Administrator

PROGRAM MANAGER: City Administrator/Utilities Manager and Mayor & Common Council

PROGRAM DESCRIPTION:

Under pressure to do more with less resources, governments across Wisconsin and the country have moved from direct service provision to providing services by contract. The aim has been to reduce costs, increase service and labor flexibility, improve customer satisfaction, and add capabilities or expertise to the organization. This section represents several contracted services for the City of Plymouth including the City Attorney and Legal Services, City Assessor services, Building Inspection, and Zoning Administration services. The city contracted out City Assessor services in 2009, Building Inspection services in 2009, City Attorney services in 2010, and Zoning Administration in 2009, most recently contracting with Sheboygan County for Zoning Administration in 2019.

SERVICE: City Attorney

- > Acts as legal counsel at meetings of the Common Council, Plan Commission, and other local boards, commissions, and committees.
- Drafts and revises local ordinances and resolutions as needed.
- > Researches and writes legal and advisory opinions and memoranda for the City Administrator, elected officials, and city departments.
- Prosecutes ordinance violations.
- Drafts development agreements.
- Assists with the negotiating and drafting of various city contracts, leases, and indemnification agreements.
- Oversees all real estate activity (purchases, sales, easements).
- > The City Attorney performs other duties provided by State law and as designated by the Common Council.

SERVICE: City Assessor

- Delivers annual assessment roll to the City Clerk-Treasurer and Board of Review.
- Updates information in property database.
- Provide assessment information to interested parties and review property sales.
- Preparation and completion of the Municipal Assessor's Report, Computer Exemption Report, Exempt Property Reports for submission to the Department of Revenue.
- > Attend Board of Review to give sworn testimony defending real and personal property assessments and serving as the municipality's expert witness. Defend assessments upon appeal from the Board of Review.
- Perform onsite inspections of all new construction.
- Maintain values used to establish Mobile Home parking fees.
- > Establish annual values of personal property owned by businesses.
- > Respond to inquiries of property owners contesting the current assessed value of their property.

SERVICE: Building Inspector

- Perform building/construction inspections.
- > Respond to citizen inquiries and complaints concerning construction, code clarification, public nuisance complaints, permits, and other information.
- Consult with the Director of Public Works/City Engineer on stormwater issues.
- Perform plan review for commercial and residential projects as needed.

SERVICE: Zoning Administrator

- Perform zoning administration services including the administration of the sign ordinance.
- Serve as staff and secretary of the Plan Commission.

OBJECTIVES ACCOMPLISHED IN 2025:

- 1. Updates to zoning code in coordination with new zoning processes with ACA/CDC and building inspector.
- Evaluate assessment revaluation.

OBJECTIVES TO BE ACCOMPLISHED IN 2026:

- 3. Complete Interim Market Update
- 4. Evaluate RFP for Assessment Services

City Attorney										
		Actual	Budget	Actual	Budget	Projected	Budget			
		2023	2024	2024	2025	2025	2026			
Description	General Ledger									
CONTRACT CITY ATTORNEY/LEGAL	10-50-513000-200	75,433	72,500	65.201	72.500	72.500	72,500			
TOTAL CITY ATTORNEY		75,433	72,500	65,201	72,500	72,500	72,500			
			,	,	,	,	,			
ASSESSOR										
		Actual	Budget	Actual	Budget	Projected	Budget			
		2023	2024	2024	2025	2025	2026			
Description	Description General Ledger									
CONTRACT SERVICES	10-50-515200-200	29,666	27,848	25,673	28,500	27,500	28,000			
OPERATIONS & MAINT	10-50-515200-310	0	0	0	0	0	0			
BOARD OF REVIEW	10-50-515201-200	0	200	0	200	0	200			
MANUFACTURING ASSESSMENT	10-50-515200-500	8,448	8,500	15,336	8,500	8,500	8,500			
TOTAL ASSESSOR		38,114	36,548	41,009	37,200	36,000	36,700			
Building Inspecto	r & Zonina	Admin	istrato	r						
mepeets	<u>_</u>			•						
		Actual	Budget	Actual	Budget	Projected	Budget			
		2023	2024	2024	2025	2025	2026			
Description	General Ledger									
BI CONTRACT SERVICES	10-50-524002-200	64,598	72,000	90.927	60,000	90,000	80.000			
WAGES	XXX	0	25,000	0	0	0	0			
FRINGE BENEFITS (FICA, WRS, Health, Life)	VARIOUS	0	11,298	0	0	0	0			
BI TITLE 15 CODE ADMINISTRATION	10-50-524003-200	1,200	1,500	2,910	1,500	1,500	1,500			
BI OPERATING SUPPLIES	10-50-524002-310	838	500	1,198	750	100	500			
ZONING ADMINISTRATIVE SERVICES	10-50-524005-200	12,000	14,400	10,800	0	0	0			
ZONING OPERATING SUPPLIES	10-50-524005-310	73	500	0	0	0				
TOTAL BLD INSPEC/ZONING ADMIN		78,709	125,198	105,835	62,250	91,600	82,000			

MISCELLANEOUS GENERAL GOVERNMENT

Debt Service Fund Transfer, Capital Projects Fund Transfer

DEPARTMENT: Miscellaneous General Government

PROGRAM MANAGER: City Administrator/Utilities Manager

PROGRAM DESCRIPTION:

The Miscellaneous General Government budget includes City Hall, Insurance (non-health), Cable TV, Redevelopment Authority contribution, and the Plan Commission / Zoning Board of Appeals. The program provides for various accounts that are not normally contained in department operating budgets or historically have not been included in department operating budgets. The general fund contingency, contributions to the debt service fund, and contributions or transfers to the capital projects fund are also found in Miscellaneous General Government.

Miscellaneous General Government									
		Actual	Budget	Actual	Budget	Projected	Budget		
		2023	2024	2024	2025	2025	2026		
Description	General Ledger								
CONTINGENT FUND	10-50-517000-000	7,000	80,000	12,693	130,000	40,000	80,000		
CITY HALL OPERATIONS & MAINT	10-92-516000-XXX	16,825	34,000	27,711	34,000	30,000	34,000		
CITY HALL UTILITIES & PHONE	10-92-516000/1-505/510	49,290	55,000	42,702	55,000	43,000	45,000		
CABLE TV EXPENSE	10-50-553006-520	48,950	48,950	48,950	48,950	48,950	48,950		
DEBT SERVICE TRANSFER	10-50-592001-520	453,860	488,000	486,960	382,600	382,200	354,204		
DEBT TID8 TRACKING	10-50-592001-520	0	0	0	0	0	80,992		
CAPITAL FUND TRANSFER	10-50-592000-520	1,026,669	1,022,757	1,022,757	1,008,988	1,008,988	1,005,416		
ABATED DEBT TRACKING CAPITAL	10-50-592000-520	0	0	0	0	0	608,572		
TOTAL MISCELLANEOUS		1,602,594	1,728,707	1,641,773	1,659,538	1,553,138	2,257,134		
Employee Benefit	ts								
		Actual	Budget	Actual	Budget	Projected	Budget		
		2023	2024	2024	2025	2025	2026		
Description	General Ledger								
UNEMPLOYMENT COMP	10-50-519380-515	0	1,500	4,358	1,500	1,500	1,500		
RISK INSURANCE	10-50-519380-954	28,960	31,864	34,364	43,573	43,573	44,271		
TOTAL EMPLOYEE BENEFITS		28,960	33,364	38,722	45,073	45,073	45,771		

Unclassified									
		Actual 2023	Budget 2024	Actual 2024	Budget 2025	Projected 2025	Budget 2026		
Description	General Ledger	2020	2021	2021	2020	2020	2020		
CEMETERY	10-60-549100-410	1,045	2,000	1,085	2,000	1,800	2,000		
RISK INSURANCE	10-60-549100-954	1,730	1,435	1,534	1,435	1,435	1,309		
LIQUOR LICENSE PUB FEE	10-55-514020-300	0	650	128	650	650	650		
UNCOLLECTED ACCOUNTS	10-55-519100-300	4,151	100	0	100	100	100		
TOTAL UNCLASSIFIED		6,926	4,185	2,747	4,185	3,985	4,059		
Conservation &	Developmen	t							
		Actual	Budget	Actual	Budget	Projected	Budget		
		2023	2024	2024	2025	2025	2026		
Description	General Ledger								
PLAN COMMISSION/BOA	10-63-569008-500	241	200	135	200	200	200		
RDA/CHEESE COUNTER									
CONTRIBUTION	10-50-579905-520	7,500	7,500	22,500	15,000	15,000	15,000		
TOTAL CONSERVATION/DEVELO	PMENI	7,741	7,700	22,635	15,200	15,200	15,200		

BUDGET NOTES:

- 1) Debt Service transfer is \$435,196 for 2026.
- 2) Capital Projects Fund transfer totals \$1,613,988

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IT SERVICES / COMPUTER

DEPARTMENT: IT Services/Computer

PROGRAM MANAGER: IT Manager

PROGRAM DESCRIPTION:

General fund and enterprise fund computing needs are administered by this program. This includes City Hall (Administration, Police and Fire Department), Public Works Garage, Fire Department, Aquatic Center, and Plymouth Utilities. Costs associated to enterprise funds (Plymouth Utilities) are allocated directly to the fund. Financial information in this section is the summary for the general fund only.

SERVICES:

- Perform hardware and software maintenance and repair (ie. servers, switches, computers)
- > Install, maintain, and upgrade computer software
- Provide training and software support to personnel
- > Recommend and implement cyber security training, systems, and upgrades
- Implement and maintain physical security (ie. camera systems, entrance security)
- Special projects as assigned.

STAFFING:

Position	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Budget
IT Manager	0.50	0.50	0.50	.50	.50
Total	0.00	0.00	0.50	1.00	1.00

^{*}Note: Position is split between the General fund (50%) and Plymouth Utilities (50%).

ACTIVITY MEASURES:

Activity	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Budget
Server	18	17	18	18	17
Storage Servers	2	2	3	3	3
Laptops	32	33	39	39	38
Desk Top Computers	45	44	45	45	46
Printers	25	21	26	26	23
Copiers	4	4	4	4	4
Projectors	4	3	3	1	0
Network Switches	30	29	33	35	35
Firewalls	4	4	3	3	3
Camera Systems	4	4	4	3	2
Door Access	2	2	2	2	2
Wireless Access Points	12	12	15	18	18

Security Cameras	77	79	79	79	83
Panic Systems	2	2	2	2	2
Users - Network	67	63	65	63	75

OBJECTIVES ACCOMPLISHED IN 2025:

- 1. Hyper-V server replacement
- 2. Police Department closed evidence system
- 3. Computer replacements
- 4. Install camera in Utility Room at the Pool
- 5. Install Fiber at the Pool
- 6. Install water department mobile modems
- 7. Install electric department mobile modems
- 8. Install server racks for additional capacity
- 9. Purchase GIS/GPS device for locates
- 10. Upgrade Veeam backup server
- 11. Install POS system at Pool
- 12. Implement Office 365
- 13. Replace Webex with Microsoft Teams
- 14. Additional GIS maps / applications

OBJECTIVES TO BE ACCOMPLISHED IN 2026:

- 1. Fiber to new substation
- 2. Copy machine for Police / Printer consolidation
- 3. MFA for server/desktop login
- 4. Cameras at Evergreen Golf Course
- 5. Council Chamber A/V rewire
- 6. Computer Replacements
- 7. Go live with RNI system with Electric Department
- 8. Expand field unit use with tablets
- 9. Expand GIS system use
- 10. Explore/Expand Office 365 capabilities / applications

PROGRAM BUDGET:

Computer/IT Services									
					5.1.4	D :			
		Actual	Budget	Actual	Budget	Projected	Budget		
		2023	2024	2024	2025	2025	2026		
Description	General Ledger								
WAGES	10-95-514500-100	46,565	47,991	49,366	49,906	51,453	54,417		
FRINGE BENEFITS (FICA, VRS, Health, Life)	VARIOUS	9,482	10,338	9,450	10,483	10,708	10,926		
HARDWARE MAINTENANCE	10-95-514500-310	0	840	1,056	950	900	900		
SOFTWARE MAINTENANCE	10-95-5XXXXX-205	36,680	49,524	27,445	33,520	32,000	36,750		
EQUIPMENT/REPAIRS	10-95-5XXXXX-405	7,149	14,000	9,864	12,100	10,000	13,000		
SHARED SERVICE ALLOCATION	10-95-514500-995	40,932	39,800	36,123	52,250	40,000	47,800		
TOTAL IT SERVICES		140,808	162,493	133,304	159,209	145,061	163,793		

BUDGET NOTES:

1) The IT Manager is a shared position between the General Fund (50%) and Enterprise fund (50%).

POLICE DEPARTMENT

DEPARTMENT: Police Department

PROGRAM MANAGER: Police Chief

PROGRAM DESCRIPTION:

The mission for every member of the Plymouth Police Department is to consistently seek and find ways to affirmatively promote, preserve, and deliver a feeling of security, safety, and quality policing services to the members of our community.

SERVICES:

- 24-hour/7 day a week patrol services.
- Traffic Safety Enforcement/Accident Investigation.
- Special Event Management Police Services (example: County Fair).
- Crime Prevention Programs.
- > Providing Crossing Guards.
- > Apprehension and prosecution of violators and offenders of local, state and federal laws.
- Criminal Investigation.
- > K9 Officer program.
- > Emergency management oversight, preparation, and planning.

STAFFING:

Position	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Budget
Chief of Police	1.0	1.0	1.0	1.0	1.0
Deputy Chief	1.0	1.0	1.0	1.0	1.0
Lieutenant	3.0	3.0	3.0	3.0	3.0
Patrol Officer	11.00	11.00	11.00	11.00	11.00
Administrative Assistant	.00	.00	0	0	0
Records Person I-II	1.70	1.70	1.60	1.60	2.60
Senior Records Person/Court Rsv.	.75	.75	.40	.40	.60
Patrol Officer (Part-Time)	.00	.00	0	0	0
Crossing Guards (2)	.10	.10	.10	.10	.10
Total	18.50	18.50	18.10	18.1	19.3

ACTIVITY MEASURES:

Activity	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Budget
Theft	90	61	113	96	125
Burglary	6	3	5	6	5
Motor Vehicle theft	5	0	4	2	3
Assault	12	21	37	28	25
Disorderly Conduct	257	107	126	106	187
Criminal damage to property	76	44	41	30	59
Animal related	136	265	134	148	171
Open Doors	56	112	89	68	81
Auto lock outs	141	152	122	104	130
Alarm calls	1,009	109	83	76	119
Fire Dept. assist	48	39	81	80	62
Ambulance assist	533	471	481	486	493
All other incidents	3,740	3,401	3,794	3,660	3738
Traffic accident	149	165	155	144	149
Counter assist	6,510	2,725	2,517	2,122	2,050
Assist outside agency	296	244	275	276	268
Citizen assist	6,212	383	315	294	281
Felony Arrest	90	72	72	66	60
Misdemeanor Arrest	209	252	283	228	242
Ordinance Arrest	111	152	174	168	135
Traffic Citation	419	816	1,105	1,068	1,085
Traffic Warning	1,014	1,430	1,882	1,656	1,400

OBJECTIVES ACCOMPLISHED IN 2025:

- 1. Maintain full staffing in the Police Department.
- 2. Career Development of officers and supervisors continued:
 - a. One officer attended Leadership in Police Organizations (LPO)
 - b. Deputy Chief completed Wisconsin Command College.
 - c. Two Lieutenants completed First-Line Supervisor Training.
- 3. Continued multi-year replacement of portable radios.
- 4. Replaced all body-worn and in-car camera systems with new Motorola system.
- 5. Increased community interaction and outreach:
 - a. Conducted ALICE active threat training for Plymouth School District
 - b. Conducted active threat training for SJB and SJL private schools.
 - c. Formed "Holiday Heroes" event with Fire Department for children at Christmas.
 - d. 2nd annual Community Fun Day
- 6. Implemented bike patrol with electric assist bikes during summer.
- 7. Negotiated Union Contract

- 8. Implemented License Plate Reader cameras (4) at key locations.
- 9. Updated local ordinances:
 - a. Outside Alcohol Consumption
 - b. Electric Scooters and Play Vehicles
 - c. Sex Offender Registration

OBJECTIVES TO BE ACCOMPLISHED IN 2026.

- 1. Complete Community Outreach Program including Citizen Police/Fire Academy
- 2. Career development of all Officers and Command Staff.
- 3. Continue development of community Active Threat Response program.
- 4. Implement a joint drone program for Police and Fire Departments
- 5. Upgrade scheduling software

PROGRAM BUDGET:

Police Departmen	ıt						
		Actual 2023	Budget 2024	Actual 2024	Budget 2025	Projected 2025	Budget 2026
Description	General Ledger	2023	2024	2024	2023	2023	2020
WAGES	10-80-521000-100	1,307,261	1,412,795	1,419,444	1,468,433	1,490,592	1,563,029
FRINGE BENEFITS (FICA, WRS, Health, Life)	VARIOUS	494,080	498,319	514,858	513,857	392,929	530,779
CROSSING GUARD WAGES	10-81-521000-100	4,750	4,795	4,911	4,834	5,200	5,053
FICA - CROSSING GUARD	10-81-521000-151	363	367	376	370	398	387
RECORDS PERSON WAGES	10-82-521000-100	79,346	80,233	86,389	82,645	85,713	130,126
FRINGE BENEFITS (FICA, WRS, Health, Life)	VARIOUS	11,474	34,481	12,471	33,327	33,774	52,928
SPECIAL EVENT WAGES	10-80-521001-100	0	0	0	0	0	0
POLICE TRAINING	10-80-521000-120	25,792	20,000	23,515	20,000	20,000	23,000
UNIFORM ALLOWANCES	10-80-521000-130	22,539	18,000	18,363	18,000	18,000	23,000
CONTRACTED SERVICES	10-80-521000-200	4,328	moved to IT	moved to IT	moved to IT	moved to IT	moved to IT
POLICE SUPPLIES	10-80-521000-300	15,118	16,000	17,774	16,000	16,000	16,000
OFFICE SUPPLIES	10-80-521000-310	9,445	12,300	10,248	12,500	12,500	12,500
GASOLINE	10-80-521000-320	36,951	45,500	36,629	38,400	37,000	38,400
VEHICLE MAINTENANCE	10-80-521000-321	22,935	15,500	26,296	18,000	18,000	23,000
TELEPHONE	10-80-521000-510	7,927	5,400	9,177	5,400	8,700	9,000
RISK INSURANCE	10-80-521000-954	44,507	34,402	37,102	41,061	41,061	36,853
EVIDENCE SUPPLIES	10-80-521001-300	1,002	700	1,390	1,000	1,000	1,000
BICYCLE PATROL	10-80-521001-321	1,059	1,100	1,148	2,000	2,000	2,000
RADIO MAINTENANCE	10-80-521001-510	572	600	493	600	600	1,500
PHOTOGRAPHY	10-80-521002-300	129	200	154	200	200	200
OWI/TRAFFIC BUREAU	10-80-521005-310	1,331	800	887	1,000	1,000	1,000
COMMUNITY OUTREACH	10-80-521003-300	0	0	0	5,000	5,000	5,000
TOTAL POLICE DEPARTMENT		2,090,908	2,201,493	2,221,626	2,282,627	2,189,668	2,474,755

BUDGET NOTES: Wage line-item includes 2026-2028 union contract.

FIRE DEPARTMENT

DEPARTMENT: Fire Department

PROGRAM MANAGER: Fire Chief

PROGRAM DESCRIPTION:

The Mission of the Plymouth Fire Department is to protect the lives and property of its citizens and visitors, without prejudice or favoritism, from natural or man-made hazards and medical emergencies through prevention, education, and intervention.

The Plymouth Fire Department is comprised of the City and Town Fire Departments. The Fire Department covers an area of approximately 36 square miles and a population of over 10,000. The Department utilizes two fire stations (one in the city and one in the town).

SERVICES:

- Provide hazardous condition and disaster mitigation.
- > Fire suppression.
- Automobile extrication.
- Ice rescue.
- > Fire education and prevention services.
- > Emergency Medical Service (EMS).

STAFFING:

Position (Volunteer)	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Budget
Fire Chief (Full-Time)	1.00	1.00	1	1	1
Assistant Fire Chief	2.00	2.00	2	2	2
Captain	6.00	6.00	5	6	6
Fire Prevention/Inspection	1.00	1.00	1	1	1
Fire Fighters	44.00	44.00	44	44	44
Total	54.00	54.00	54	54	54

Note: Actual yearly fluctuations in active Volunteer Fire Fighters does occur.

ACTIVITY MEASURES:

Fire

Activity	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Budget
100 Fire, Other	1	0	1	1	1
111 Building Fires	14	16	16	15	15
112 Fires in Structure Other than in a building	1	0	0	0	0
113 Cooking Fire, confined to container	4	1	1	1	1
114 Chimney or flue fire, confined to chimney	1	1	0	1	1
116 Fuel burner/boiler malfunction	0	0	0	0	0
118 Trash or rubbish fire contained	5	1	2	1	1
131 Passenger vehicle fire	4	1	3	2	2

132 Road freight or transport vehicle fire	1	0	0	0	0
137 Camper or recreational vehicle (RV) fire	0	0	0	0	0
138 Off-road vehicle or heavy equipment fire	1	1	2	2	2
140 Natural Vegetation Fire, other	0	1	0	1	1
141 Forest, woods or wild land fire	0	0	1	1	1
142 Brush or brush-and-grass mixture fire	2	1	3	3	3
143 Grass Fire	3	2	2	2	2
150 Outside rubbish fire, other	1	0	0	0	0
151 Outside rubbish, trash or waste fire	2	1	1	1	1
153 Construction or demo landfill fire	0	0	0	0	0
154 Dumpster or other outside trash receptacle	1	2	1	1	1
160 Special outside fire	1	0	0	0	0
161 Outside storage fire	0	1	1	1	1
162 Outside equipment fire	0	0	0	0	0
170 Cultivated vegetation, crop fire, Other	0	0	0	0	0
171 Cultivated grain or crop fire	0	1	0	0	0
Sub-Total	44	31	33	33	33

Overpressure Rupture, Explosion, Overheat (no fire)

Activity	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Budget
200, 251 Overpressure rupture, explosion, overheat	0	0	0	0	0
Sub-Total	0	0	0	0	0

Rescue & Emergency Medical Service Incident

Activity	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Budget
300 Rescue, EMS incident, other	5	1	0	4	4
311 Medical Assist EMS Crew	55	86	71	75	70
321 EMS call, excluding vehicle accident	14	24	11	15	15
322 Motor Vehicle Accident with Injuries	10	18	15	15	15
324 Motor Vehicle Accident with no injuries	4	3	7	5	5
340 Search for lost person, other	0	0	0	0	0
341 Search for person on land	2	0	0	0	0
350 Extrication, rescue, other	1	2	2	2	2
351 Extrication of victims	0	0	0	0	0
352 Extrication of victim(s) from vehicle	6	1	0	0	0
353 Removal of victim from stalled elevator	0	0	0	0	0
355-356 High-angle rescue/Confined Space	1	0	0	0	0
357 Extrication of victims from machinery	0	0	0	0	0
360 Water & Ice-related rescue, other	1	1	0	0	0
361 Swimming/Recreational Water Rescue	1	0	0	0	0
362-365 Ice Rescue/Watercraft Rescue	0	1	0	0	0

381 Rescue or EMS Standby	152	49	46	20	25
Sub-Total	252	217	152	127	136
Breakdown of standbys					
3811 Standby for stock car races	n/a	n/a	n/a	n/a	n/a
3812 Standby for football game	n/a	n/a	n/a	n/a	n/a
3813 Standby for Plymouth/ Orange Cross Ambulance Service	n/a	n/a	n/a	n/a	n/a
3814 Standby for Sheboygan County Fair	n/a	n/a	n/a	n/a	n/a
3815 Snowmobile Races	n/a	n/a	n/a	n/a	n/a
3816 Standby for Fire Calls	n/a	n/a	n/a	n/a	n/a
3817 Standby for Dive Team	n/a	n/a	n/a	n/a	n/a

Hazardous Condition (No Fire)

Activity	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Budget
400 Hazardous Condition, Other	4	0	1	1	1
411 Gasoline or flammable liquid spill	1	0	2	2	2
412 Gas leak (natural gas or LPG)	6	5	3	4	4
413 Oil or other combustible liquid spill	2	4	0	2	2
423 Refrigeration Leak	1	0	1	1	1
424 Carbon monoxide incidents	2	9	6	7	6
440 Electrical Wiring/Equipment Problem	0	2	0	0	0
441 Heat from short circuit (wiring)	0	0	0	0	0
442 Overheated Motor	0	0	0	0	0
443 Breakdown of light ballast	0	0	0	0	0
444 Power line down	3	3	3	3	3
445 Arching, Shorten Electrical Equipment	0	1	2	2	2
463 Vehicle accident, general cleanup	5	3	4	3	4
Sub-Total	24	27	22	25	25

Service Call

Activity	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Budget
500 Service Call, Other	2	3	2	2	2
510 Person in distress, other	0	0	0	0	0
511 Lock Out	4	6	5	5	5
521 Water Evacuation	1	0	0	0	0
522 Water or steam leak	1	1	0	1	0
531 Smoke or odor removal	3	1	0	1	1
550 Public service assistance, other	0	0	1	1	1
551 Assist Police/other government agency	5	0	5	5	6
553 Public Service	0	0	2	2	2
554 Assist invalids	1	0	0	0	0

571 Cover assignment, standby, move-up	1	1	0	1	1
Sub-Total	18	12	15	18	18

Good Intent Call

Activity	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Budget
611 Dispatched & cancelled in route	29	37	66	65	65
631 Authorized Controlled Burning	1	1	1	1	1
650 Steam, other gas mistaken for smoke	0	0	1	1	1
651 Smoke scare, odor of smoke	3	3	0	2	2
652 Steam/vapor/fog/dust thought to be fire	0	0	0	0	0
Sub-Total	33	43	68	69	69

False Alarm & False Call

Activity	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Budget
700 False alarm or call, other	5	3	4	4	4
710 Malicious, mischievous false call	1	0	1	1	1
730 System malfunction, other	1	3	1	2	2
731 Sprinkler activation due to malfunction	3	2	1	2	2
733 Smoke detector activation	5	11	3	8	8
734 Heat detector activation due to malfunction	0	1	1	1	1
735 Alarm system sounded due to malfunction	15	6	6	6	6
736 CO detector activation due to malfunction	5	3	2	3	3
740 Unintentional transmission of alarm, other	2	4	1	2	2
741 Sprinkler activation, no fire	1	2	0	2	2
743 Smoke detector activation, no fire	5	1	0	1	1
744 Detector activation, no fire	3	0	2	2	2
745 Alarm system activation, no fire	11	5	12	10	15
746 CO detector activated, no carbon monoxide	3	3	3	3	3
Sub-Total	60	50	37	47	52

Severe Weather & Natural Disaster

Activity	2022 Actual	2023 Actual		2025 Projected	2026 Budget
800 Severe weather/natural disaster, other	0	0	0	0	0
813 Wind storm, tornado assessment	2	1	1	1	1
814 Lightning strike (no fire)	0	0	0	0	0
815 Severe weather stand-by	0	0	0	0	0
Sub-Total	2	1	1	1	1

Special Incident

Activity	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Budget
900 Special type of incident	5	3	0	0	0
Sub-Total	5	3	0	0	0

TOTAL CALLS BY CATEGORY

Activity	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Budget
Fire	44	31	33	31	33
Overpressure Rupture, Explosion Overheat	0	0	0	0	0
Rescue & EMS	252	217	152	157	136
Hazardous Condition	24	27	22	25	25
Service Call	17	12	15	18	18
Good Intent Call	33	43	68	69	69
False Alarm & False Call	60	50	37	47	52
Severe Weather or Natural Disaster	2	1	1	1	1
Special Incident	5	3	0	0	0
Total	437	357	328	348	334

OBJECTIVES TO BE ACCOMPLISHED IN 2025:

- 1. Implement Vehicle and Equipment Replacement plan. (On track)
- 2. Continue to work on officer development programs. (On track)
- 3. Begin talks of a joint fire safety training center with surrounding departments. (Looking at land acquisition)

OBJECTIVES TO BE ACCOMPLISHED IN 2026:

- 1. Begin talks of future staffing for fire/EMS
- 2. Refurbishment of E-6, will extend the NFPA life to 2036. New Engine will need to be ordered in 2034/2035 for on schedule delivery.
- 3. Acquire land and begin fundraising campaign for a joint fire safety training center. Possibly a joint public safety training center.

Fire Department									
		Actual	Budget	Actual	Budget	Projected	Budget		
		2023	2024	2024	2025	2025	2026		
Description	General Ledger								
WAGES	10-85-522000-100	190,356	196,239	212,230	200,889	212,355	224,195		
FRINGE BENEFITS (FICA, WRS, Health, Life)	VARIOUS	46,354	48,257	49,085	47,891	42,830	49,550		
EDUCATION/TRAINING	10-85-522000-120	9,581	12,500	14,241	12,500	12,500	12,500		
UNIFORM/DUES	10-85-522000-130	4,063	5,000	4,711	5,000	5,000	5,000		
CONTRACT INSPECTIONS	10-85-522000-200	785	0	627	1,000	1,000	1,000		
OFFICE SUPPLIES	10-85-522000-310	3,492	3,000	2,490	7,000	7,000	7,000		
GAS & OIL	10-85-522000-320	9,793	10,000	8,993	10,000	8,500	10,000		
TRUCK REPAIR	10-85-522000-321	41,612	35,000	30,399	35,000	32,500	35,000		
EQUIPMENT & REPAIRS	10-85-522000-410	36,297	32,500	29,941	35,000	35,000	35,000		
TELEPHONE	10-85-522000-510	5,039	5,000	4,696	6,000	6,000	5,300		
ACCIDENT INSURANCE	10-85-522000-515	6,729	6,729	6,729	6,729	6,729	6,729		
RISK INSURANCE	10-85-522000-954	5,923	4,686	5,086	5,211	5,211	4,150		
HEALTH MAINTENANCE	10-85-522001-200	685	2,500	1,303	7,000	7,000	7,000		
PAGER REPAIRS	10-85-522001-410	2,310	3,000	2,700	3,000	2,800	3,000		
RETIREMENT PROGRAM	10-85-522002-515	12,581	12,500	14,462	12,750	12,750	12,750		
FIRE DEPT RECOGNITION	10-85-522015-130	4,700	4,700	4,319	4,700	5,419	4,700		
FIRE PREVENTION	10-85-522015-300	2,182	2,250	359	2,500	2,500	2,500		
MEDICAL SUPPLIES	10-85-523000-300	14,318	10,500	11,353	10,500	10,500	10,500		
TOTAL FIRE DEPARTMENT		396,800	394,362	403,725	412,670	415,595	435,874		

MISCELLANEOUS PUBLIC SAFETY

DEPARTMENT: Miscellaneous Public Safety

PROGRAM MANAGER: Shared Between Various Department Heads (Police, Fire, DPW)

PROGRAM DESCRIPTION:

This budget section accounts for miscellaneous public safety accounts including Weights and Measures, Emergency Management/Emergency Operations Center, and Animal Control.

SERVICES:

- Provide an operational Emergency Operations Center (EOC) in the case of a community disaster or emergency.
- Provide limited funding for animal control related activities.
- > The Wisconsin Department of Agriculture, Trade and Consumer Protection monitor the accuracy of gas station pumps, grocery store packages and scales, and checkout scanners. The City contracts with the state to provide weights and measure inspections.

OBJECTIVES ACCOMPLISHED IN 2025:

- 1. Replaced inoperative warning siren on Sunset Drive.
- 2. Proposal on Traffic Safety Barriers for Special Events.

OBJECTIVES TO BE ACCOMPLISHED IN 2026:

- 1. Maintain Public Warning (Tornado) Siren System
- 2. Update City Emergency Operations Plan (EOP)-continued from 2025 objectives.
- 3. Propose Special Events management policy to City.

Miscellaneous Public Safety									
		Actual 2023	Budget 2024	Actual 2024	Budget 2025	Projected 2025	Budget 2026		
Description	General Ledger	2023	2024	2024	2023	2023	2020		
WEIGHTS & MEASURES	10-50-524-004-200	1,600	3,600	3,000	3,600	3,600	3,600		
WEED CUTTING	10-60-536400-410	0	-	0	-	-	-		
CIVIL DEFENSE	10-80-525000-120	10,602	6,000	11,518	6,000	6,000	6,000		
ANIMAL CONTROL	10-80-541000-200	225	250	0	250	250	250		
TOTAL MISC. PUBLIC SAFETY		12,427	9,850	14,518	9,850	9,850	9,850		

DEPARTMENT OF PUBLIC WORKS & SANITATION (Waste & Recycling)

DEPARTMENT: Department of Public Works

PROGRAM MANAGER: Director of Public Works/City Engineer

PROGRAM DESCRIPTION:

The City of Plymouth Department of Public Works touches the lives of all residents and visitors to the City along with all commercial, institutional, industrial, and recreational entities when they or their employees travel on City streets, have their trash picked up, or enjoy the various parks and recreation activities provided by the department. The employees of the Department of Public Works are dedicated to developing and maintaining parks, buildings, and municipal infrastructure to meet the needs of our community. The department provides services and service levels as directed by policies, goals and objectives established by the Common Council of the City of Plymouth.

SERVICES:

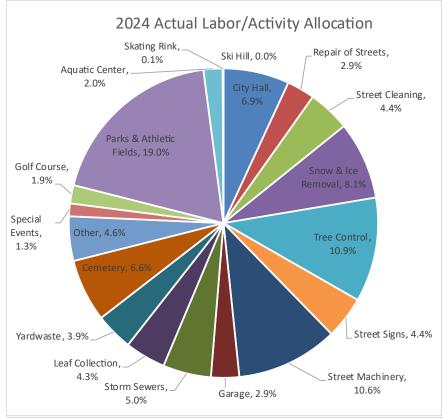
- Provide snow and ice removal for all City streets.
- Provide general maintenance to road surfaces (pot holes, large patches).
- Repair catch basins and municipal storm sewers.
- Provide general maintenance and upkeep of parks, athletic fields, and cemeteries.
- > Provide day to day oversight and management of the golf course operations, aquatic center operations, and ice skating rink.
- Provide general maintenance and upkeep of City Hall and DPW facility.
- Provide weed and tree trimming in public spaces.
- Maintain city signs, equipment, and paint crosswalks, parking areas, and curbs.
- Provide assistance to special events as directed by the Mayor and Common Council.
- > Provide staff support for the Public Works & Utilities Committee, Park Committee, Plan Commission, and Common Council.
- Other special projects as assigned by the City Administrator/Utilities Manager, Mayor and/or Common Council.

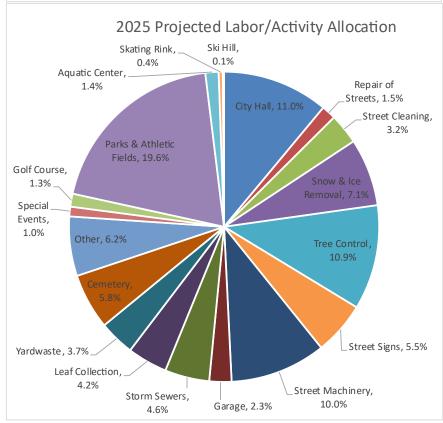
STAFFING:

Non-Seasonal Position	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Budget
Director of Public Works/City Eng.*	0.50	0.50	0.50	0.50	0.50
DPW Street Superintendent	1.00	1.00	1.00	1.00	1.00
Management Assistant	0.25	0.25	0.15	0.10	0.10
DPW Laborer	8.00	9.00	9.00	9.00	9.00
DPW Arborist	0.50	0.50	0.00	0.00	0.00
City Hall Custodian	0.50	0.50	0.67	0.67	0.67
Total Full-time/Regular Staff	10.25	11.25	11.32	11.27	11.27

Seasonal Position	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Budget
Recycling Attendants (Saturdays)	3	3	3	3	3
Parks & Cemetery Seasonal	4	6	6	6	6
Total Seasonal Staff	10	9	9	9	9

ACTIVITY MEASURES (DEPARTMENT OF PUBLIC WORKS):





OBJECTIVES ACCOMPLISHED IN 2025:

- 1. Completed the 2025 Street Program: Collins Street
- 2. Completed planned capital improvement projects.
- 3. Updated website for more on-line reporting ability.

OBJECTIVES TO BE ACCOMPLISHED IN 2026:

- 1. Complete planned capital improvement projects.
- 2. Update garbage and recycling ordinance.
- 3. Complete Mill Pond Dam Project
- 4. Complete City Park Upgrade Project

DPW Management										
		Actual	Budget	Actual	Budget	Projected	Budget			
		2023	2024	2024	2025	2025	2026			
Description	General Ledger									
WAGES	VARIOUS	108,687	131,792	117,830	138,541	145,555	159,288			
FRINGE BENEFITS (FICA, VRS, Health, Life)	VARIOUS	52,784	49,511	53,436	50,255	51,279	51,254			
EDUCATION/DUES	10-61-539200-120	980	1,600	1,422	3,250	1,500	1,750			
CDL DRUG/ALCOHOL TESTING	10-61-539200-130	309	500	278	500	300	500			
OPERATIONS & MAINT	10-61-539200-XXX	445	2,000	138	4,800	1,700	1,000			
TOTAL DPW MANAGEMENT		163,205	185,403	173,104	197,346	200,334	213,791			

Department of Pu	ıblic Works						
		Actual 2023	Budget 2024	Actual 2024	Budget 2025	Projected 2025	Budget 2026
Description	General Ledger						
REPAIR OF STREETS	10-60-533100-410	13,291	12,000	8,958	12,900	12,900	12,900
RISK INSURANCE	10-60-533100-954	35,850	35,754	38,554	46,779	46,779	44,209
SNOW & ICE REMOVAL	10-60-533120-410	83,254	86,330	84,417	85,200	70,000	79,000
TREE CONTROL	10-60-533130-410	6,413	8,000	5,840	8,210	8,000	8,000
STREET SIGNS	10-60-533140-410	17,964	21,600	19,162	22,170	22,170	22,170
EDUCATION/DUES	10-60-533150-120	450	0	45	750	750	750
BRIDGES & GUARDRAILS	10-60-533160-410	4,329	1,500	655	4,000	4,000	4,000
STREET LIGHTING	10-60-534200-505	120,558	123,000	119,049	140,220	128,000	131,000
PARKING LOTS	10-60-534500-400	3,351	2,300	1,797	3,500	3,500	3,500
GAS & OIL PUBLIC WORKS	10-62-539000-320	46,943	54,000	46,377	51,500	49,000	51,000
STREET MACHINERY	10-62-539000-410	41,884	54,000	34,873	59,500	55,000	52,500
GARAGE UTILITIES/PHONE	10-62-539000-505/510	11,412	14,800	9,409	15,850	15,850	15,850
GARAGE OPERATIONS/MAINT	10-62-539001-410	44,264	13,000	29,167	13,440	13,440	16,440
GF TRANSFER TO SWU FUND	10-60-592010-520	179,220	145,000	188,789	166,492	166,492	178,102
WAGES - LABOR POOL	VARIOUS	469,399	522,393	498,251	549,702	551,514	589,724
FRINGE BENEFITS (FICA, VRS, Health, Life)	VARIOUS	207.123	213.495	207.536	207,270	211,618	207.391
TOTAL DPW		1,285,705	1,307,171	1,292,879	1,387,483	1,359,013	1,416,537
TOTAL DPW		1,448,910	1,492,574	1,465,983	1,584,829	1,559,347	1,630,328
Sanitation							
		Actual	Budget	Actual	Budget	Projected	Budget
		2023	2024	2024	2025	2025	2026
Description	General Ledger						
Waste Disposal - Transfer from General	Fund	130,000	67,000	67,000	49,914	49,914	41,310
Landfill - Oper & Maint	10-60-536310-410	5,753	9,000	6,476	9,000	9,000	10,000
Incinerator - Oper & Maint	10-60-536314-410	15,319	7,500	10,021	10,000	10,000	11,000
TOTAL SANITATION		151,072	83,500	83,497	68,914	68,914	62,310

BUDGET NOTES:

General Fund allocation to Stormwater fund to support the entire year of costs until the Stormwater Utility starts billing for services.

PLYMOUTH PUBLIC LIBRARY

DEPARTMENT: Plymouth Public Library

PROGRAM MANAGER: Library Director

PROGRAM DESCRIPTION:

The Plymouth Public Library supports community empowerment as a hub of learning, literacy, and innovation.

SERVICES:

- > Provide access to physical materials (books, audiobooks, CDs, DVDs, magazines, newspapers etc.) through a Library System-Wide Catalog and Interlibrary Loan.
- > Provide access to digital services including ebooks, audiobooks, digital magazines, online databases, online courses, and more.
- > Provide local history resources including subject files, microfilm of Plymouth Newspapers from 1870 to present, yearbooks, and more.
- > Provide free programs and events for children, teens, and adults including a Summer Reading Program.
- Provide expert help with research, technology, library services, and local services to meet community member's personal, educational, and professional needs.
- Provide access to a public meeting room for community member's informational, civic, and professional needs.
- > Provide public computers with popular software and internet access along with free WIFI for personal devices.
- Provide printing, copying, scanning, and faxing including wireless printing from personal devices.

STAFFING:

Position	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Budget
Library Director	1.00	1.00	1.00	1.0	1.0
Reference Librarian	1.00	1.00	1.00	1.0	1.0
Children's Librarian	1.00	1.00	1.00	1.0	1.0
Young Adult Librarian	1.00	1.00	1.00	1.0	1.0
Library Aide (5)	2.76	2.76	3.28	3.28	3.28
Library Maintenance*	0.30	0.30	0.55	0.55	0.55
Library Custodian	0.50	0.50	0.00	0.00	0.00
Library Page (1)	0.28	0.28	0.40	0.40	0.40
Total	7.84	7.84	8.23	8.23	8.23

ACTIVITY MEASURES:

Activity	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Budget
Open Hours	2,704	2,704	2,704	2,704	2,704
New Library Cards	435	549	631	650	600
Unique Borrowers	2346	2716	2953	3000	3000
Physical Circulation	89,412	98,787	100,733	102,000	102,000
Digital Circulation	22,887	24,927	29,236	29,000	29,000
User Visits	45,559	54,980	57,978	57,000	57,000
Program Attendance	2,490	4,285	6,478	6,400	6,400
Computer Usage	2,868	3,202	3,443	3,000	3,000

OBJECTIVES ACCOMPLISHED IN 2025:

- 1. Continued work on the four goal areas in the library's 5-year strategic plan (Innovating with our Community, Activating Community Assets, Getting the Word Out, and Finding Organizational Balance) Highlights include but are not limited to:
 - a. Continued work on immediate and mid-term space needs.
 - b. Promoted school class visits to introduce students to library resources and encourage a love of reading.
 - c. Promoted the library to new residents of Plymouth through Welcome Letters.
 - d. Started offering Tech Help appointments.
- 2. Continued to build partnerships with community organizations to collaborate on events and bring awareness to services within the Plymouth community. Partners include Generations, Community Ed & Rec, Plymouth FFA, Plymouth 4H, Plymouth DAR, and Fairest of the Fair.
- 3. Attended community-wide events to promote library services.
 - a. Attended Mill Street Festival, Fallooza, and will be involved in Generation's Jingle Mingle.

OBJECTIVES TO BE ACCOMPLISHED IN 2026:

- 1. Continue to plan for immediate, mid-term, and long-term needs of the current library building.
- 2. Continue to evaluate program offerings to make sure the library is meeting the needs of the community.
- 3. Continue work on action items in the library's strategic plan in discussion with the Library Board of Trustees.
- 4. Partner with local organizations to broaden the awareness of library services within the Plymouth community.

PROGRAM BUDGET:

Library								
		Actual 2023	Budget 2024	Actual 2024	Budget 2025	Projected 2025	Budget 2026	
Description	General Ledger							
WAGES	10-70-551100-100	323,538	347.991	326,628	353,010	352,485	376,721	
FRINGE BENEFITS (FICA, WRS, Health, Life)	VARIOUS	81,120	67,929	64,233	61,414	76,794	77,894	
RISK INSURANCE	10-70-551100-954	8,904	9,739	10,439	11,165	11,165	11,063	
TELEPHONE	10-70-551106-510	2,764	3,000	3,881	3,500	4,245	4,600	
HEAT	10-70-551107-505	3,914	5,500	3,072	3,500	3,600	3,600	
ELECTRICITY/WATER/SEWER	10-70-551108-505	7,521	8,300	7,637	8,300	8,300	8,300	
EQUIP & BLDG MAINTENANCE	10-70-551111-410	24,179	23,000	23,253	25,000	25,000	25,000	
LIBRARY DIGITAL CONTENT	10-70-551112-400	12,613	13,500	16,490	18,500	18,200	18,700	
LIBRARY BOOKS	10-70-551113-400	50,391	50,000	48,042	51,000	51,000	51,000	
LIBRARY MATERIALS - OTHER	10-70-551115-400	442	500	21	500	500	500	
LIBRARY AV	10-70-551114-400	20,172	11,000	11,090	11,000	11,000	11,000	
MAGAZINE & NEWSPAPERS	10-70-551116-400	4,708	4,700	4,425	4,700	4,500	4,500	
OFFICE SUPPLIES	10-70-551117-310	2,524	2,500	3,594	2,600	2,400	2,600	
MATERIALS SUPPLIES	10-70-551118-300	7,063	5,700	4,736	7,000	6,500	7,000	
MEMBERSHIPS	10-70-551119-130	744	770	757	776	540	540	
PROGRAMS	10-70-551120-300	7,492	10,000	6,765	12,200	12,200	12,800	
MARKETING	10-70-551121-300	504	1,000	1,607	2,000	2,000	2,000	
MONARCH LIBRARY SYSTEM	10-70-551122-200	12,463	14,200	12,684	15,868	15,868	18,700	
PROFESSIONAL DEVELOPMENT	10-70-551123-120	2,313	2,200	1,899	2,500	2,500	2,500	
TRAVEL & MILEAGE	10-70-551124-120	809	900	707	900	800	800	
COPY MACHINE	10-70-551125-210	3,741	4,000	4,857	4,000	4,600	4,600	
OTHER/MISC	10-70-551126-310	523	1,300	966	0	0	0	
TECH REPLACEMENT	10-70-551131-410	0	3,700	3,478	4,000	4,000	4,000	
GF-OpSup-Library-TeenPrograms	10-70-551135-300	1,408	0	1,700	0	0	0	
GF-OpSup-Library-AdultPrograms	10-70-551140-300	1,129	0	1,948	0	0	0	
CREDIT CARD FEES	new line	0	0	0	1,200	0	0	
DAMAGED BOOK REPLACEMENT	10-70-551132-400	0	500	0	500	500	500	
TOTAL LIBRARY		580,980	591,930	564,911	605,133	618,697	648,917	

BUDGET NOTES:

1) The Sheboygan County Library System Reimbursement revenue line-item is estimated at \$248,399. The net City funding for the library is estimated at \$400,518.

RECREATIONAL & LEISURE SERVICES

DEPARTMENT: Recreational & Leisure Services

PROGRAM MANAGER: Director of Public Works/City Engineer

PROGRAM DESCRIPTION:

This section entitled Recreational and Leisure Services includes the Plymouth Aquatic Center, contribution to Generations/PIC, downtown Skating Rink, Ski Hill, Youth Center, golf course, contribution to the Plymouth Youth Athletic Association, and contribution to Plymouth Municipal Band.

SERVICES:

- Operate the Plymouth Aquatic Center from May through August.
- > Provide a 9-hole municipal golf course.
- Provide for an ice skating rink on the Mill Pond and Nutt Hill ski hill in winter.
- > Provides funding to Community Education & Recreation for running a youth program at the Youth Center near Riverview School during the school year.
- Provides limited support to Plymouth Municipal Band.
- Provides funding to Generations/Plymouth Intergenerational Coalition to help support a senior center/Plymouth Adult Community Center.

STAFFING:

Seasonal Position	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Budget
Aquatic Center Manager	1	1	1	1	1
Aquatic Center Concession Manager	1	1	1	0	0
Aquatic Center Lifeguards	29	44	46	44	44
Aquatic Center Attendants	23	20	24	17	17
Golf Course Manager	1	1	1	1	1
Golf Course Attendant	8	8	9	8	8
Golf Course Grounds Crew	3	4	5	3	3
Ski Hill Manager	1	1	0	0	0
Ski Hill Attendants	1	1	0	0	0
Skating Rink Manager	1	1	0	1	1
Skating Rink Attendants	1	1	0	3	3
Total	69	81	87	78	78

ACTIVITY MEASURES (RECREATION & LEISURE SERVICES):

See Department of Public Works budget for labor allocation.

OBJECTIVES ACCOMPLISHED IN 2025:

- Planted 87 new trees.
- Celebrated Arbor Day with planting 7 trees with 100+ 2nd Graders and the Mayor.

• Fully staffed Aquatic Center.

OBJECTIVES TO BE ACCOMPLISHED IN 2026:

- Complete capital improvement projects.
- Upgrades to City Park playground equipment, paths, and new restroom.
- Continue to improve the new City website.

PROGRAM BUDGET:

Recreation & Leis	ure Service	S					
		Antoni	Dudant	Antoni	Dudost	Desirated	Dudant
		Actual 2023	Budget	Actual	Budget	Projected	Budget
		2023	2024	2024	2025	2025	2026
Description	General Ledger						
GENERATIONS/PIC FUNDING	10-63-546000-200	135,353	136,680	138,870	139,600	139,600	143,090
YOUTH CENTER WAGES/CONTRACT	10-63-551900-200	14,295	12,800	12,800	12,800	12,800	12,800
YOUTH CENTER OPER & MAINT	10-63-551901-410	3,905	4,425	3,951	5,720	5,720	5,720
PARKS, PLAYGROUNDS, FIELDS	10-63-552000-XXX	45,245	47,000	49,938	48,820	49,000	50,000
RISK INSURANCE	10-60-552000-954	11,560	9,586	10,386	11,586	11,586	8,749
CITIZENS BAND	10-63-553005-520	6,000	6,000	6,000	6,000	6,000	6,000
BASEBALL/SOFTBALL - PYAA	10-63-553006-520	7,500	7,500	7,500	7,500	7,500	7,500
SKI HILL WAGES	10-63-554020-100	0	0	0	0	0	0
SKI HILL OPER & MAINT	10-63-554022-410	1,499	2,450	1,409	3,000	11,000	11,000
SKATING RINK WAGES	10-63-554030-100	0	1,045	0	1,037	2,763	1,000
SKATING RINK - FRINGE	10-63-554030-XXX	0	80	0	79	211	77
SKATING OPER & MAINT	10-63-554033-200	1,575	2,548	1,186	2,600	2,600	2,600
AQUATIC CENTER WAGES	10-64-554000-100	157,939	164,152	180,013	181,727	169,525	179,991
AQUATIC CENTER - FRINGE	10-64-554000-XXX	12,937	13,365	15,017	14,778	13,742	14,727
AQUATIC OPER & MAINT	10-64-554003-410	59,624	59,800	57,149	60,000	61,500	64,500
AQUATIC CONCESSIONS	10-64-554007-350	23,964	20,000	26,075	23,000	23,000	23,000
GOLF COURSE WAGES	10-65-554010-100	52,127	59,000	57,405	59,231	60,352	63,019
GOLF COURSE - FRINGE	10-65-554010-XXX	3,983	4,514	4,392	4,531	4,617	4,821
GOLF COURSE OPER & MAINT	10-65-554010-XXX	28,798	25,500	28,580	25,000	29,000	29,500
TOTAL REC/LEISURE DEPARTMENT		566,304	576,444	600,671	607,010	610,516	628,093

GENERAL FUND EXPENSE SUMMARY BY DEPARTMENT

Summary of Accounts	Summary of Accounts											
	<u> </u>											
	Actual	Budget	Actual	Budget	Projected	Budget						
	2023	2024	2024	2025	2025	2026						
Description												
MAYOR & COMMON COUNCIL	48,018	53,254	51,999	53,254	52,609	53,309						
MUNICIPAL COURT	60,371	62,473	67,953	64,240	73,025	72,067						
CLERK-TREASURER	295,135	288,270	292,491	285,132	294,380	338,908						
ADMINISTRATION	147,872	157,709	155,806	236,571	234,046	247,979						
CONTRACTED GOVERNMENT SERVICES	192,256	234,246	212,045	171,950	200,100	191,200						
MISCELLANEOUS GENERAL GOVERNMENT	165,692	263,199	196,160	332,408	226,208	272,980						
POLICE DEPARTMENT	2,090,908	2,201,493	2,221,626	2,282,627	2,189,668	2,474,755						
FIRE DEPARTMENT	396,800	394,362	403,725	412,670	415,595	435,874						
MISCELLANEOUS PUBLIC SAFETY	12,427	9,850	14,518	9,850	9,850	9,850						
COMPUTER / IT SERVICES	140,808	162,493	133,304	159,209	145,061	163,793						
DEPARTMENT OF PUBLIC WORKS	1,448,910	1,492,574	1,465,983	1,584,829	1,559,347	1,630,328						
SANITATION (Waste Disposal & Recycling	151,072	83,500	83,497	68,914	68,914	62,310						
PLYMOUTH LIBRARY	580,980	591,930	564,911	605,133	618,697	648,917						
RECREATIONAL & LEISURE SERVICES	566,304	576,444	600,671	607,010	610,516	628,093						
DEBT SERVICE	453,860	488,000	486,960	382,600	382,200	435,196						
CAPITAL PROJECTS	1,026,669	1,022,757	1,022,757	1,008,988	1,008,988	1,613,988						
TOTAL EXPENDITURES	7,778,082	8,082,552	7,974,406	8,265,384	8,089,203	9,279,547						

DEBT **SERVICE FUND**

CITY OF PLYMOUTH **DEBT SERVICE FUND**

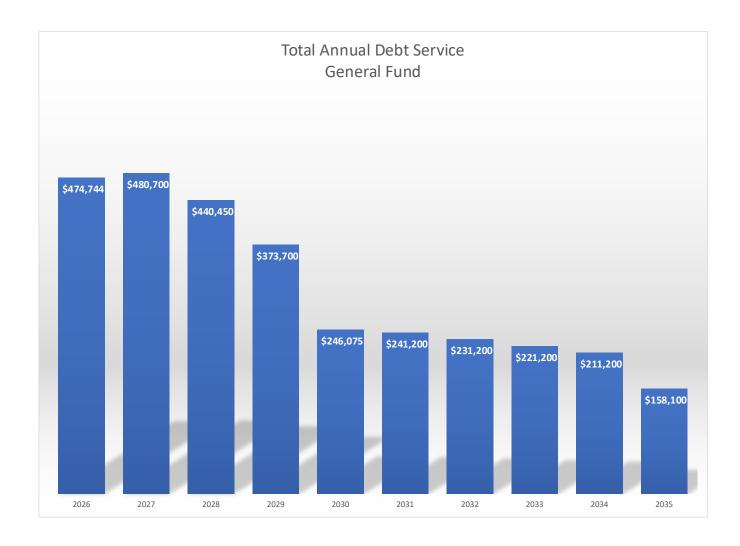
The debt service fund of the City is used to account for the payment of debt service on all general obligation (G.O.) debt, with the exception of debt issued for enterprise fund purposes or tax incremental finance districts. The property tax levy is the primary source of funds to make payments on general obligation debt issued for general government purposes. Historically, the City has issued debt on a periodic basis to fund applicable projects and purchases of long-lived infrastructure and facilities. Depending on the type of project funded, desired repayment period, and market conditions, the City issues G.O. bonds, notes, or a combination thereof. Future debt issues to pay for public improvement projects will add to the City's debt load; however, the City works with its financial advisor to structure the repayment terms for any additional debt to mesh new debt with amortization of debt currently outstanding as much possible. Potential future debt issuances include items listed on the chart below, all future debt issuances require Common Council approval.

The 2026 budget includes Plymouth Utilities meeting the entire projected ATC Capital call using debt financing.

Projects	Purpose/Dept.	Plan Issue	2026	2027	Totals
Grove Street	Streets	2026 G.O. Notes	650,000		650,000
City Park	Parks	2026 G.O. Notes	3,000,000		3,000,000
Grove Street Utilities	Utility	2026 G.O. Notes	620,000		620,000
Fire Truck	Fire	2027 G.O. Notes	The second second	2,000,000	2,000,000
ATC Capital Call	G.O. Debt	2026 G.O. Notes	1,191,231	1,145,414	2,336,645
Actual CIP Costs			5,461,231	3,145,414	8,606,645
Sources of Funding G.O. Debt			5,461,231	3 145 414	8,606,645
Total			5,461,231	3,145,414	8,606,645
Debt Obligations					
2026 G.O. Notes		4	5,461,231	1,145,414	6,606,645
2027 G.O. Notes			0	2,000,000	2,000,000
Total			5,461,231	3,145,414	8,606,645

The following is a summary of the debt service fund for 2026 and general obligation debt service requirements (general fund portion only):

REVENUES		Actual 2022	Actual 2023	Actual 2024	Budget 2025	Projected 2025	Budget 2026
30-50-492000-000	Transfer/Contribution from General Fund	370.000	453.860	486.960	383,200	383.200	435.796
30-50-492000-000	Preium Amortization to DS - Dam	370,000	453,060	400,900	303,200	363,200	94.502
	Preium Amortization to DS - Dam Preium Amortization to DS - Collins St	(5)		<u> </u>	750	5	26.038
	Preium Amortization to DS - Collins St Preium Amortization to DS - Transfer to TID 8		-	7		-	47,817
	Total Revenues	370,000	453,860	486,960	383,200	383,200	604,153
EXPENSES							
30-00-581000-600	Principal-2016 Refund Bond	388,000	424,000	466,000	370,000	370,000	220,000
30-00-581005-600	DS-Prin-2011B WRS Refin Bond		-	62.50 E.C.	2021222		
30-00-582900-610	Interest-2016 GO Bond	37.980	29,860	20.960	12,600	12,600	6.700
30-00-582905-610	DS-Int-2011B WRS GO Bond			1.0000000000000000000000000000000000000		544 Sept.	
	Principal-2025 GO Note - Dam		-	-	-	-	50,000
	Interest-2025 GO Note - Dam	15	-	5	2.5	-	94,502
	Principal-2025 GO Note - Collins St	2.5	-	-		-	75,000
	Interest-2025 GO Note - Collins St	6.5	-	*	€ * 33	-	28,542
	Principal-2025 GO Note - Transfer to TID8	3#5		*	9*3	-	15,000
	Interest-2025 GO Note - Transfer to TID8	*		-		ě	113,809
30-00-582908-610	Debt Service Fees	510	511	511	600	600	600
	Total Expenses	426,490	454,371	487,471	383,200	383,200	604,153
	Net Income (LOSS)	(56,490)	(511)	(511)	-	2	
	Fund Balance, Jan 1st (estimated)	61,917	5,427	4,916	5,356	4,405	4,405
	Fund Balance, Dec 31st (estimated)	5,427	4,916	4,405	5,356	4,405	4,405



		F																	111					Н	
Sum of Tot	al P&I																								
Sort	Loan Description		2026		2027		2028		2029		2030		2031		2032		2033		2034		2035		2036	100	Grand Total
City	2016-GO City (ARD6Golf)																							5	151,500
	2016-GO City (Pol&FireAR07)	5	226,700	Ś	227,250																			5	685,050
	2025A-GO City	\$	248,044	5	253,450	ŝ	440,450	\$	373,700	5	246,075	5	241,200	5	231,200	5	221,200	5	211,200	5	158,100	\$		5	2,624,619
City Total		5	474,744	\$	480,700	5	440,450	5	373,700	\$	246,075	\$	241,200	5	231,200	\$	221,200	5	211,200	5	158,100	5		\$	3,461,165

ADDITIONAL MUNICIPAL DEBT INFORMATION

DEBT LIMIT

The constitutional and statutory general obligation debt limit for Wisconsin municipalities, including towns, cities, villages, and counties (Article XI, Section 3 of the Wisconsin Constitution and Section 67.03, Wisconsin Statutes) is 5% of the current equalized value. Outstanding general obligation debt as of August 20, 2024 is as follows:

\$1,261,529,300 **Equalized Value**

Multiply by 5% 0.05

\$63,076,465 Statutory Debt Limit

Less: G.O. Debt (10,200,000)

Unused Debt Limit \$52,876,465

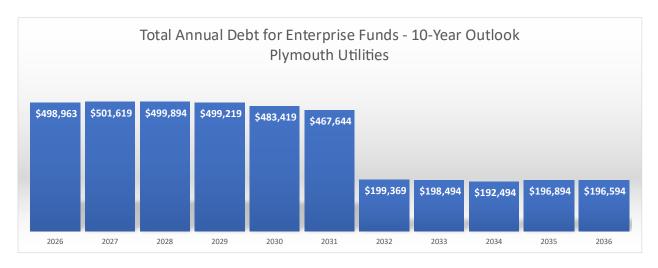
In addition, the City of Plymouth has a self-imposed policy limiting debt. The policy statement states that "Except for unique circumstances, General Obligation debt shall not exceed 60% of the City's legal debt limit (3% of equalized property value). Under no circumstances, except for the case of extreme emergency, shall the city exceed more than 80% of the City's debt limit (4% of equalized value)." The City is currently below the 60% self-imposed threshold goal.

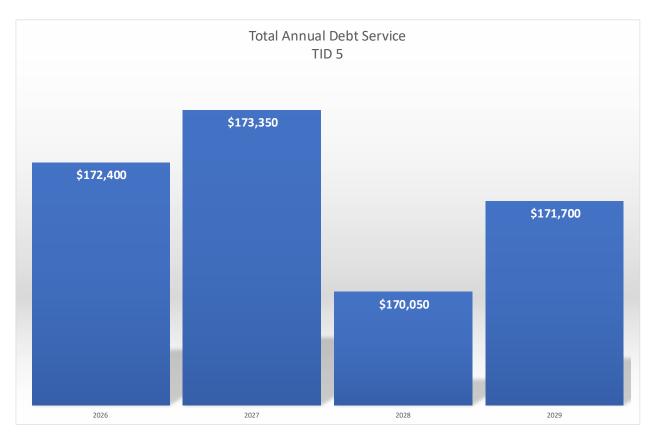


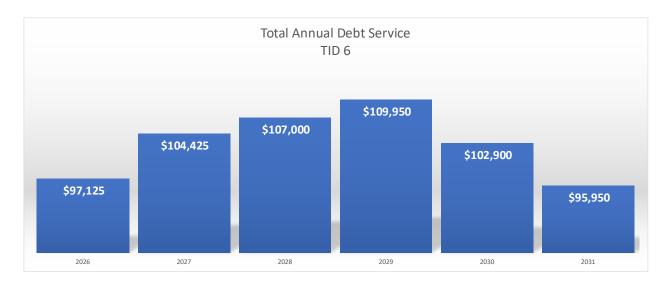
DIRECT DEBT

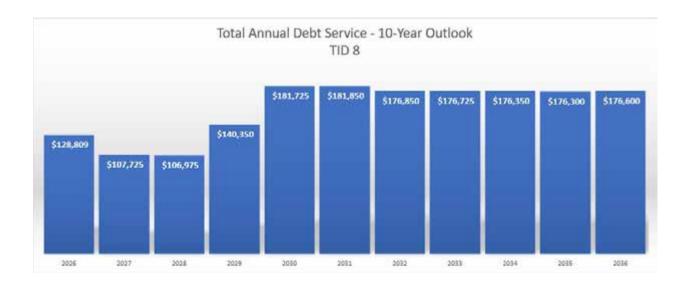
The City of Plymouth borrows money on a general obligation basis and a revenue basis. As of October 2025, the total outstanding debt was \$10,200,000. The overall debt encompasses borrowed funds for the general fund, enterprise funds (electric, water, sewer), Tax Incremental Finance District #5, Tax Incremental Finance District #6, and Tax Incremental Finance District #8.

ANNUAL DEBT SERVICE REQUIREMENTS - PRINCIPAL & INTEREST









2026 CAPITAL **IMPROVEMENT FUND BUDGET**

CITY OF PLYMOUTH **CAPITAL IMPROVEMENT FUND BUDGET & TEN-YEAR CIP**

Communities today are faced with the difficult task of allocating limited resources among a seemingly unlimited number of demands and needs for public services. In many instances, local officials must determine the merits of one project over another without the benefit of comparison, which may result in misjudgment and further limit the community's ability to act precisely on major budget allocation decisions. One method available to local units of government to help manage and systematize the budget allocation process is a Capital Improvement Program.

Capital Improvement Programming (CIP) is simply an ongoing, systematic approach to identify, schedule, and efficiently allocate public dollars to needed capital projects. Typically, a CIP schedules needed municipal projects over a period of five to ten years. Projects, including cost estimates and funding sources, are assigned a date for completion based on community needs and revenues. Each year the program is updated and extended one year to stay responsible to the community's changing needs. CIP will eliminate "crises" or reactive financial management.

A carefully developed CIP allows a community to anticipate its facility needs and to schedule improvements according to project needs and its local financial capabilities. The CIP process offers several additional benefits to a community.

- > Aid in the task of effectively allocating limited resources among a seemingly unlimited number of demands and needs for public service;
- Improve communications and cooperation among various interests;
- > Provide continuity in financial decisions by linking long-term planning to the programming and budgeting of major projects:
- > Stabilize local tax rates by more effectively relating expenditures to financial capacity in a given time frame; and
- > Improve local ability to use state and federal grant-in-aid programs when possible.

The City of Plymouth adopts an annual capital improvement budget, based on a ten-year capital improvement program (CIP). The annual budget and CIP are prepared by department heads and reviewed by the City Administrator/Utilities Manager as part of the review of department and program operating budgets. The annual capital improvement budget is then presented to the Finance & Personnel Committee or the Public Works & Utilities Committee for discussion and review, and subsequently adopted by the Common Council via budget resolution. As part of the budget review process, the impact of capital projects on future operating budgets is considered. Such analysis is necessary as new capital facilities can affect ongoing operating costs, either increasing such costs (e.g., electricity for new buildings), or lowering costs through more efficient use of equipment or reduced maintenance (e.g., road maintenance costs may be reduced if repaving is done proactively). Deferred or delayed maintenance of capital facilities can actually increase costs over the long term, as the costs of minor maintenance plus ultimate replacement of a facility can be higher than major maintenance costs done proactively.

Capital improvement expenditures must be made in accordance with the budgeted amounts. As a general guideline, capital improvement expenditures in the City of Plymouth are defined as those amounts expended for equipment or other assets with a multi-year useful life where the total cost is estimated to be more than \$5,000. Expenditures not meeting these criteria, or which have a useful life of less than the payback period of any borrowed funds used for the item's purchase, are generally included in the operating budgets of departments.

The City seeks to finance capital improvement expenditures through all feasible means, such as special assessments; deposits or fees collected from developers as called for in the City code; issuance of debt (for long-term projects or long-lived assets), and grants or other intergovernmental assistance. Budgets for general government projects, that is, those funded primarily by debt supported by property tax levy, are also included in the following schedules.

The 2026-2036+ CIP includes those projects that are considered for funding based on completed infrastructure and land use plans, as well as certain items that represent tentative needs related to development. The CIP does not include capital costs related to all Tax Incremental Financing (TIF) Districts or other planning document, which have been identified in the overall project budget per the TIF project plan or other plan. The CIP does not necessarily include costs related to future infrastructure necessary to support redevelopment efforts for which TIF financing could not be used. In such cases it may be necessary for the Council to amend the CIP and substitute or re-prioritize projects in accordance with the process described above.

2026 CAPITAL IMPROVEMENT PLAN – APPROVED PROJECTS

40- Capital	Project Fund						
		Actual	Actual	Actual	Budget	Projected	Budget
REVENUES		2022	2023	2024	2025	2025	2026
40-00-435340-000	CAP-C-WI Grant-Local Road Impr	-	36,308				
40-00-437100-000	CAP-C-County Grant-Rd Imp	115,313	131,237	142,267	142,000	142,000	172,000
40-00-432101-000	CAP-C-FED Grant-Fire	44,503	44,503				
40-00-473230-000	CAP-Fire Serv-Town of Plymouth	12,962	10,953	13,881	9,233	9,233	11,666
40-00-483010-000	CAP-C-Sale-Police Equip&Prop		300				
40-00-483020-000	CAP-C-Sale-Fire Equip&Prop	17,000					
40-00-483030-000	CAP-C-Sale-DPW Equip&Prop	54,892		18,831			
40-00-485000-000	CAP-C-Tree Grant	12,116	10,000				
40-00-485003-000	CAP-C-Donations-Library	2,127					
40-00-485002-000	CAP-C-Dog Unit Revenue	1,320					
40-00-485012-000	CAP-C-Donations		500	235			
new	WI Grant - City Dam					1,867,000	
new	Debt Financing - City Dam					1,604,000	
new	Debt Financing - Collins St					500,000	
new	TID#4 Distribution Remainder					605,980	
new	General Fund Transfer- Fund Balance					605,824	
new	Abated Debt Contribution						607,972
new	Debt Financing - City Park/Grove St						3,650,000
40-00-492000-000	CAP-C-City Contribution	914,720	1,026,669	1,022,757	1,008,988	1,008,988	1,005,416
	Total Revenues	1,174,952	1,260,470	1,197,971	1,160,221	6,343,025	5,447,054
EXPENSES							
	General Fund Capital Projects	1,649,102	516,885	1,380,980	1,303,502	5,785,502	5,216,976
	Total Expenses	1,649,102	516,885	1,380,980	1,303,502	5,785,502	5,216,976
	Net Income (LOSS)	(474,150)	743,585	(183,009)	(143,281)	557,523	230,078
	Fund Balance, Jan 1st (estimated)	1,544,070	1,069,921	1,813,505	1,044,534	1,630,496	2,188,019
	Fund Balance, Dec 31st (estimated)	1,069,921	1,813,505	1,630,496	901,253	2,188,019	2,418,097

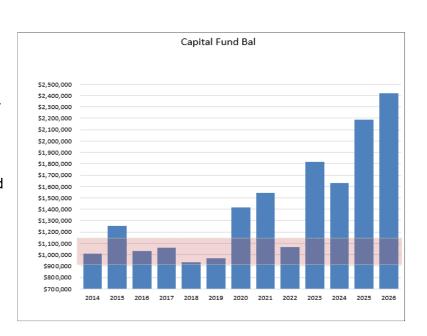
SOURCES & USES

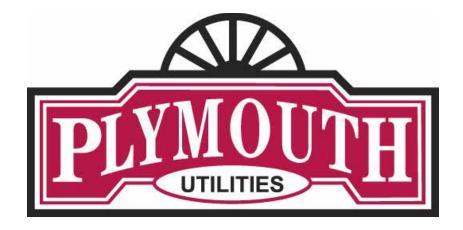
2026 CITY CAPITAL BUDGET SUMMARY (See CIP for detailed information):

<u>Category</u>	2	2026 ADOPTED
DPW - Vehicles, Machinery, Facilities	\$	465,500.00
DPW - Parks, Recreation, Cemetery	\$	3,103,500.00
DPW - Streets, Parking Lots, Sidewalks, Traffic Signals	\$	801,500.00
Admin & IT	\$	541,376.00
Library	\$	75,000.00
Fire Department	\$	133,000.00
Police Department	\$	97,100.00
CIP TOTAL	\$	5,216,976.00

BUDGET NOTES:

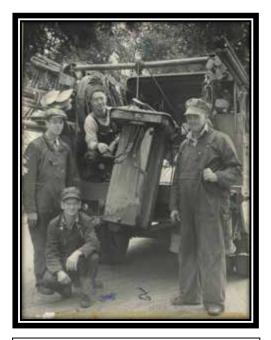
- 1) See Appendix A: General Government 10-Year Capital Improvement Plan for more detail.
- 2) Debt Financing Total \$3,650,000.00
- 3) General Fund Total \$1,566,976.00
- 4) Excess Fund Balance will be used to buy down debt issuance or expand park project scope. Note: Red area indicates target fund balance range





INTRODUCTION TO PLYMOUTH UTILITIES:

Plymouth Utilities is a municipal-owned electric, water, and wastewater utility. The electric utility services the City of Plymouth and parts of 10 surrounding towns. Water, and wastewater service is provided primarily to customers within the City of Plymouth. Municipal Utilities, like Plymouth Utilities, are considered to be part of the local government and are presented as an enterprise fund(s) of the municipality. Enterprise funds are used to account for operations that are financed and operated in a manner similar to private business or where the governing body has decided that the determination of revenues earned, costs incurred, and net income is necessary for management accountability. Municipal utilities own and operate the capital intensive infrastructure necessary to deliver the service to their customers. The City Administrator/Utilities Manager serves as the Chief Administrative Officer (CAO) of Plymouth Utilities with the support of management personnel including the Director of Public Works/City Engineer, Electrical Operations Manager, and Finance Director. Plymouth Utilities is a member-owner of WPPI Energy who is the wholesale power provider for Plymouth Utilities along with ancillary utility services.



Vintage photo is of Plymouth Utilities employees Ray Kapellen (upper left on truck). Frank Wacker (left standing), Shorty Schalenberg (left kneeling), and Charles Halle (right standing).

BUSINESS LINES

ELECTRIC UTILITY: Municipal power utilities (MPUs) are created for the purpose of providing electricity and energy services to area residents in an attempt to provide services at a cost less than or equal to that of a privately-owned power utility (investor owned utilities - IOUs). The Plymouth Electric Utility purchases power from an outside generating source or service provider (WPPI Energy) and distributes the power over the local distribution system. The Electric Utility serves the City of Plymouth and parts of 10 surrounding townships.

WATER UTILITY: The City of Plymouth Water Utility supplies, stores, treats and distributes potable drinking water to City residents. The utility's system of accounts records all costs related to the operation and maintenance of the water utility's wells, storage tanks, and the water distribution system. The Water Utility primarily serves the residents of the City of Plymouth.

SEWER UTILITY: The City of Plymouth Wastewater Utility provides the staff and materials to operate and maintain the sanitary sewer collection system and the wastewater treatment plant. The Sewer Utility primarily serves the residents of the City of Plymouth.

PLYMOUTH UTILITIES (ELECTRIC, WATER, SEWER)

DEPARTMENT: Plymouth Utilities

PROGRAM MANAGER: City Administrator/Utilities Manager

PROGRAM DESCRIPTION:

The mission of the City of Plymouth is to "provide safe, reliable, and responsible utility services and traditional local government services now and into the future." For Plymouth Utilities, that means our goal is to provide safe, reliable, affordable, and responsible electric, water, and sewage services (business lines) that contribute to the overall well-being of our customers and community for the longrun.

SERVICES:

- Maintain and operate 7 ground water well stations and 3 water reservoirs for a reliable water supply to our customers.
- > Responsible for maintaining transmission and distribution water main in the City of Plymouth.
- Monitor and test on a regular basis for compliance with EPA and DNR requirements for the water and sewer utilities.
- Coordinate hydrant flushing, exercise and repair water main valves, and maintain records on the water system.
- > Repair water main breaks as required.
- Clean approximately 20% of the sanitary sewer system on an annual basis.
- Maintain sanitary sewer lift stations.
- Operate and maintain the wastewater treatment plant (WWTP).
- Perform laboratory analyses on wastewater samples for process control, permit compliance, and industrial monitoring.
- Maintain electric distribution system and four (4) substations within our electric service territory which includes urban (City) and rural areas (outside of City corporate boundaries).
- Maintain proper metering for the electric utility and water utility.
- Ensure compliance with Public Service Commission of Wisconsin (PSC) rules. regulations, and tariffs.
- Implement capital improvement plan (CIP) projects as approved by the Mayor and Common Council.
- Provide for administrative services such as accounts receivable, accounts payable, billing and customer care, financial and budget planning, project management and engineering review, state and federal reporting, general management, and miscellaneous administrative matters.

STAFFING:

Position (Administration)	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Budget
City Administrator/Utilities Mgr.	.50	.50	.50	.60	.60
Asst. Administrator/Cmty. Develop	0	0	0	.35	.35
Human Resources Specialist*	.50	.50	.50	.50	.50
DPW/City Engineer	.50	.50	.50	.50	.50
Finance Director	1.00	1.00	1.00	.95	.95
IT Administrator/Manager	0.50	0.50	0.50	.50	.50
GIS & Asset Mgmt. Specialist	0.00	1.00	1.00	1.00	1.00
Management Assistant	0.75	0.83	0.85	.90	.90
Staff Accountant	1.00	0.50	1.00	1.00	1.00
Utilities Account Specialist	2.00	2.25	2.00	2.00	2.00
Laborer – Meter Reader	0.00	0.00	0.00	0.00	0.00
Custodian/Bldg. Maint.	0.35	0.33	0.33	0.33	0.33
Total	6.60	7.91	8.18	8.63	8.63

Position (Electric)	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Budget
Electrical Operations Mgr.	1.00	1.00	1.00	1.00	1.00
Assistant Electrical Ops. Mgr.	1.00	1.00	1.00	1.00	1.00
Line Crew Foreman	1.00	1.00	1.00	1.00	1.00
Lead Lineman	-	1	1	2.00	2.00
Journeyman Lineman	4.00	4.00	4.00	2.00	4.00
Apprentice Lineman	3.00	3.00	3.00	3.00	1.00
Tree Trimmer Foreman	1.00	1.00	1.00	1.00	1.00
Tree Trimmer / Serviceman	1.00	1.00	1.00	1.00	1.00
Electric Meter Technician	1.00	1.00	1.00	1.00	1.00
Total	13.00	13.00	13.00	13.00	13.00

Position (Wastewater)	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Budget
Wastewater Superintendent	1.00	1.00	1.00	1.00	1.00
Wastewater Operator	3.00	3.00	3.00	3.00	3.00
Total	4.00	4.00	4.00	4.00	4.00

Position (Water)	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Budget
Water Foreman	1.00	1.00	1.00	1.00	1.00
Water Operator	2.00	3.00	3.00	3.00	3.00
Skill Level Worker - Temporary	0.00	0.00	0.00	0.00	0.00
Total	3.00	4.00	4.00	4.00	4.00

Total FTE (Utility Wide)	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Budget
Administration	6.60	7.91	8.18	8.63	8.63
Electric Utility	13.00	13.00	13.00	13.00	13.00
Wastewater Utility	4.00	4.00	4.00	4.00	4.00
Water Utility	4.00	4.00	4.00	4.00	4.00
Total	27.60	28.91	29.18	29.53	29.53

KEY PERFORMANCE INDICATORS:

No.		- 2		Bymouth		170		
Revenue/Credit Collection KPIs	2018	2019	2020	2021	2022	2023	2024	KPI Target
Accounts Receivable Turnover (ARTR)	15.1	15.6	13.7	13.5	14.6	15.4	14.2	12 or greater
Days Sales Outstanding	24.1	23.4	26.6	27.0	25.0	23.7	25.7	31 or less
Collection Rate	99.99%	99.92%	99.74%	99.94%	99.98%	99.998%	99.99%	99.5% or greater
Liquidity/Working Capital	2018	2019	2020	2021	2022	2023	2024	KPI Target
Current Ratio	3.33	3.26	3.75	4.04	5.70	6.48	7.52	Greater than 1.50
Sales to Net Working Capital	2.51	2.41	2.18	2.02	1.64	1.25	1.18	Greater than 1.50
Unrestricted Funds on Hand	5.18	5.68	6.41	6.60	9.08	9.97	9.76	Range of 3 to 6
Debt/Leverage	2018	2019	2020	2021	2022	2023	2024	KPI Target
Total Debt to Total Assets	20.8%	19.3%	14.5%	12.2%	15.8%	14.3%	12.5%	50% or Less
Utility Net Position vs. Net Plant	76.5%	79.4%	83.5%	86.6%	89.4%	92.6%	96.4%	50% or More
Debt Coverage Calculation (All Debt)	2.64	2.77	2.70	2.91	2.93	3.76	3.36	1.25 or greater
Regulated - Rate of Return	2018	2019	2020	2021	2022	2023	2024	KPI Target
Regulated - Nate of Return	2018	2019	2020	2021	2022	2025	2024	5.3% Authorized / when return is 1.77% or 1/3 o
Electric - Rate of Return	4.37%	4.56%	2.52%	2.75%	3.07%	2.50%	3.12%	authorized, consider rate case.
Electric - Nate of Neturn	4,3770	4,30%	E.3679	2.7370	3.0776	2.3074	3.12.70	
		2.534	2 200		0.70000	2222		6% Authorized / when return is 2% or 1/3 of
Water - Rate of Return	3.47%	3.52%	2.78%	4.08%	3.77%	4.13%	3.87%	authorized, consider rate case.
Operating Ratios	2018	2019	2020	2021	2022	2023	2024	KPI Target
Op. Ratio - Electric (including	03.05/	03.69	04.400	05.10	DE NO	04.70/	04.004	Barrer of 0397 to 0797 in book
depreciation)	93.8%	93.6%	94.1%	95.1%	95.2%	96.7%	94.9%	Range of 92% to 97% is best
Op. Ratio - Electric (O&M only)	86.9%	85.7%	85.8%	87.1%	87.5%	88.2%	86.5%	Range of 85% to 90% is best
Op. Ratio - Water (including	02.022	220022	02202	00703	2007-000	0.000000	-32/32	0.0000000000
depreciation)	61.5%	60.8%	64.9%	55.4%	61.4%	62.7%	65.8%	80% or less
Op. Ratio - Water (O&M only)	37.3%	36.6%	40.0%	32.6%	39.1%	40.9%	44.9%	50% or less
Op. Ratio - Sewer (including	9000000	1000 1007		000775945		to autition	5000000	0.000400000000
depreciation)	71.8%	85.2%	83.7%	76.4%	80.9%	77.9%	68.5%	80% or less
Op. Ratio - Sewer (O&M only)	51.3%	58.0%	56.9%	50.5%	54.3%	55.0%	47.7%	50% or less
Op. Ratio - Combined (including	200000000000000000000000000000000000000	200.000.000	THE DAILY DO			10001000		
depreciation)	89.5%	90.4%	91.0%	90.5%	91.6%	92.2%	89.7%	Watch Trend
Op. Ratio - Combined (O&M only)	80.2%	79.5%	79.8%	79.8%	81.3%	81.3%	79.0%	Watch Trend
								20 A S S S S S S S S S S S S S S S S S S
Electric Operations	2018	2019	2020	2021	2022	2023	2024	KPI Target
Distribution Losses	2.83%	2.82%	2.31%	2.62%	2.91%	2.38%	1.82%	3% or less is best / less than 5%
DISKNOOM COSSES	2.0374	2.0270	2.3279	2.02.70	4.9479	2.50/9	4.0270	576 OF RESS IS DESCY TESS CHAIT 576
System Average Interruption Frequency								
Index (SAIFI) - How often will a								
customer experience an outage.	0.639	0.273	0.378	0.38	0.375	0.38	0.30	In 2015, SAIFI average for Public Power was 0.93
System Average Duration Index (SAIDI) -	0.033	10.27.0	0.370	0130	thiar a	0.50	0.30	In 2015, SAIDI average for Public Power was
Avg. Duration Per Customer	50.68	50.15	39.92	31.49	25.315	28.48	30.99	59.52.
Customer Average Interruption Duration								
[HT 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1								
Index (CAIDI) - Avg. duration of outage if								The second secon
	79.33	183.83	105.6	82.8	67.44	76.01	104.71	Watch Trend - Function of SAIFI & SAIDI.
an outage is experienced.	7 8100	203.03	200.0	02.10	37177	70102	20 717 2	Transcriber Content of State Content
	79.33 2018	183.83 2019	105.6 2020	82.8 2021	67.44 2022	76.01 2023	104.71 2024	Watch Trend - Function of SAIFI & SAIDI. KPI Target
an outage is experienced.	7 8100	203.03	200.0	02.10	37177	70102	20 717 2	KP! Target
an outage is experienced. Water Operations	2018	2019	2020	2021	2022	2023	2024	KP! Target Good is 10.1% to 15%, better is 5.1% to 10%, and
an outage is experienced. Water Operations Water Loss	2018	2019	2020	02.10	2022	2023	20 717 2	KP! Target
an outage is experienced. Water Operations Water Loss Water Main/Service Failures	2018 15.4% 0.12	2019 11.8% 0.09	2020 16.8% 0.06	2021 16.9% 0.08	2022 18.8% 0.09	2023 19.4% 0.06	2024 22.9% 0.18	Good is 10.1% to 15%, better is 5.1% to 10%, and best is 5% or less. Above 25% is a concern. Watch Trend
an outage is experienced. Water Operations Water Loss Water Main/Service Failures Sewer Operations	2018 15.4% 0.12 2018	2019 11.8% 0.09 2019	2020 16.8% 0.06 2020	2021 16.9% 0.08 2021	2022 18.8% 0.09 2022	2023 19.4% 0.06 2023	2024 22.9% 0.18 2024	KPI Target Good is 10.1% to 15%, better is 5.1% to 10%, and best is 5% or less. Above 25% is a concern. Watch Trend KPI Target
an outage is experienced. Water Operations Water Loss Water Main/Service Failures Sewer Operations Basement Backups	2018 15.4% 0.12 2018 0.07	2019 11.8% 0.09 2019 0.06	2020 16.8% 0.06 2020 0.04	2021 16.9% 0.08 2021 0.07	2022 18.8% 0.09 2022 0.02	19.4% 0.06 2023 0.02	2024 22.9% 0.18 2024 0.00	Good is 10.1% to 15%, better is 5.1% to 10%, and best is 5% or less. Above 25% is a concern. Watch Trend KPI Target Watch Trend
an outage is experienced. Water Operations Water Loss Water Main/Service Failures Sewer Operations Basement Backups Sewer Pipe Failures	2018 15.4% 0.12 2018 0.07 0.00	2019 11.8% 0.09 2019 0.06 0.00	2020 16.8% 0.06 2020 0.04 0.00	2021 16.9% 0.08 2021 0.07 0.00	18.8% 0.09 2022 0.02 0.00	19.4% 0.06 2023 0.02 0.02	2024 22.9% 0.18 2024 0.00 0.00	Good is 10.1% to 15%, better is 5.1% to 10%, and best is 5% or less. Above 25% is a concern. Watch Trend KPI Target Watch Trend Watch Trend Watch Trend
an outage is experienced. Water Operations Water Loss Water Main/Service Failures Sewer Operations Basement Backupa Sewer Pipe Failures Lift Station Failures	2018 15.4% 0.12 2018 0.07 0.00 0	2019 11.8% 0.09 2019 0.06 0.00	2020 16.8% 0.06 2020 0.04 0.00	2021 16.9% 0.08 2021 0.07 0.00	18.8% 0.09 2022 0.02 0.00 0	19.4% 0.06 2023 0.02 0.02 0	2024 22.9% 0.18 2024 0.00 0.00 0	Good is 10.1% to 15%, better is 5.1% to 10%, and best is 5% or less. Above 25% is a concern. Watch Trend Watch Trend Watch Trend Watch Trend Watch Trend Watch Trend
an outage is experienced. Water Operations Water Loss Water Main/Service Failures Sewer Operations Basement Backups Sewer Pipe Failures Lift Station Failures Sewer Overflows	2018 15.4% 0.12 2018 0.07 0.00	2019 11.8% 0.09 2019 0.06 0.00	2020 16.8% 0.06 2020 0.04 0.00	2021 16.9% 0.08 2021 0.07 0.00	18.8% 0.09 2022 0.02 0.00 0	19.4% 0.06 2023 0.02 0.02	2024 22.9% 0.18 2024 0.00 0.00	Good is 10.1% to 15%, better is 5.1% to 10%, and best is 5% or less. Above 25% is a concern. Watch Trend
an outage is experienced. Water Operations Water Loss Water Main/Service Failures Sewer Operations Basement Backups Sewer Pipe Failures Lift Station Failures Sewer Overflows Performance Grade - CMAR	2018 15.4% 0.12 2018 0.07 0.00 0 0.00 3.73	2019 11.8% 0.09 2019 0.06 0.00 0 0.00 4.00	2020 16.8% 0.06 2020 0.04 0.00 0 0.00 4.00	16.9% 0.08 2021 0.07 0.00 0 0.00 4.00	18.8% 0.09 2022 0.02 0.00 0 0.00 3.73	19.4% 0.06 2023 0.02 0.02 0 0.00 4.00	22.9% 0.18 2024 0.00 0.00 0.00 0.00 3.92	Good is 10.1% to 15%, better is 5.1% to 10%, and best is 5% or less. Above 25% is a concern. Watch Trend KPI Target Watch Trend Watch Trend Watch Trend Watch Trend Watch Trend 3.5 or greater.
an outage is experienced. Water Operations Water Loss Water Main/Service Failures Sewer Operations Basement Backupa Sewer Pipe Failures Lift Station Failures Sewer Overflows Performance Grade - CMAR Strategic & Other	2018 15.4% 0.12 2018 0.07 0.00 0 0.00 3.73 2018	2019 11.8% 0.09 2019 0.06 0.00 0 0.00 4.00 2019	2020 16.8% 0.06 2020 0.04 0.00 0 0.00 4.00	2021 16.9% 0.08 2021 0.07 0.00 0 0.00 4.00 2021	18.8% 0.09 2022 0.02 0.00 0 0.00 3.73	19.4% 0.06 2023 0.02 0.02 0 0.00 4.00 2023	22.9% 0.18 2024 0.00 0.00 0 0.00 3.92	Good is 10.1% to 15%, better is 5.1% to 10%, and best is 5% or less. Above 25% is a concern. Watch Trend
an outage is experienced. Water Operations Water Loss Water Main/Service Failures Sewer Operations Basement Backups Sewer Pipe Failures Lift Station Failures Sewer Overflows Performance Grade - CMAR Strategic & Other Lead Water Service Laterals (%)	2018 15.4% 0.12 2018 0.07 0.00 0 0.00 3.73 2018 19.9%	2019 11.8% 0.09 2019 0.06 0.00 0 0.00 4.00 2019 18.8%	2020 16.8% 0.06 2020 0.04 0.00 0 0.00 4.00 2020 18.6%	2021 16.9% 0.08 2021 0.07 0.00 0 0.00 4.00 2021 17.1%	18.8% 0.09 2022 0.00 0 0.00 3.73 2022 16.2%	2023 19.4% 0.06 2023 0.02 0.02 0 0.00 4.00 2023 16.2%	2024 22.9% 0.18 2024 0.00 0 0 0 0.00 3.92 2024 15.3%	KPI Target Good is 10.1% to 15%, better is 5.1% to 10%, and best is 5% or less. Above 25% is a concern. Watch Trend KPI Target Annual Decline
an outage is experienced. Water Operations Water Loss Water Main/Service Failures Sewer Operations Basement Backups Sewer Pipe Failures Lift Station Failures Sewer Overflows Performance Grade - CMAR Strategic & Other Lead Water Service Laterals (%) AMI - Water	2018 15.4% 0.12 2018 0.07 0.00 0 0.00 3.73 2018 19.9% 76%	2019 11.8% 0.09 2019 0.06 0.00 0 0.00 4.00 2019 18.8% 94%	2020 16.8% 0.06 2020 0.04 0.00 0 0.00 4.00 2020 18.6% 100%	2021 16.9% 0.08 2021 0.07 0.00 0 0.00 4.00 2021 17.1% 100%	18.8% 0.09 2022 0.02 0.00 0 0.00 3.73 2022 16.2%	2023 19.4% 0.06 2023 0.02 0 0.00 4.00 2023 16.2%	2024 22.9% 0.18 2024 0.00 0.00 0.00 3.92 2024 15.3%	KPI Target Good is 10.1% to 15%, better is 5.1% to 10%, and best is 5% or less. Above 25% is a concern. Watch Trend KPI Target Watch Trend Watch Trend Watch Trend Watch Trend Watch Trend So or greater. KPI Target Annual Decline <1% of homes have non-standardized meters
an outage is experienced. Water Operations Water Loss Water Main/Service Failures Sewer Operations Basement Backups Sewer Pipe Failures Lift Station Failures Sewer Overflows Performance Grade - CMAR Strategic & Other Lead Water Service Laterals (%)	2018 15.4% 0.12 2018 0.07 0.00 0 0.00 3.73 2018 19.9%	2019 11.8% 0.09 2019 0.06 0.00 0 0.00 4.00 2019 18.8%	2020 16.8% 0.06 2020 0.04 0.00 0 0.00 4.00 2020 18.6%	2021 16.9% 0.08 2021 0.07 0.00 0 0.00 4.00 2021 17.1%	18.8% 0.09 2022 0.00 0 0.00 3.73 2022 16.2%	2023 19.4% 0.06 2023 0.02 0.02 0 0.00 4.00 2023 16.2%	2024 22.9% 0.18 2024 0.00 0 0 0 0.00 3.92 2024 15.3%	KPI Target Good is 10.1% to 15%, better is 5.1% to 10%, and best is 5% or less. Above 25% is a concern. Watch Trend KPI Target Annual Decline

WATER UTILITY ACTIVITY MEASURES:

Activity	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Budget
Number of water main break repairs	6	4	12	10	10
Number of service break repairs	8	4	5	6	6
Wells Maintained	7	7	7	7	7
Reservoirs Maintained	3	3	3	3	3
Gallons Pumped (000s gal)	468,911	445,126	489,339	470,000	470,000
Gallons Sold (000s gal)	346,764	356,232	371,485	370,000	370,000
Non-Revenue Water (000s gal)	122,147	88,894	117,854	100,000	100,000
Water Loss	118,471	86,359	112,251	98,000	98,000
Water Loss %	25%	19%	23%	21%	21%
Non-Revenue Water %	26%	20%	24%	21%	21%
KWH used by water utility	763,010	716,381	747,027	765,000	765,000
Max. Gallons pumped 1 day (000s)	1,972	1,944	1,925	1,950	1,950
Number of Hydrants	658	658	635	635	635
Number of Hydrants Operated	412	327	401	635	635
% of Hydrants Operated	62.6%	49.7%	63.2%	100%	100%
Number of Distribution System Valves	1,141	1,143	1,153	1,153	1,153
Number of Distribution Valves Operated	511	463	531	1,153	1,153
% of Distribution Valves Operated	44.8%	40.5%	46.1%	100%	100%
Number of customers	3,731	3,863	3,882	3,882	3,882
Lead & Unknown Water Services Laterals (City owned) *2025 and 2026 added unknown	539	539	508	750*	730*

SEWER UTILITY ACTIVITY MEASURES:

Activity	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Budget
Number of lift stations	4	4	4	4	4
WWTP Septic Tank Volumes	2,758,679	2,916,386	2,977,718	3,000,000	3,000,000
WWTP Holding Tank Volumes	8,437,050	8,577,004	10,396,812	9,000,000	9,000,000
Lift Station kWh Consumed	126,528	129,453	129,004	130,000	130,000
WWTP kWh Consumed	1,742,960	1,663,680	1,573,920	1,650,000	1,650,000
% of Sewer Collection System	24.5%	24.6%	27.2%	20%	20%
Cleaned	24.570	24.0 /0	21.270	20 /0	2076
% of Sewer Collection System	6%	7%	9%	5%	5%
Televised	0 70	7 70	9 70	3 70	370
% of Manhole Inspection	20%	20%	20%	20%	20%
% of Manholes Rehabbed	1%	1%	1%	2%	2%
% of Mainline Rehabilitation	1%	1%	1%	1%	1%
Miles of Sanitary Sewer	53.8	53.8	53.8	53.8	53.8
Number of Basement Backups	1	1	0	3	3

ELECTRIC UTILITY ACTIVITY MEASURES:

Activity	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Budget
Energy Sales (kWh in Thousands)	264,823	260,599	259,438	260,000	260,000
Number of customers	8,703	8,720	8,768	8,768	8,768
Number of meters (installed non-stock)	8,703	8,720	8.768	8,768	8,768
Substations	4	4	4	4	5*
Substation Transformers	5	5	5	5	7*

*Substation 5 is currently under construction

OBJECTIVES ACCOMPLISHED IN 2025:

- 1. Continued improvement of electric, water, and sewer mapping ESRI Arc-GIS based software.
- 2. Implement new internal programs for outage tracking, locating, and fleet management.
- 3. Implement new rates and tariffs from Electric Comprehensive rate case.
- 4. Continue construction of Substation 5 and direct lines.
- 5. Install new Digester Roof at the Waste Water Treatment Plant
- 6. Complete Collins Avenue water and sewer infrastructure project.
- 7. Gain regulatory approvals of new Utility storage building.

OBJECTIVES TO BE ACCOMPLISHED IN 2026:

- 1. Continued implement new Census RNI utility metering software.
- 2. Complete the Grove Street water and sewer infrastructure project.
- 3. Rehab Waste Water Treatment Plant's primary clarifier.
- 4. Replace Watermain through City Park
- 5. Start construction of new Utility storage building.

BUDGET NOTES:

- 1) Budget includes a continued implementation of the Comp and Class study
- 2) Supply and material costs continue to rise, but at a slower rate when compared to previous vears.
- 3) The proposed electric rate increase to help combat increased costs due to inflation and Pandemic related issues has been approved.
 - a. The effective date of the increase is November 1, 2025. Ratepayers will see the new rates on their December 2025 bill.
 - b. The previous rate increase went into effect May 2015.
- 4) Total projected operating revenue of Electric is \$26,455,447; Water \$2,464,393; Wastewater \$2,839,562.
- 5) Purchased Power accounts for 79% of Electric Utility operating expenditures.
 - a. Purchase power projected 2025 increase to be \$931K (5%) when compared to 2024
 - b. 2026 budget purchase power cost is \$20,028,536

STORMWATER UTILITY

DEPARTMENT: Stormwater Utility

PROGRAM MANAGER: City Administrator/Utilities Manager

STORMWATER UTILITY: The stormwater utility is a separate enterprise fund that was created in 2019 due to increasing water quality regulation from the Environmental Protection Agency (EPA) and Wisconsin Department of Natural Resources (WDNR). The City is anticipating changes to stormwater regulations as a result of the Northeast Lakeshore TMDL (Total maximum daily load) and becoming a future MS4 permitted community. Under the Stormwater Utility, the City may work on reducing phosphorous, which may help permit compliance for the sewer utility (WPDES permit).

Stormwater service is provided primarily to customers within the City of Plymouth and is supported by DPW, utility billing and administrative staff.

SERVICES:

- Ensure compliance with water quality regulation for stormwater.
- Provide leaf collection, storm sewer maintenance, and street cleaning services.
- Invest in capital assets that maintain and improve stormwater management.

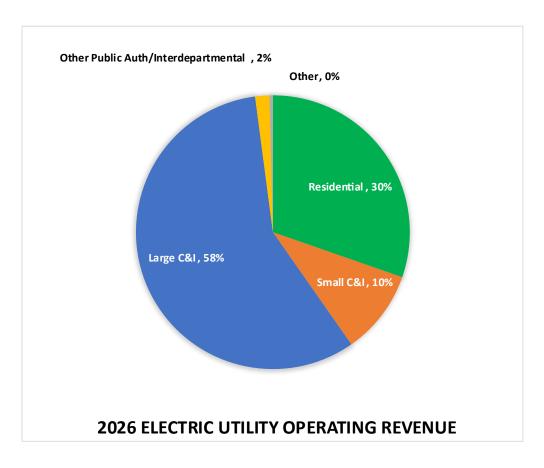
OBJECTIVES TO BE ACCOMPLISHED IN 2026:

Determine implementation of stormwater utility billing.

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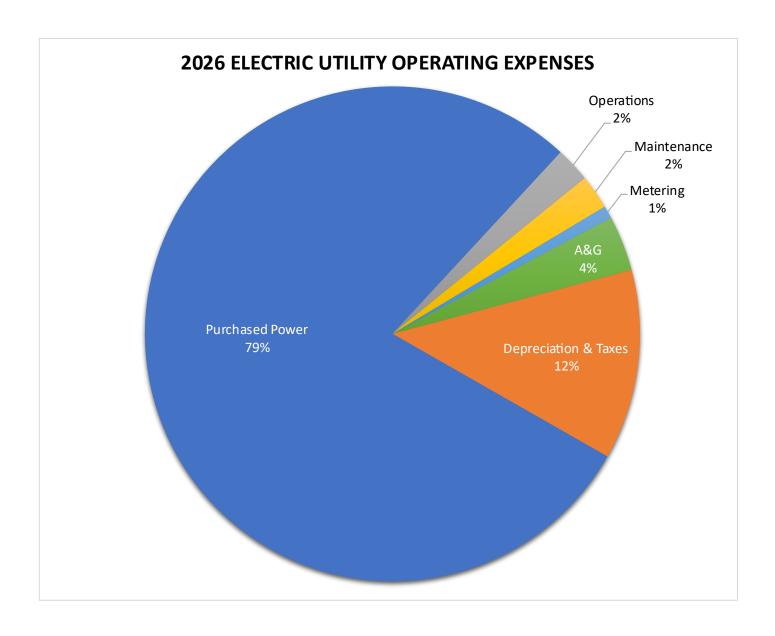
ELECTRIC UTILITY

		Actual	Actual	Actual	Budget	Projected	Budget
Customer Type	Rate	2022	2023	2024	2025	2025	2026
Residential	RG1	7,860,150	7,387,687	7,239,755	7,950,495	7,534,284	7,987,483
	RG2	32,863	32,632	33,894	29,209	35,273	37,395
Total Residential Sales		7,893,013	7,420,319	7,273,649	7,979,704	7,569,557	8,024,878
Small Commercial & Industrial	GS1	2,407,027	2,249,068	2,311,560	2,730,694	2,405,605	2,565,118
	GS2	48,269	51,406	47,562	37,366	49,497	52,779
	MS2	15,155	14,904	14,356	16,276	14,941	15,931
	MS3	527	500	463	539	481	513
Total Small Commercial & Industrial		2,470,978	2,315,878	2,373,942	2,784,875	2,470,524	2,634,342
Large Commercial & Industrial	CP1	2,088,485	2,059,274	1,823,348	1,794,073	1,897,519	1,935,393
	CP1T	174,472	142,984	141,946	154,792	147,720	150,668
	CP2	5,573,218	5,282,464	4,923,703	4,968,288	5,123,991	5,226,265
	CP3	8,358,975	7,633,046	7,474,072	7,510,759	7,778,104	7,933,355
Large Commercial & Industrial		16,195,150	15,117,768	14,363,069	14,427,912	14,947,333	15,245,681
Public Auth/Interdepartmental	GS1	324,909	296,865	278,598	256,955	289,924	298,056
Public Auth/Interdepartmental	MS1	142,165	138,465	136,890	146,779	142,455	146,451
Other Public Auth/Interdepartmental		467,074	435,330	415,488	403,733	432,380	444,507
Forfeited discounts		22,494	24,395	22,765	20,784	22,765	22,765
Misc service revenue		10,350	9,260	10,412	7,080	10,412	10,412
Other electric revenues		5,854	7,257	7,817	4,420	7,817	7,817
Rent from Electric Property		62,288	64,612	65,045	64,081	65,045	65,045
Other		100,986	105,525	106,039	96,366	106,039	106,039
Total Electric Utility Operating Revenue		27,127,201	25,394,820	24,532,187	25,692,590	25,525,833	26,455,44



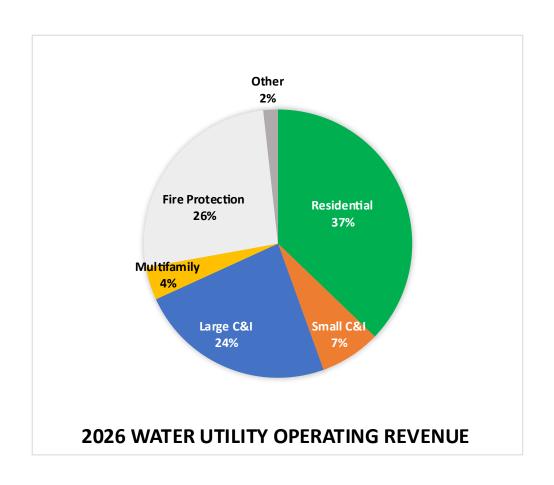
	Actual	Actual	Actual	Budget	Projected	Budget
60-Electric Utility Operating Expenditures	2022	2023	2024	2025	2025	2026
Depreciation	1,913,818	1,983,142	1,882,121	2,148,634	2,148,634	2,200,000
Property Tax Equivalent	367,578	343,111	365,055	382,500	378,675	382,500
Taxes	434,800	489,455	413,421	571,474	514,373	581,925
Depreciation & Taxes	2,716,196	2,815,708	2,660,597	3,102,608	3,041,682	3,164,425
Purchased power	21,852,068	20,068,926	19,097,458	19,500,000	20,028,536	20,028,536
Ops Meters	95,226	92,199	97,039	100,064	100,064	105,622
Ops Misc	50,793	50,279	50,987	50,626	62,100	68,509
Ops Overhead lines	81,382	67,587	68,496	131,637	131,637	143,778
Ops Supervision	117,021	125,471	131,916	137,771	137,771	147,115
Ops Underground lines	74,647	93,101	83,903	114,285	112,971	114,546
Operations	419,068	428,638	432,340	534,383	544,542	579,570
Maint Line Transformer	1(+1)	8,937	14,912	16,718	16,718	17,042
Maint Misc Distribution	2,313	1,820	2,651	2,352	2,352	2,116
Maint Overhead Lines	103,543	95,523	107,314	156,806	156,805	168,605
Maint Overhead Lines-Tree Clear	161,458	189,745	157,215	182,601	182,925	183,527
Maint Street lights	17,371	16,775	15,552	18,586	18,586	21,785
Maint Substation	22,713	44,962	28,175	81,472	76,478	78,489
Maint Underground Lines	68,011	48,432	55,378	98,436	98,436	101,154
Maintenance	375,408	406,194	381,197	556,971	552,300	572,717
Cust Acct Supervision	24,276	18,913	22,547	30,335	30,335	30,212
Cust Billing & Collections	81,752	89,722	87,149	91,651	92,271	97,308
Misc General	(7,062)	(920)	2,751	28,840	28,840	28,840
Ops Meter Reading	46,453	46,752	49,358	50,152	50,152	52,500
Metering	145,419	154,467	161,806	200,978	201,598	208,860
Admin & General	141,920	205,446	213,549	236,715	230,782	239,688
Injuries and damages	46,682	39,871	39,698	42,727	42,727	38,585
Misc General	78,535	80,025	65,019	80,774	83,800	87,500
Outside services	21,830	39,830	40,987	45,000	48,000	51,000
Pension & Benefits	112,936	353,598	217,578	383,516	354,516	331,561
Property insurance	9,950	10,766	12,825	23,070	23,070	24,711
Regulatory Commission	742	2,502		3,000	3,000	3,000
Training/Meetings	100,110	118,686	139,626	133,698	140,619	142,851
Admin & General	512,704	850,724	729,282	948,500	926,514	918,895
Total Electric Operating Expenditures	26,020,863	24,724,657	23,462,680	24,843,440	25,295,172	25,473,003
Net Revenues Over Expenditures	1,106,338	670,163	1,069,507	849,150	230,661	982,444

Non-operating Note: ATC 2026 projected VACC for Plymouth Utilities is \$1,191,231. The 2026 budget includes Plymouth Utilities meeting the entire projected VACC using debt financing.

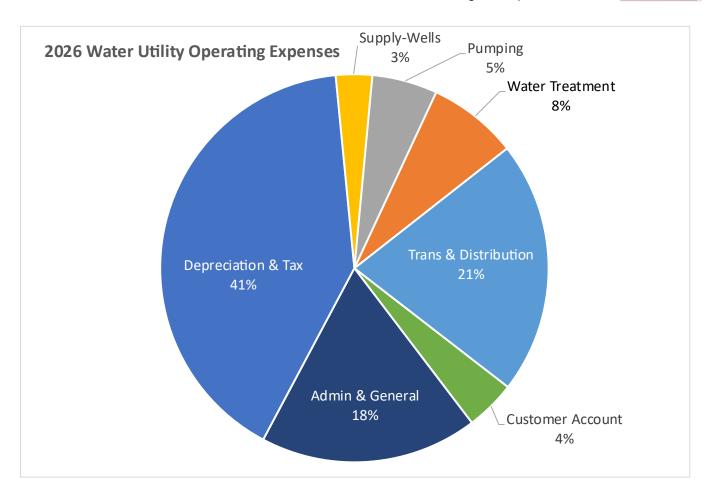


WATER UTILITY

62-Water Utility Operating Revenue	277.00	123 3 1 2 1	12797.5	12 21 -	201001111	
	Actual	Actual	Actual	Budget	Projected	Budget
Customer Type	2022	2023	2024	2025	2025	2026
Residential	873,275	912,820	916,184	921,948	916,184	916,184
Small Commercial & Industrial	138,574	149,203	191,498	150,695	191,498	180,143
Large Commercial & Industrial	538,010	578,984	595,521	584,774	595,521	584,121
Multifamily Residential	95,441	96,846	99,946	97,814	97,814	97,814
Fire Protection						
Private Fire Protection	51,845	51,952	52,681	52,472	52,681	52,472
Public Fire Protections	562,774	584,468	594,885	590,313	594,885	590,313
Total Fire Protection	614,619	636,420	647,566	642,785	647,566	642,785
Other						
Public Authority	29,049	31,854	31,379	32,172	31,375	31,375
Interdepartmental	4,412	4,219	2,876	4,261	2,876	2,876
Unmetered Sales	7,631	6,015	6,942	6,076	6,076	6,076
Forfeited discounts	2,612	2,926	2,694	2,955	2,694	2,694
Misc service revenue	720	880	325	889	325	325
Other water revenues	-	-		-		
Total Other	44,424	45,894	44,216	46,353	43,346	43,346
Total Water Utility Operating Revenue	2,304,343	2,420,167	2,494,931	2,444,369	2,491,929	2,464,393

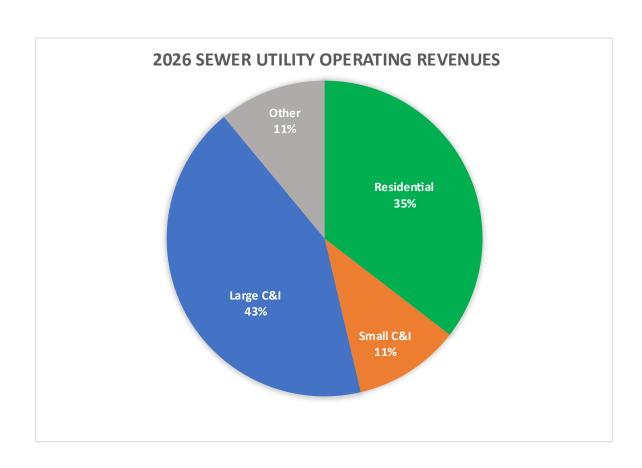


62-Water Utility Operating Expenditures	Actual 2022	Actual 2023	Actual 2024	Budget 2025	Projected 2025	Budget 2026
Depreciation	456,434	469,041	456,349	567,262	480,000	530,000
Property Tax Equivalent	319,072	297,405	286,505	301,000	301,000	307,020
Taxes	25,302	30,279	33,235	22,255	36,858	41,183
Depreciation & Taxes	800,808	796,725	776,089	890,517	817,858	878,203
Maint Wells	16,533	18,954	51,812	29,747	26,851	31,762
Ops Supervision	17,083	18,301	25,903	25,074	25,074	33,605
Supply-Wells	33,616	37,255	77,715	54,821	51,925	65,367
Maint Pumps	22,955	23,454	13,035	24,176	24,596	31,492
Ops Pump Power	86,685	77,059	78,511	85,800	78,000	86,000
Pumping	109,640	100,513	91,546	109,976	102,596	117,492
Maint Chemical Treatment	6,332	5,670	5,896	9,066	9,066	10,617
Ops Chemical Treatment	42,516	68,993	42,718	69,868	54,868	60,657
Ops Chemicals	71,722	74,407	81,787	79,580	76,960	79,600
Ops Supervision	6,332	5,670	5,896	9,066	9,066	10,617
Water Treatment	126,902	154,740	136,297	167,580	149,960	161,490
Ops Stor Facilities	3,680	4,074	7,732	12,232	6,300	8,283
Ops T&D Meters	25,620	34,889	29,420	37,390	33,420	34,156
Ops T&D Customer install	12,825	12,996	13,257	13,390	13,390	13,390
Ops T&D Locates	58,434	70,309	61,200	73,610	70,415	72,352
Ops T&D Misc	-	. 0,505	-	75,010	70,120	,
Transmission/Distribution Operations	100,558	122,268	111,609	136,623	123,525	128,181
Maint Hydrants	16,288	5,936	19,937	34,827	22,267	26,951
Maint Meters	5,420	3,060	8,684	12,480	6,500	12,480
Maint Services	61,543	53,286	50,335	74,576	74,974	66,599
Maint T&D Mains	122,999	107,259	223,401	144,040	176,880	220,851
Maint T&D Structures	122,555	107,233	225,101	111,010	1,0,000	220,031
Transmission/Distribution Maintenance	206,250	169,541	302,357	265,922	280,621	326,881
Cust Acct Supervision	14,480	9,716	14,071	15,501	15,501	15,403
Cust Billing & Collections	40,840	43,361	47,880	45,519	48,525	52,955
Misc General	521	281	630	4,640	600	4,640
Ops Meter Reading	9,928	10,297	12,173	15,607	15,800	17,100
Customer Account	65,769	63,656	74,754	81,267	80,426	90,098
Admin & General	72,693	80,237	77,652	138,286	134,595	141,360
Injuries and damages	19,618	19,942	20,744	21,838	21,838	19,721
Misc General	9,771	11,494	9,548	10,528	11,600	15,050
Ops Misc	24,903	24,809	28,608	24,598	29,000	32,182
Outside services	9,297	10,844	13,070	15,000	17,000	20,000
Pension & Benefits	82,167	128,917	123,942	133,518	128,318	124,201
Property insurance	6,143	20,080	7,901	8,732	8,732	9,108
Regulatory Commission	1,568	1,773	1,420	1,800	1,600	1,800
Training/Meetings	18,387	24,058	20,681	27,426	24,826	27,764
Admin & General	244,546	322,154	303,566	381,726	377,509	391,186
Total Water Utility Operating Expenditures	1,688,089	1,766,852	1,873,933	2,088,432	1,984,420	2,158,898
Net Revenues Over Expenditure	616,254	653,315	620,998	355,937	507,509	305,495

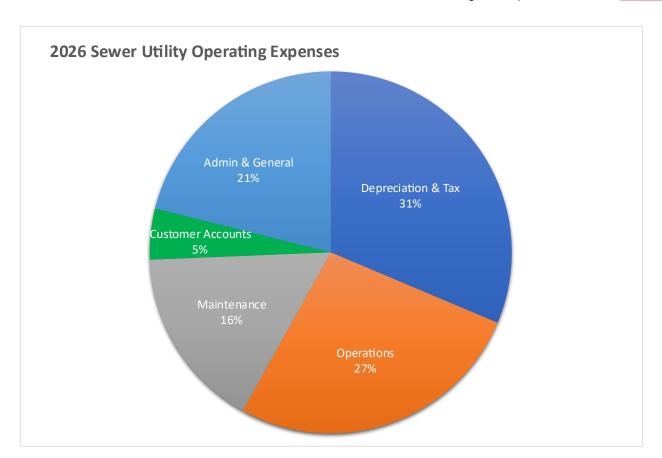


WASTEWATER UTILITY

Customer Type	Actual 2022	Actual 2023	Actual 2024	Budget 2025	Projected 2025	Budget 2026
Residential	988,895	1,026,394	1,007,180	1,031,526	1,007,180	1,006,458
Small Commercial & Industrial	272,953	282,265	315,312	283,677	315,312	308,928
Large Commercial & Industrial	1,036,777	1,264,083	1,342,310	1,326,718	1,212,705	1,211,741
Other		373-1100	16.		W. Hart Cl.	
Other Sewerage Services	203,600	217,530	238,652	218,618	195,000	207,470
Public Authority	58,343	77,531	106,488	77,919	108,000	91,422
Interdepartmental Sales	728	754	776	758	776	776
Forfeited discounts	2,036	2,422	2,067	2,300	2,067	2,067
Misc service revenue	12,890	30,610	26,520	10,700	10,700	10,700
Total Other	277,597	328,847	374,503	310,295	316,543	312,435
Total Sewer Utility Operating Revenue	2,576,222	2,901,589	3,039,305	2,952,216	2,851,740	2,839,562



	Actual	Actual	Actual	Budget	Projected	Budget
63-Sewer Utility Operating Expenditures	2022	2023	2024	2025	2025	2026
Depreciation	682,291	661,315	628,419	689,585	665,000	690,000
Taxes	57,583	61,187	61,329	99,917	100,266	104,532
Depreciation & Taxes	739,874	722,502	689,749	789,502	765,266	794,532
Ops Indust Sampling	13,086	6,749	3,694	8,993	6,447	7,471
Ops Lab	96,998	94,160	99,213	104,704	104,463	108,550
Ops Phosphorus	413	526	104	1,180	390	900
Ops Phosphorus Compliance	85,649	178,201	140,861	145,000	141,000	145,000
Ops Plant	80,946	69,119	64,576	81,038	80,213	81,161
Ops Pump Power	182,687	167,928	147,333	185,900	167,928	185,900
Ops Sludge Hauling	58,346	52,423	24,810	58,462	37,462	39,983
Ops Supervision	82,976	89,451	91,672	100,236	100,236	104,480
Ops Supplies	1,374	3,152	1,740	3,200	1,800	3,200
Operations	602,475	661,709	574,002	688,713	639,939	676,646
Maint Bldg & Grounds	13,803	13,788	18,386	25,084	23,613	27,049
Maint Col Sys Pumps	49,699	24,230	38,231	20,582	35,485	34,508
Maint Collection System	77,196	120,994	117,245	117,413	126,400	128,152
Maint Meters	419	419	432	2,000	500	2,000
Maint WWTP Equip	151,437	162,492	111,660	219,903	165,755	221,050
Maintenance	292,554	321,923	285,953	384,982	351,753	412,759
Cust Acct Supervision	20,542	13,420	19,621	21,946	21,946	21,853
Cust Billing & Collections	57,423	60,765	67,173	63,625	67,155	72,536
Misc General	(204)	(184)	(157)	2,700	500	2,700
Ops Meter Reading	9,927	10,297	12,173	18,057	18,057	18,357
Customer Accounts	87,689	84,298	98,810	106,328	107,658	115,446
Admin & General	109,486	121,891	118,612	198,566	193,458	201,722
Injuries and damages	24,182	25,835	25,753	30,384	30,383	27,438
Misc General	23,203	29,108	26,037	27,449	28,410	28,710
Ops Misc	33,876	34,517	39,802	34,223	40,000	43,384
Outside services	12,884	14,624	16,666	17,000	18,000	21,000
Pension & Benefits	111,838	186,671	137,438	190,336	185,773	176,250
Property insurance	17,184	18,594	22,023	23,813	23,813	24,793
Regulatory Commission	48	(5)	**************************************	500	-	250
Training/Meetings	341	11,424	11,499	10,471	9,671	10,877
Admin & General	333,044	442,664	397,829	532,741	529,508	534,424
Total Sewer Utility Operating Expenditures	2,055,636	2,233,096	2,046,343	2,502,266	2,394,124	2,533,807
Net Revenues Over Expenditure	520,586	668,493	992,962	449,950	457,616	305,755



STORMWATER UTILITY

65-Stormwater Utility	Actual	Actual	Budget	Actual	Budget	Projected	Budget
REVENUES	2022	2023	2024	2024	2025	2025	2026
65-00-401000-000 Stormwater Utility Fee Revenue		2025		2024	2023	2023	2020
65-00-421100-000 DNR Grant to establish Stormwater Utility				-			
65-00-492000-000 Contribution from General Fund	140.923	179.220	145,130	188.789	166,492	167.492	178,102
Total Revenues	140,923	179,220	145,130	188,789	166,492	167,492	178,102
EXPENSES							
65-60-533110-XXX Street Cleaning - Labor	12,224	20,460	15,339	30,407	15,856	15,856	17,356
65-60-533110-XXX Street Cleaning - Fringe Benefits	6,596	6,504	6.628	11,692	6,434	6.434	6,438
65-60-533110-200 Street Cleaning - Contract			7,000	24,438	23,000	25,000	25,000
65-60-533110-XXX Street Cleaning - O&M	2,685	4,598	4,500	4,882	4,000	4,000	5,000
65-60-534410-XXX Storm Sewers - Labor	33,362	42,730	30,010	31,803	31,022	31,022	33,958
65-60-534410-XXX Storm Sewers - Fringe Benefits	18.997	19.757	12,967	12,804	12,589	12.589	12,596
65-60-534410-XXX Storm Sewer - O&M	13,959	16,589	15,000	15,297	21,000	21,000	21,000
65-60-536360-XXX Leaf Collection - Labor	21,180	25,739	21,340	24,753	22,060	22,060	24,148
65-60-536360-XXX Leaf Collection - Fringe Benefits	13,241	17,935	9,220	10,409	8,952	8,952	8,957
65-60-536360-XXX Leaf Collection - O&M		3 T	1,000	507 H 20 1	1,000	500	1,000
65-60-534411-200 Televising Program		•	5,375	•	5,500	5,000	5,500
65-60-534411-410 Detention Pond Maint.							
65-60-53XXXX-961 Supervisor OH	17,179	23,145	14,843	20,396	13,158	13,158	15,199
65-55-920000-955 Accounting Allocation	1.500	1.763	1.908	1.908	1.921	1.921	1.949
Total Expenses - O&M	140,923	179,220	145,130	188,789	166,492	167,492	178,102
Net Income (LOSS)	0	0	0	(0)	0	0	0
Fund Balance, Jan 1st (estimated)	(73,943)	(73,943)	(73,943)	(73,943)	(73,943)	(73,943)	(73,943)
Fund Balance, Dec 31st (estimated)	(73.943)	(73,943)	(73,943)	(73,943)	(73,943)	(73,943)	(73.943)

Note: The 2026 budget only includes a contribution from the general fund for the stormwater utility budget revenue.

SELF HEALTH INSURANCE FUND

CITY OF PLYMOUTH

HEALTH INSURANCE INTERNAL SERVICE FUND

The purpose of an Internal Service Fund is "to account for the financing of goods or services provided by one department or agency to other departments or agencies of the governmental unit, or to other governmental units, on a cost-reimbursement basis." The City of Plymouth previously made a policy decision to self-fund the health insurance program offered to City employees. In 2011, the City joined the Center for Health & Wellness. The consortium provides nurse practitioner, physical therapist, chiropractic care, primary medical doctor care, and limited wellness services to its members at a reduced cost. The public-private partnership contracts with Prevea Health to staff the Center. Costs of the self-health insurance program and the Center for Health & Wellness are billed to the funds benefiting from the service.

Health Insurance Fund revenues come from four main sources:

- City & Utility budget contribution for active employees.
- > Active employee's contributions.
- > Retired employee's contribution, when applicable.
- Rebates from the Pharmacy Benefit Manager (drug manufacture rebates).

OBJECTIVES ACCOMPLISHED IN 2025:

- 1. COBRA rates decreased for 2025.
- 2. Added new broker for 2025.

OBJECTIVES TO BE ACCOMPLISHED IN 2026:

- 3. Continue to review benefit offerings.
- 4. Offer 50% dental coverage to employees.

71-Health Insurance Fund							
		Actual	Actual	Actual	Budget	Projected	Budget
REVENUES		2022	2023	2024	2025	2025	2026
71-40-474930-000 Utility Contribution		496,270	453,735	488,835	516,134	456,984	360,650
71-40-481100-000 Utility Interest on Inves	stment	12,884	38,725	56,138	6,000	30,000	15,000
71-40-481101-000 Utility Unrealized Gain	(Loss)	(33,308)	19,186	15,872		-	
71-40-486920-000 Utility Employee Contri	ibution	55,230	43,580	40,298	61,308	61,308	48,222
71-40-486922-000 Utility Quarterly Drug F	Rebates	13,705	14,851	7,795	8,000	8,000	8,000
71-40-486924-000 Utility Refund of Health	Exp	79,207	-	-	-		
71-50-492000-000 City Contribution		668,110	604,395	531,808	584,234	509,784	522,166
71-50-481100-000 City Interest on Investr	ment	12,884	20,440	32,557	10,000	20,000	15,000
71-50-481101-000 City Unrealized Gain (Loss)	(33,308)	12,038	15,911	-	+	
71-50-486920-000 City Employee Contrib	oution	83,381	76,136	83,270	83,724	83,724	77,862
71-50-486922-000 City Quarterly Drug Re	ebates	22,571	18,114	26,756	10,000	18,000	15,000
71-50-486924-000 City Refund of Health	Exp	60	60	720		-	
Total Revenues	- 10	1,377,686	1,301,260	1,299,960	1,279,400	1,187,800	1,061,900
EXPENSES							
71-40-514900-200 Healthcare Admin & F	ixed Fees-Utility	15,744	19,358	15,347	22,000	20,000	22,00
71-40-514900-955 Accounting Allocation-		5,500	5,730	6,202	6,244	6,244	6,33
71-40-514901-515 Health Claims-Utility		351,997	191,235	292,610	291,124	290,000	300,00
71-40-514902-515 Premium Expense-Utili	itv	109,864	104,920	96,247	73,691	96,000	105,00
71-40-514903-515 Center Hlth&Well-Fixe		5.410	3,402	10.641	8,000	10,000	10.00
71-40-514904-515 Center Hith&Well-Clair		7,282	8,260	10,323	12,000	11,000	12,00
71-40-514905-200 Hlth Risk Asmt-Utility		997	1.094	1,855	12,000	,	12,00
71-40-514906-515 HSA Contrib-Utility		32.400	97,717	49.517	59,150	59.150	52.35
71-50-514900-200 Healthcare Admin & F	ived Fees-City	23,543	23,879	22,764	32,000	28,000	32,00
71-50-514900-955 Accounting Allocation-	The state of the s	5,500	5,731	6,202	6,244	6,244	6,33
71-50-514901-515 Health Claims-City	July	459,739	364,063	334,634	673,990	380,000	400,00
71-50-514902-515 Premium Expense-City	ve-	159,125	141,822	124,148	108,771	125,000	125,00
71-50-514903-515 Center Hith&Well-Fixe		7.840	4,820	14,758	11,000	11,000	11,000
71-50-514904-515 Center Hith&Well-Clair	T 10 3 5 7 5 5 5	16,305	14,237	17,825	24,000	22,000	24,000
71-50-514905-200 Htth Risk Asmt-City	ilis-Oily	1,475	1,498	2,570	24,000	22,000	24,00
Dental/Vision Contribu	dion	1,410	1,450	2,510	20	- 0	20.000
71-50-514906-515 HSA Contrib-City	idon	50,400	133.967	72.517	74,450	74.450	77,150
Total Expenses		1,253,121	1,121,733	1,078,158	1,402,664	1,139,088	1,203,166
Total Expenses		1,200,121	1,121,700	1,070,100	1,402,004	1,139,000	1,203,100
Net Income (LOSS)		124,565	179,527	221,802	(123,264)	48,712	(141,266
Fund Balance, Jan 1st	t (estimated)	2,316,784	2,441,349	2,620,876	2,479,253	2,842,678	2,891,390
	1st (estimated)	2,441,349	2,620,876	2,842,678	2,355,989	2,891,390	2,750,124

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RISK MANAGEMENT FUND

CITY OF PLYMOUTH **RISK MANAGEMENT FUND**

Risk management activities of a governmental entity can be accounted for in either the General Fund or an Internal Service Fund, if one fund is used. Beginning in 2012, the City changed its process for budgeting such costs to use the Risk Management Internal Service Fund. All costs (premiums, claims, and related) will be reflected in a single fund/budget. This allows for better monitoring of the City's risk management costs.

Costs account for in this budget include premiums and claims costs for:

- General Liability Insurance (CVMIC)
- Property/Casualty Insurance (MPIC)
- Auto Physical Damage Coverage (CVMIC)
- Boiler & Machinery Coverage (CVMIC)
- Excess Liability (CVMIC)
- Worker's Compensation Insurance (CVMIC)
- Pollution Insurance (CVMIC)

The general liability insurance is provided through the Cities and Villages Mutual Insurance Company (CVMIC), a municipal insurance pool, in which the City retains exposure to losses for liability claims up to \$25,000 per occurrence, with a \$100,000 yearly claims payment maximum. The City also obtains Auto Physical Damage, Boiler and Machinery Coverage, Excess Liability, and Worker's Compensation Insurance through CVMIC. Property insurance is obtained via the Municipal Property Insurance Corporation (MPIC). Litigation expenses related to defending the City against claims is also included in this budget.

Internal Service	Fund						
72-Risk Insura	nce Fund						
REVENUES		Actual 2022	Actual 2023	Actual 2024	Budget 2025	Projected 2025	Budget 2026
72-00-473230-000	Workers Comp Reimb-Town of Plymouth	2,967	2,142	1,748	1,700	1,700	1,700
72-00-481100-000	Interest on Investment	4,472	6,741	9,816	3,000	7,000	5,000
72-00-481101-000	Unrealized Gains/Losses	(1,762)	986	844			-
72-00-484400-515	Insurance Recoveries	618	2,550	10,841	- 4	260,000	-
72-40-492000-515	Utility Contribution	130,079	142,004	137,896	150,565	150,565	143,060
72-40-489000-515	Utility Workers Comp Refund	3,022	2,044	(119)		1,131	0.00
72-40-489010-515	Utility Liab Ins Dividend	9,577	9,663	8,070		8,319	
72-40-489020-515	Utility Auto/Physical Ins Dividend	-	-	-	-	-	
72-40-489030-515	Utility Workers Comp Dividend	2,551	4,850	1,737		1,500	
72-50-492000-515	City Contribution	158,820	137,433	137,465	160,810	160,810	150,224
72-50-489000-515	City Workers Comp Refund	4,602	4,580	2,133	1000	961	_
72-50-489010-515	City Liab Ins Dividend	3,365	3,395	2,411		2,485	-
72-50-489020-515	City Auto/Physical Ins Dividend	0.5455.0	*			2	
72-50-489030-515	City Workers Comp Dividend	31,548	25,414	17,105	2	15,000	
	Total Revenues	349,859	341,803	329,947	316,075	609,471	299,984
EXPENSES							
72-40-519901-515	Utility Gen Liab Ins	45,675	46,596	47,528	49,153	49,153	48,306
72-40-519902-515	Utility Prop/Casualty Ins	33,602	36,780	39,868	38,990	38,990	40,652
72-40-519903-515	Utility Excess Liab Ins	1,462	1,560	1,865	2,331	2,331	2,344
72-40-519904-515	Utility Workers Comp Ins	44,696	33,169	26,701	29,935	29,935	24,361
72-40-519905-515	Utility Auto Physical Damage	6,215	7,505	11,697	13,391	13,391	14,940
72-40-519906-515	Utility Emplint Prac Liab Ins	2,208	2,106	1,904	2,136	2,136	2,867
72-40-519907-515	Utility Boiler&Machinery Ins	2,044	2,162	2,465	3,234	3,234	3,020
72-40-519908-200	Utility Outside Legal Defense	2,011	2,102	2,100	0,201	5,254	5,020
72-40-519909-515	Utility Claims Expense		2	975		250,000	
72-40-519910-515	Utility Crime Coverage	250	249	240	252	252	251
72-40-519911-515	Utility Cyber Coverage	200	1/2/17		-	-	-
72-40-519913-515	Utility Pollution Coverage	1,075	1,169	1,038	1,143	1,143	1,318
72-10-010-010-010-	Utility Claims Defense Other	11,000	1,100	1,000	10,000	1,150	5,000
72-50-519901-515	City Gen Liab Ins	13,643	13,918	14,197	14,682	14.682	14,429
72-50-519902-515	City Prop/Casualty Ins	27,296	30,412	32,839	32,187	32,187	33,459
72-50-519903-515	City Excess Liab Ins	1,462	1,560	1,865	2,331	2,331	2,344
72-50-519904-515	City Workers Comp Ins	67,740	35,768	49,081	60,777	60,777	49,461
72-50-519905-515	City Auto Physical Damage	15,981	19,298	30,078	34,433	34,433	38,417
72-50-519906-515	City Emplint Prac Liab Ins	2,208	2,106	4,728	2,136	2,136	2,867
72-50-519907-515	City Boiler&Machinery Ins	1,813	1,916	2,187	2,869	2,869	2,678
72-50-519908-200	City Outside Legal Defense	,,0.0	1,510	2,101	2,000	2,003	2,010
72-50-519909-515	City Claims Expense	-	6,209	9,446		18,000	
72-50-519910-515	City Crime Coverage	250	249	240	252	252	251
72-50-519911-515	City Cyber Coverage			-	-	-	-
72-50-519912-515	City Claims Defense Other	46,015	17,407	8,890	10,000	10,000	15,000
72-50-519912-515	City Pollution Coverage	1,075	1,169	1,038	1,143	1,143	1,318
/2-00-018913-010	Total Expenses	314,710	261,309	288,868	311,375	669,375	303,283
	Net Income (LOSS)	35,149	80,493	41,079	4,700	40,096	(3,299
	Fund Balance, Jan 1st (estimated)	240,473	275,622	356,115	392,059	397,194	437,290
	Fund Balance, Dec 31st (estimated)	275,622	356,115	397,194	396,759	437,290	433,991

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SPECIAL REVENUE FUNDS

CITY OF PLYMOUTH SPECIAL REVENUE FUND BUDGET

Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than major capital projects), that have been designated or are legally restricted to expenditures for specific purposes. The City of Plymouth reports the following special revenue funds in the annual budget:

Business Revolving Loan Fund

This fund accounts for the expenditures and revenues of the low-interest business revolving loan fund. The fund was established through a Community Development Block Grant and interest income on loans, which are shown as revenue and used to make future loans. The Business Revolving Loan Committee and Common Council approve loans to businesses from this fund. The business revolving loan fund (RLF) was capitalized with two Community Development Block Grants (CDBG) in the 1980s. In 2018, the Wisconsin Department of Administration (DOA) submitted a substantial amendment that converted the CDBG-RLF program into a CDBG-CLOSE program. The CDBG-CLOSE program ends all CDBG-RLF programs in the State of Wisconsin. Since the City of Plymouth RLF program was funded with pre-1992 CDBG funds, the State of Wisconsin authorized the defederalization of the program in spring 2019. The Revolving Loan Fund Committee has created new policies for these funds that were rolled out in 2023.

As of October 2025, the RLF Program has 5 active loans with a total outstanding value of \$1,555,000. The available funds for loans total \$950,000.

<u> </u>	Actual	Actual	Actual	Budget	Projected	Budget
REVENUES	2022	2023	2024	2025	2025	2026
21-00-481100-000 Loan & Investment Interest Income	55,379	70,533	53,620	35,000	35,000	35,000
21-00-481101-000 RLF-Unrealized Gains/Losses	(57,088)	25,897	16,708			
Total Revenues	(1,709)	96,430	70,328	35,000	35,000	35,000
EXPENSES						
21-00-513000-200 Legal Fees	78	1,230		600	400	500
21-00-515004-200 Contracted Accounting				1,000	200	500
21-55-515004-955 Accounting Allocation	3,800	3,967	4,293	4,323	4,323	4,384
21-00-592000-200 Administrative Fees		191		200	200	200
Total Expenses	3,800	5,388	4,293	6,123	5,123	5,584
Net Income (LOSS)	(5,509)	91,042	66,035	28,877	29,877	29,416
Fund Balance, Jan 1st (estimated)	2,370,530	2,365,021	2,456,063	2,481,169	2,522,098	2,551,975
Fund Balance, Dec 31st (estimated)	2,365,021	2,456,063	2,522,098	2,510,046	2,551,975	2,581,391
Note: Fund Balance is based on 12/31/24 and estimate	ed costs as of 7	/2025.				
Number of outstanding loans: 5 Outstanding value of loans: \$1,555,0		Available fund	s for loans: \$9	950,000		

USDA Revolving Loan Fund

This fund accounts for the expenditures and revenues of low-interest USDA Rural Development loans. The first priority of this fund is to properties located in the downtown business district; leading to the redevelopment, revitalization, or rehabilitation of key properties. The second priority is given to proposed projects in the industrial park, expanding industry, obtaining new industry, or proposals to use vacant or blighted property in key target areas. In 2015, the Plymouth Common Council adopted a resolution and program guidelines to establish a low-interest loan program.

As of October 2025, the USDA RLF Program has no active loans. The available funds for loans total \$400,000.

22-USDA Revolving Loan Fund	62 53 50	2701 27	2202 (22)		2 2 2 2	2000
	Actual	Actual	Actual	Budget	Projected	Budget
REVENUES	2022	2023	2024	2025	2025	2026
22-00-481100-000 Interest on Loans & Investments	2,874	10,872	14,797	7,000	10,000	10,000
22-00-461100-000 Admin Fee Ply Springs Loan	400	-	-	-	1.00	
Total Revenues	3,274	10,872	14,797	7,000	10,000	10,000
EXPENSES						
22-00-592000-200 Administrative Fees	. 25	34,430	2	1,000	1,000	1,000
Total Expenses	0	34,430	0	1,000	1,000	1,000
Net Income (LOSS)	3,274	(23,558)	14,797	6,000	9,000	9,000
Fund Balance, Jan 1st (estimated)	403,478	406,752	383,194	390,194	397,991	406,991
Fund Balance, Dec 31st (estimated)	406,752	383,194	397,991	396,194	406,991	415,991
Note: Fund Balance is based on 12/31/24 and estimated	costs as of 7/	2025.				
Number of outstanding loans: 0		Available fund	s for loans: \$	400,000		
Outstanding value of loans: \$0						

Housing Loan Fund- Community Development Block Grant

Per Wisconsin's approved 2025-2029 Consolidated Plan, the state has laid out steps to closeout all CDBG Housing Revolving Loan Funds. This fund is closed to new loans. A minor administrative fee will be paid to MSA to manage the remaining loans.

25-Housing Fund						
REVENUES	Actual 2022	Actual 2023	Actual 2024	Budget 2025	Projected 2025	Budget 2026
25-00-481100-000 Loan & Investment Interest Income	1,119	7.512	9.377	5.000	7,000	2,000
Total Revenues	1,119	7,512	9,377	5,000	7,000	
EXPENSES						
25-00-566002-200 MSA Contracted Services	4,474	5,001	-	5,200	5,200	2,000
Total Expenses	4,474	5,001	0	5,200	5,200	2,000
Net Income (LOSS)	(3,355)	2,511	9,377	(200)	1,800	0
Fund Balance, Jan 1st (estimated)	636,532	633,177	635,688	635,688	645,065	646,865
Fund Balance, Dec 31st (estimated)	633,177	635,688	645,065	635,488	646,865	646,865
Note: Fund Balance is based on 12/31/24 and estimated	costs as of 7	2025.				
Number of outstanding loans: 28						
Outstanding value of loans: \$446,000						

Revolving Loan Fund - Water & Sewer Lateral Program

This fund accounts for the expenditures and revenues of the low-interest water and sewer lateral revolving loan fund. In August 2019, Plymouth Common Council adopted a resolution and program guidelines to help residential property owners replace lead water laterals, failed or leaking water laterals, and/or failed or deficient sewer laterals. The program was funded with approximately \$500,000 from the defederalized CDBG Business Revolving Loan Fund program.

	Actual	Actual	Actual	Budget	Projected	Budget
REVENUES	2022	2023	2024	2025	2025	2026
26-00-481100-000 Loan & Investment Interest Income	4,291	11,313	10,097	6,000	9,000	6,000
26-00-481101-000 WSL-RLF-UnrealizedGains/Losses	(8,732)	6,086	4,164			
Total Revenues	(4,441)	17,399	14,261	6,000	9,000	6,000
EXPENSES						
26-55-515004-955 Accounting Allocation	1,500	2,644	2,861	2,882	2,882	2,923
Total Expenses	1,500	2,644	2,861	2,882	2,882	2,923
Net Income (LOSS)	(5,941)	14,755	11,400	3,118	6,118	3,077
Fund Balance, Jan 1st (estimated)	499,555	493,614	508,369	511,507	519,769	525,887
Fund Balance, Dec 31st (estimated)	493,614	508,369	519,769	514,625	525,887	528,964
Note: Fund Balance is based on 12/31/24 and estimated	costs as of 7/	2025.				
Number of outstanding loans: 48		Available fund	s for loans: \$1	98,000		
Outstanding value of loans: \$306,000						

Housing Increment Fund

In 2024, Plymouth Common Council adopted Tax Incremental District Termination Resolution #5 extending the life of TID 4 one year in order to create the Housing Increment Fund. The projected initial funding for 2025 is \$2,505,179. \$2,000,000 has been allocated to the SCEDC subdivision project.

27-Housi	ing Increment Fund			
REVENUES		Budget 2025	Projected 2025	Budget 2026
	Tax Increment	2,669,485	2,505,179	-
	Interest on Investment	-	15,000	5,000
	Total Revenues	2,669,485	2,520,179	5,000
EXPENSES				
	Accounting Allocation	_	-	2,241
	Total Expenses	0	0	2,241
	Net Income (LOSS)	2,669,485	2,520,179	2,759
	Fund Balance, Jan 1st (estimated)	0	0	2,520,179
	Fund Balance, Dec 31st (estimated)	2,669,485	2,520,179	2,522,938
Note: Fund Bala	ance is based on 12/31/24 and estimate	d costs as of	7/2025.	
	Available funds: \$500,000			

Committed Funds

The Committed Fund accounts for the expenditures and revenues for funds received for a specific purpose or involve certain restrictions.

Room Tax Commission is one of the larger funds. The City Treasurer collects an 8% Room Tax and retains 30% of the tax in the General Fund. The other 70% of the tax is transferred into the Committed Fund for the Room Tax Commission. Disbursements are made to the Chamber and the RDA based on the current contract. The Room Tax Commission has oversight on the Room Tax committed fund balance.

20-Committed Fun	d Balances	Actual	Actual	Actual	Budget	Projected	Budget
GL Account	Purpose	2022	2023	2024	2025	2025	2026
20-00-275110-000	Room Tax Commission	128,833	170,373	193,820	196,974	212,120	230,420
20-00-275090-000	Sick Leave	55,000	55,000	55,000	55,000	55,000	55,000
20-00-275160-000	Mural Maint	19,945	19,945	19,945	19,945	19,945	19,945
20-00-275100-000	Holiday/Celebrations	-					- 2
20-00-275131-000	DPW Restricted Donations						£
20-00-275120-000	Parks & Playgrounds	19,914	19,914	19,913	19,913	19,913	19,913
20-00-275130-000	Veterans Memorial	2,941	2,894	2,771	2,491	2,731	2,331
20-00-275010-000	Fire	18,867	21,144	26,607	21,144	28,407	28,407
20-00-275020-000	Fire- EMS FAP	11,108	11,108	11,108	11,108	34,217	57,326
20-00-275200-000	Fire- FFP Grant	-	302	7,069	302	7,069	7,069
20-00-275210-000	Fire- EMS SUPP	9,200	(3,273)	4,113	(3,273)	4,113	4,113
20-00-275270-000	FireMemorialWall	-	1,100	1,100	1,100	1,100	1,100
20-00-275140-000	Fire-SCBA Bottles		-	-		12	70.2
20-00-275050-000	Honor Guard	3,131	404	404	404	404	404
20-00-275070-000	Dog Unit (K-9)	38,677	45,536	34,520	26,536	40,520	38,520
20-00-275030-000	Safety Patrol	0	1,977	1,977	1,977	1,977	1,977
20-00-275040-000	Police Cont Ed	0	-	-	-	5.00	-
20-00-275031-000	Holiday Heroes	. 2	21	21	12	300	600
20-00-275032-000	Police Dept	-	-	+:	(#)	-	-
20-00-275190-000	SAFER Community	(7,065)	343	343	343	343	343
20-00-275280-000	WI Grant - Absentee Ballot Envelopes	-	913	913	-	913	-
20-00-275240-000	Escrow-Curb/Gutter-Greyston		20,000	20,000	20,000	20,000	20,000
20-00-2752XX-000	Library Restricted & Unrestricted Donations	-	19,699	7,079	19,699	2,757	4.757
20-00-275151-000	Teen Advisory Board			-			-
Committed Fund To	otals	300,551	387,379	406,683	393,663	451,830	492,226

		Actual	Actual	Actual	Budget	Projected	Budget
REVENUES		2022	2023	2024	2025	2025	2026
20-00-412100-000	CF-ROOM TAX COMMISSION Revenue	173,858	178,903	171,733	155,000	155,000	155,000
20-00-435211-000	CF-WI Grant-Police SAFER Comm	4,324	15,391	1000		2.73.885.57	11000
20-00-432101-000	CF-Grant-Police BodyWornCamera	20,000	1,548	(4)	2,500	25	-
20-00-435110-000	CF-WI Grant-Absentee Ballot En	-	913	-			-
20-00-435290-000	CF-WI Grant-EMS FAP-Fire Dept	13,651				48,109	48,10
20-00-435291-000	CF-WI Grant-FFP-Fire Dept	1,870	4,703	6,767		120	
20-00-435292-000	CF-WI Grant-EMS SUPP-Fire Dept	12,195	12,195	7,386	-	-	
20-00-435701-000	CF-WI Grant-PlymouthRotaryClub		2,960	-		2	
20-00-463240-000	CF-Escrow-Curb/Gutter-Greystone		20,000	+	-	40	-
20-00-485007-000	CF-LibraryRestrictedDonations		12,161	33,192	5,200	1,000	3,00
20-00-485012-000	CF-LibraryUnrestrictedDonations		13,680	4,520	4,200	15,000	12,00
20-00-484000-000	CF-Grant-Police CVMIC	2,500	2,500		2,500	2,500	2,50
20-00-485000-000	CF-Donations-Fire Dpt	5,108	5,168	9,520	5,000	9,800	5,00
20-00-485001-000	CF-Donations-Police Honor Guard	-				-,000	0,00
20-00-485002-000	CF-Donations-Dog Unit	23,045	16,540	20,411	15,000	28,000	10,00
20-00-485004-000	CF-Donations-Safety Patrol		3,125				
20-00-485015-000	CF - Holiday Heroes		0,140			3,500	3,50
20-00-485016-000	CF - Police Donations	_				0,000	50
20-00-485008-000	CF-Donations-Veteran's Memorial	199	257	730	200	400	20
20-00-485014-000	CF-DPW Restricted Donation Fund	100	400	730	200	400	
20-00-485013-000	CF-FireMemorialWallDonation		1,100			-	
20-00-100010-000	Total Revenues	236,750	291,544	254,259	189,600	263,309	239,80
	2-7/70 (00 M.D.) (1-20).				100100		
XPENSES							
20-80-521000-130	CF-Police SAFER Community	11,389	7,983			-	-
20-80-521001-130	CF-Police CVMIC RiskMitigation	2,500	2,500		2,500	2,500	2,50
20-00-533140-000	CF-Holiday/Celebration Exp	199				200	110
20-70-551400-200	CF-Teen Advisory Board Expense	520				- 9	
20-70-551100-300	CF-LibraryRestrictedExpense	1 200	7,757	33,456	5,200	3,807	3,00
20-70-551101-300	CF-LibraryUnrestrictedExpense	**	1,345	16,875	4,200	16,515	10,00
20-00-567000-000	CF-RoomTax disburse to Chamber	125,596	115,000	126,820	115,000	115,000	115,00
20-00-567002-000	CF-Chamber Room Tax to RDA	21,732	22,363	21,467	21,700	21,700	21,70
20-00-567003-000	CF-Transfer to RESCUE-SCBA	14,600				-	-
20-62-576203-300	CF-DPW Restricted Expense		400		1	2	- 2
20-56-514200-300	WI Grant - Absentee Ballot Envelopes	2				2	91
20-62-576202-840	CF-Improve Veteran's Park	732	304	853	600	440	60
20-80-521005-120	CF-Police Cont Ed	2,292					
20-80-521008-120	CF-Police BodyWornCamera Exp-		1.548		2,500		
20-80-521010-300	CF-Dog Unit Exp-	30,111	9,681	31,427	25,000	22,000	12,00
20-80-521015-300	CF-Safety Patrol Expense	(570)	1,148		20,000	22,000	,00
20-80-521016-300	CF - Holiday Heroes Exp	(575)	1,140			3,200	3,20
20-80-521017-300	CF - Police Dept Exp	-		-		0,200	50
20-80-521020-300	CF-Police Honor Guard Exp		2,727			- 8	-
20-85-522000-300	CF-Fire Dept Exp-	7,533	2,891	4,057	5,000	8,000	5,00
20-85-522001-300	CF-Fire Dept-FFP Exp-	1,870	4,401	4,007	5,000	0,000	200
20-85-522002-300	CF-Fire Dept-EMS SUPP Exp-	2,995	24,668	- 3		3	
20-85-525000-300	CF-EMS Exp-	10,679	24,000	1320	9.25	25,000	25,00
20-85-525000-300	Total Expenses	232,178	204,716	234,955	181,700	218,162	199,41
	1500 5 (65) 3 = 40.5 11 (75).						
	Net Income (LOSS)	4,572	86,828	19,304	7,900	45,147	40,39
	Fund Balance, Jan 1st (estimated)	295,979	300,551	387,379	385,763	406,683	451,83
	Fund Balance, Dec 31st (estimated)	300,551	387,379	406,683	393,663	451,830	492,22

Garbage & Recycling Fund

This fund accounts for the expenditures and revenues for the garbage and recycling program. The fund was established for the budget year 2013. Part of the garbage and recycling services for residential services is paid for with revenue from the general fund (tax levy). The other portion is funded by special charges on the tax bill. In August 2016, the Common Council voted to phase the program costs away from the tax levy to a special charge over the next 10-years. The 10 year contract expires in 2026.

	Actual	Actual	Actual	Budget	Projected	Budget
REVENUES	2022	2023	2024	2025	2025	2026
24-00-435450-000 Recycling Grant	22.137	22,148	22,180	22,180	22,165	22,16
24-00-464200-000 Residential Special Charge Revenue - Gal	bage 236.976	265,084	292,878	320,500	320,909	349,312
24-00-464350-000 Residential Special Charge Revenue - Rec	_	117,650	120,904	124,000	124,275	127,808
24-00-481300-000 Delinguent Interest Income	477	597	746	500	606	500
24-00-492000-000 Contribution from General Fund - Garbage	117,847	130,000	67,000	49,914	47,139	41,310
Total Revenues	491,694	535,479	503,708	517,094	515,094	541,09
EXPENSES						
24-60-536200-200 Garbage Base Contract	308,502	316,825	325,788	339,100	339,100	349,188
24-60-536201-200 Recycling Base Contract	112,830	115,755	118,777	124,110	124,110	127,808
24-60-536350-320 Gas/Oil & Fuel Surcharge	28,787	16,226	8,761	10,000	8,000	10,000
24-60-536202-200 Housing Authority	4,140	4,140	4,140	4,140	4,140	4,140
24-60-536350-400 Recycling - O&M (Yard Waste)	-	-	-		-	-
24-60-536350-100 Recycling - Labor (Yard Waste)	20,834	21,273	25,057	23,784	23,784	33,26
24-60-536350-154 Recycling - Fringe Benefits (Yard Waste)	10,855	9,231	8,862	9,537	9,537	9,543
24-60-536350-961 DPW Supervisor OH	3,652	4,920	4,300	4,502	4,502	5,200
24-55-536350-955 Accounting Allocation	1,500	1,780	1,909	1,921	1,921	1,949
Total Expenses	491,099	490,150	497,595	517,094	515,094	541,095
Net Income (LOSS)	595	45,329	6,113	0	0	(
Fund Balance, Jan 1st (estimated)	24,167	24,762	70,091	70,091	76,204	76,204
Fund Balance, Dec 31st (estimated)	24,762	70,091	76,204	70,091	76,204	76,20

Tax Incremental Finance Funds

		Actual	Actual	Actual	Budget	Projected	Budget
REVENUES		2022	2023	2024	2025	2025	2026
42-00-411200-000	Tax Increment	319,139	317,614	403,962	379,896	386,149	323,699
42-00-434101-000	Personal Property Tax Aid	5,838	5,838	5,838	5,838	5,838	5,838
42-00-434101-000	Act 12 Personal Property Tax Aid				56,235	56,235	56,235
42-00-434300-000	Exempt Computer Aid	9,130	9,130	9,130	9,130	9,130	9,130
42-00-437100-000	TIF 5-County Grant-Rd Imp	-	-			-	
42-00-491000-000	Debt Proceeds	-			34		
42-00-481100-000	Interest on Investment	1,517	-	8,650	12	6,000	5,000
	Total Revenues	335,624	332,582	427,580	451,099	463,352	399,902
EXPENSES							
42-20-107000-000	Utility Capital	24,304	244,599	≤:	52	23	-
42-40-599003-610	Utility-Interest Expense	6,920	5,169	3,187	1,050	1,050	
42-40-592000-520	Transfer to Utility		4	27	100	-	
42-50-515004-200	Contracted-Acctg/Audit Fees	13,051	2,101	9,000	2,000	3,000	3,000
42-55-515004-955	Accounting allocation	3,500	3,527	3,815	3,843	3,843	3,897
42-50-515400-200	Continuing Bond Disclosure Fees	374	374	374	375	375	375
42-50-567001-500	Lic/Per-State Fees	150	150	150	150	150	150
42-50-576003-200	Contracted Survey		-	-	-	-	-
42-50-581007-600	Principal-2011B GO Bond	-	120	-	1,0	4.7	-
42-50-581009-600	Principal-2019 GO Bond	145,000	145,000	150,000	155,000	155,000	160,000
42-50-581010-600	Principal-2023 RLF Loan	-					
42-50-582900-610	City-Interest Expense	30,475	26,125	21,700	17,125	17,125	12,400
42-50-592000-520	Developer Incentives to USDA RLF	50,000	50,000	50,000	50,000	50,000	-
42-60-573310-840	City Capital	15,297	570,127		2		127
	Total Expenses	289,072	1,047,172	238,226	229,543	230,543	179,822
	Net Income (LOSS)	46,552	(714,590)	189,354	221,556	232,809	220,080
	Fund Balance, Jan 1st (estimated)	(212,649)	(166,096)	(880,686)	(696,985)	(691,332)	(458,523)
	Fund Balance, Dec 31st (estimated)	(166,096)	(880,686)	(691,332)	(475,429)	(458,523)	(238,443)

TIF 5 was created in 2008 and is planned to close in 2028.

REVENUES		Actual 2022	Actual 2023	Actual 2024	Budget 2025	Projected 2025	Budget 2026
43-00-411200-000	Tax Increment	152,217	131,013	122,596	116,900	117,190	93,566
43-00-434300-000	Exempt Computer Aid	2,598	2,598	2,598	2,598	2,598	2,598
43-00-434101-000	Personal Property Tax Aid		-	-		1.0	-
43-00-434101-000	Act 12 Personal Property Tax Aid	2	- 2	1	6,895	6,895	6,895
43-00-481100-000	Interest on Investment	-	- 4	_		(*)	-
43-00-491000-000	Debt Proceeds	-	-	-			-
43-00-489022-000	Debt Premium	-	-	-	-		-
43-00-452100-000	Contractual Penalty Revenue	27,949	1,923	18,334	-	32,597	20,000
	Total Revenues	182,764	135,534	143,528	126,393	159,280	123,059
EXPENSES							
43-40-582908-610	Debt Issue Costs	-	3.0	+ 1	200	-	-
43-40-599005-610	Utility-Interest Expense	22,400	19,925	17,300	14,675	14,675	12,125
43-40-599009-600	TIF6-Util-Prin-2020 GO Bond	80,000	85,000	90,000	85,000	85,000	85,000
43-50-515004-200	Contracted-Acctg/Audit Fees	11,006	- 43			-	
43-55-515004-955	Accounting allocation	550	530	572	576	576	585
43-50-515400-200	Continuing Bond Disclosure Fees	224	225	225	225	225	225
43-50-567001-500	Lic/Per-State Fees	150	150	150	150	150	150
43-50-581008-600	Principal-2011B GO Bond	-	-		-	2	
43-50-582900-610	City-Interest Expense	-	12		-	-	-
	Total Expenses	114,330	105,830	108,247	100,626	100,626	98,085
	Net Income (LOSS)	68,434	29,704	35,281	25,767	58,654	24,974
	Fund Balance, Jan 1st (estimated)	(894,406)	(825,972)	(796,268)	(760,988)	(760,987)	(702,333
	Fund Balance, Dec 31st (estimated)	(825,972)	(796,268)	(760,987)	(735,221)	(702,333)	(677,359)

TIF 6 was created in 2010 with an expenditure deadline in December of 2025.

44- Tax Ir	ncremental District 7				
REVENUES		Actual 2024	Budget 2025	Projected 2025	Budget 2026
	Tax Increment	-	-	-	28,949
	Exempt Computer Aid	-	-	-	-
	Personal Property Tax Aid	-	-	-	-
	Act 12 Personal Property Tax Aid	-	-	-	-
	Interest on Investment	-	-	-	-
	Debt Proceeds	-	-	-	-
	Debt Premium	-	-	-	-
	Total Revenues	-	-	-	28,949
EXPENSES					
	Debt Issue Costs	-	-	-	-
	Contracted-Acctg/Audit Fees	50,200	-	20,000	5,000
	Accounting allocation	-	-	-	2,241
	Continuing Bond Disclosure Fees	-	-	-	225
	Lic/Per-State Fees	1,000	-	150	150
	City-Interest Expense		-	-	-
	Total Expenses	51,200	-	20,150	7,616
	Net Income (LOSS)	(51,200)	-	(20,150)	21,333
	Fund Balance, Jan 1st (estimated)	-	-	(51,200)	(71,350)
	Fund Balance, Dec 31st (estimated)	(51,200)	-	(71,350)	(50,017)
Note: Fund Bala	nce is based on 12/31/24 and estimated (costs as of	7/2025.		

TIF 7 was created in 2024 as a 20-year mixed use district

Fax Increment Exempt Computer Aid Personal Property Tax Aid Act 12 Personal Property Tax Aid Interest on Investment Debt Proceeds Fransfer from Debt Service			
Personal Property Tax Aid Act 12 Personal Property Tax Aid Interest on Investment Debt Proceeds			50
Act 12 Personal Property Tax Aid Interest on Investment Debt Proceeds	- 1	-	5
nterest on Investment Debt Proceeds	-	-	
Debt Proceeds	-		-
		-	+
Transfer from Dohl Senses	-	2,150,000	20
Talisier Holli Deor Service	- 2	-	128,809
Debt Premium	12	66,584	
Total Revenues	- 12	2,216,584	128,809
Debt Issue Costs	100	18,766	
Amortization Expense	1.4	1,110	3,329
Contracted-Acctg/Audit Fees		50,000	10,000
Accounting allocation		-	2,241
Continuing Bond Disclosure Fees	-		225
Lic/Per-State Fees		1,000	150
City Capital		200,000	2,150,000
2025 GO Note - Principal			15,000
2025 GO Note - Interest	1.00	9.00	113,809
Total Expenses		270,876	2,294,754
Net Income (LOSS)	-	1,945,708	(2,165,945
Fund Balance, Jan 1st (estimated)	1.7	870	1,945,708
Fund Balance, Dec 31st (estimated)		1,945,708	(220,237
	Debt Issue Costs Amortization Expense Contracted-Acctg/Audit Fees Accounting allocation Continuing Bond Disclosure Fees Lic/Per-State Fees City Capital 2025 GO Note - Principal 2025 GO Note - Interest Total Expenses Net Income (LOSS) Fund Balance, Jan 1st (estimated)	Debt Issue Costs - Amortization Expense - Contracted-Acctg/Audit Fees - Accounting allocation - Continuing Bond Disclosure Fees - Lic/Per-State Fees - City Capital - 2025 GO Note - Principal 2025 GO Note - Interest - Total Expenses - Net Income (LOSS) - Fund Balance, Jan 1st (estimated) -	Debt Issue Costs - 18,766 Amortization Expense - 1,110 Contracted-Acctg/Audit Fees - 50,000 Accounting allocation Continuing Bond Disclosure Fees - 1,000 City Capital - 200,000 2025 GO Note - Principal 2025 GO Note - Interest Total Expenses - 270,876 Net Income (LOSS) - 1,945,708 Fund Balance, Jan 1st (estimated)

TIF 8 was created in 2025 as a 20-year mixed use district

CITY OF PLYMOUTH **GLOSSARY OF BUDGET RELATED TERMS**

ACCRUAL ACCOUNTING: Recognition of revenues when earned and expenses when incurred. Such transactions are recorded at the end of an accounting period even though cash has not been received or paid.

ADOPTED BUDGET: Refers to the budget amounts as originally approved by the Common Council at the beginning of the year along with any amendments that have been approved throughout the year that have continuing effect (for example, transfers from contingency to salary accounts for employee salary adjustments).

<u>AMI</u>: Advanced Metering Infrastructure (AMI) is architecture for automated, two-way communication between a smart utility meter and an IP address (Plymouth Utilities). The goal is to provide Plymouth Utilities real-time data about power and water consumption.

AMORTIZATION: The accounting treatment whereby costs of long-lived, intangible assets are charged as expenses over the useful lives of such assets.

APPRAISED VALUE: To make an estimate of value for the purpose of taxation.

APPROPRIATION: An authorization made by the governing body which permits officials to incur obligations against and to make expenditures of governmental resources for specific purposes. Appropriations are usually made for fixed amounts and are typically granted for a one-year period. An appropriation account is a budgetary account set up to record specific authorizations to spend.

ASSESSED VALUATION: A valuation set upon real estate and certain personal property by the City Assessor (currently a contracted service) as a basis for levying property taxes.

ASSETS: Probable future economic benefits obtained or controlled by a particular entity as a result of past transactions or events.

AUTHORIZED RESOLUTION: Refers to the act of adopting an initial or authorizing resolution for a bond or other debt instrument but not the actual issuance.

BOND: A written promise to pay a specified sum of money at a specified future due date along with periodic interest paid at a specified percentage of the principal. Bonds are typically used for long-term debt to pay for specific capital expenditures. The difference between a note and a bond is that the latter is issued for a longer period (over ten years) and requires greater legal formality.

BUDGET CALENDAR: Schedule of key dates which City follows in the preparation of the budget.

BUDGET: A plan of financial information embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. The term usually indicates a financial plan for a single fiscal year.

BUDGETARY CONTROL: Formal integration of budgetary information approved by the legislative body into the accounting system to provide accountability for expenditures by departments or agencies.

CAPITAL IMPROVEMENT PROGRAM: A plan for capital expenditures to be incurred each year over a period of five or more years setting forth each capital project and the amount to be expended in each year and the method of financing those expenditures.

CAPITAL MAINTENANCE: Expenditures to maintain and upgrade long-lived tangible assets, particularly public infrastructure, such as roads, storm sewers, etc.

CAPITAL PROJECT: The largely one-time cost for construction, improvement, replacement or renovation of land, structures and equipment.

CAPITAL EXPENDITURES: Expenditures made to acquire, reconstruct, or construct major fixed or capital assets. A fixed asset is a tangible object of a long-term character that will continue to be held or used, such as land, buildings, machinery, furniture and other equipment. City policy is that such items included in the capital improvement program should have a cost of at least \$1,000 or greater and a multi-year useful life.

CASH FUNDING: A methodology of paying for replacement of capital equipment whereby monies are accumulated in lieu of borrowing for such items.

CDBG: Community Development Block Grant (CDBG) refers to federal funding grant opportunities that pass through the State of Wisconsin.

COMMON COUNCIL: The governing body of the city, consisting of 8 alderpersons elected in seven districts.

COMPREHENSIVE PLAN: A long term planning process completed by the City in 2001 and amended in 2011 to guide land-use decisions over the next 20 years and beyond.

CONTINGENCY: A budgetary account (appropriation) set aside for emergencies or unforeseen expenditures for which no other budget exists. City budgetary policy is to maintain contingency funds in a separate appropriation from which only the Common Council can authorize the use of such monies. Departments do not carry their own contingency accounts and are to request transfers from the contingency account for unanticipated expenditures.

COST ALLOCATION: A method of assigning costs to activities, outputs, or other cost objects.

DEBT SERVICE: Payment of interest and repayment of principal to holders of the City's debt instruments. In governmental accounting, a fund type used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest except that payable from proprietary funds.

DEBT SERVICE LEVY: Refers to that part of the debt payment actually paid from the tax levy (net of abatement sources such as TIF increments, utility revenues, special assessments, etc.)

DEPARTMENT: A major administrative organizational unit of the City that indicates overall management responsibility for an operation or a group of related operations within a functional area.

DEPRECIABLE ASSETS: Certain types of assets (e.g. plant and equipment) that gradually lose their value over time.

DEPRECIATION: The accounting treatment whereby costs of long-lived tangible assets (buildings, machinery, furniture, equipment) are charged as expense over the useful lives of such assets.

DNR: Department of Natural Resources

DPW: Department of Public Works

ENCUMBRANCE: The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a future expenditure.

EPA: Environmental Protection Agency

EQUALIZED VALUE: The estimate of the State of Wisconsin Department of Revenue of the full market value of property; used to apportion property tax levies of counties, school districts and municipalities among tax districts.

ESTIMATED REVENUE: The amount of projected revenues to be collected during the fiscal year.

EXPENDITURE: Use of financial resources for current operating expenses, debt service. capital outlay and intergovernmental transfers.

FEMA: Grants or other financial assistance from the Federal Emergency Management Agency for disaster relief or similar items.

FUND EQUITY: The excess of fund assets and resources over fund liabilities. A portion of the equity may be reserved or designated; the remainder is referred to as Fund Balance.

FUND: A fiscal and accounting entity with a self-balancing set of accounts recording cash and for other financial resources, together with all related liabilities and residual or equities, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations.

GENERAL FUND: The general fund is the general accounting fund of the City. It is used to account for all financial resources except those required to be accounted for in another specialized fund.

GENERAL OBLIGATION NOTES OR BONDS: City debt instruments that finance a variety of public projects, such as streets, sewers, buildings and improvements, the repayment of which is supported by the full faith and credit of the City.

GRANT: A contribution by a government or other organization to support a particular function.

INFRASTRUCTURE ASSETS: Roads, bridges, curbs and gutters, sidewalks, drainage systems, and lighting systems installed for the common good.

INTERFUND CHARGES: Amounts transferred from one fund to another, primarily as reimbursements for services provided.

INTERGOVERNMENTAL REVENUE: Revenue received from another government in the form of grants and shared revenues. Typically, these contributions are made to local governments from the State and Federal governments and are made for specified purposes.

LIABILITIES: Probable future sacrifices of economic benefits arising from present obligations of a particular entity to transfer assets or provide services to other entities in the future as a result of past transactions or events.

LINE ITEM BUDGET: A budget methodology that provides budgetary control by individual cost elements (objects) within departments.

MISSION STATEMENT: A broad statement which states the activities that improve the quality of life of City residents.

MODIFIED ACCRUAL: Governmental and Agency funds use this basis of accounting to measure financial position and operating results. Revenues are recognized in the accounting period in which they become available and measurable. (Available means collectible within the current period or soon enough thereafter to pay current liabilities). Expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except: 1) accumulated unpaid sick pay and other employee amounts which are not accrued in the governmental funds, 2) principal and interest on general long-term debt which is recognized when due; and 3) claims and judgments which are recognized when the obligations are expected to be liquidated with expendable available financial resources.

MPIC: Municipal Property Insurance Corporation

OBJECTIVES: Something to be accomplished in specific, well-defined, and measurable terms and that is achievable within a specific time frame.

OPERATING EXPENDITURES: The expenditures that provide a financial plan for the operation of government and the provision of services for the year.

PRINCIPAL RETIREMENT: The repayment of debt issued by the city in prior years.

PROGRAM/SERVICE BUDGET: A budgetary format whereby costs related to the delivery of related services are grouped into programs for purposes of budget analysis and decisions.

PROMISSORY NOTES: A debt instrument issued by the City that can have a term of up to 10 years as per Wisconsin law.

PROPERTY TAXES: Used to describe all revenues received in a period from current taxes, delinquent taxes, penalties and interest on delinquent taxes. Property taxes are levied on both real and personal property according to the property's assessed valuation and tax rate.

PROPRIETARY FUNDS: Funds that are used to account for activities that are similar to commercial enterprises, whereby the cost of services is recovered via user fees and charges.

PSCW: Public Services Commission of Wisconsin.

RDA: An RDA or Redevelopment Authority is a separate body politic authorized under 66.1333 of Wisconsin Statutes to promote the prevention and elimination of blighted and deteriorated areas and properties through all means appropriate so to encourage a stable, safe and healthy neighborhoods and places of employment.

REFUNDING BONDS: Bonds issued by a municipality to refinance previously outstanding debt, to achieve interest or cash flow savings or re-structuring of debt payments.

REPLACEMENT FUNDS: Monies required per debt covenants or regulatory authorities for future replacement of capital equipment or other items.

RETAINED EARNINGS: The cumulative amount by which revenues have exceeded expenses in proprietary funds – to some extent, retained earnings can be seen as a measure of how well a fund has succeeded in recovering its costs.

REVENUE BONDS: Bonds whose principal and interest are payable exclusively from a revenue source (such as utility revenues). Such pledge is made before issuance.

REVENUES: Increases in assets of an organization or decreased in liabilities during an accounting period, primarily from an organization's operating activities.

RISK MANAGEMENT: An organized attempt to protect a government's assets against accidental loss in the most economic method.

Room Tax: A tax levied by the Common Council on overnight stays for purposes of tourism promotion and tourism development activities.

SCADA: Supervisory Control and Data Acquisition. Information retrieval and monitoring system for wastewater plant and lift stations, and water utility.

SHARED REVENUE: Revenue that is levied by one governmental unit but shared usually on a predetermined basis, with another unit of government or class of governments.

SPECIAL ASSESSMENT: A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service which is presumed to be of general benefit to the public and of special benefit to such properties.

SPECIAL REVENUE FUND: These funds are used to account for the proceeds from specific revenue sources that are legally restricted to expenditures for specific purposes.

TAX INCREMENTAL FINANCING (TIF): A mechanism for financing development and redevelopment projects whereby property tax revenue from increased property values in a defined geographic district is used to pay for public improvements, such as roads, sewer and water lines. Once the improvements are paid for, the property taxes go to the city, county and school districts.

TAX LEVY: The total amount of taxes, special assessments, or service charges imposed by a governmental unit.

TAX RATE: The rate, usually expressed in terms of dollars per one thousand dollars of assessed valuation, at which taxes are levied against the total assessed valuation of the City. Due to changes in the total assessed valuation of the City from year to year, the tax levy change and the tax rate change will not be the same. The tax rate change reflects what impact the property owner will see in their total taxes.

TAXES: Compulsory charges levied by a government for the purpose of financing services performed for the common benefit.

UTILITY ENTERPRISE FUNDS: A fund set up for use by the Utilities (Sewer/Water/Electric) of the city that provides goods or services to the public for a fee that makes the entity (Plymouth Utilities) self-supporting.

WWTP: Wastewater Treatment Plant

<u>WPDES:</u> Wisconsin Pollution Discharge Elimination Permit. The WPDES is a permit issued by the Wisconsin Department of Natural Resources for the Wastewater Treatment Plant (WWTP).

APPENDIX A: GENERAL GOVERNMENT 10-YEAR CAPITAL IMPROVEMENT PLAN

Category	2026 Budget	2027	2028	2029	2030	2031	2032	2833	2034	2635	Total
PW - Vehicles, Machinery, Facilities	\$ 465,500.00	\$590,000	\$450,000	\$220,000	\$315,000	\$425,000	\$70,000	\$365,000	\$665,000	\$310,000	\$3,875,500
PW - Parks, Recreation, Cometery	5 3,103,500.00	597,000	\$112,000	\$292,000	\$62,000	\$57,000	\$47,000	\$75,000	\$58,000	\$48,000	\$3,951,500
PW - Secess, Parking Lots, Sidewalks, Traffic Signals	\$ 801,500.00	\$890,500	\$465,500	\$427,500	\$577,500	\$532,500	\$422,500	\$377,500	\$347,500	\$250,000	\$5,092,500
diministration & I/T Total	\$ 541,376.00	\$69,345	\$8,200	\$5,200	\$158,200	\$5,200	\$5,200	\$8,200	\$35,800	\$5,800	\$842,521
hray	\$.75,000.00	\$177,500	\$2,007,550	\$83,000	\$36,000	\$75,000	\$55,000	\$75,000	50	\$75,000	\$2,659,050
ire Department	\$ 133,000.00	\$2,197,100	\$855,300	\$17,500	\$17,700	\$17,900	\$18,100	\$173,300	\$18,500	5891,000	\$4,339,400
olice Department	\$ 97,100.00	\$293,202	\$185,402	\$209,377	\$183,000	\$181,000	\$181,000	\$198,000	\$112,000	\$117,000	\$1,757,081
CIP TOTAL	\$ 5,216,976.00	\$4,314,647	\$4,083,952	\$1,254,577	\$1,349,400	\$1,293,600	\$798,800	\$1,272,000	51,236,800	\$1,696,800	\$22,517,552

rgers.	Project	Explanation Justification (Program, Policy, or Plan)	Useful Life	2026 Budget	Evoling	2027	2928	2029	2030	2031	2632	2033	2034	2635	Intal
	Truck 620	Replace aging equipment (2003 Sterling L7500)	15		GF CIP		\$290,000			-					\$290,00
	Truck 622	Director of Public Works. Prechase a police mod vehicle	:15		GF CIP			\$10,000		L.					\$10.00
	Truck 623	Replace aging equipment (2004 5400 DT International)	15		GF CIP	\$290,000									\$290,0
	Trock 624	2012 Workster Int 7400 SFA 4x2	15		GF CIP							\$290,000			\$290,0
	Trick 625	2022 MV607 International	15		GF CIP										59
	Trock 626	2022 HV507 International	. 15		GF CIP				because of						. 50
	Truck 627	2008 M2106V Freightliner	1.5		GF CIP				\$275,000						\$275,0
	Trick 628	2011 7400 SFA International	15		GF CIP					\$275,000					\$275,0
	Truck 629	2024 International	15		GF CIP										\$0
	Trick 630	Grader - 1992 John Deere 670-B	22		GF CIP										\$0
	Trock 631	Loader - 2022 John Doere 624P	22		255.55		-								50
	Truck 632	Loader - 2011 Volva L60F	22		GF CIP			_				_	\$290,000		5290,0
	Trick 633	Sweeper - 2024	20		GF CIP										50
	Truck 640	2024 F150 4x4 w/ Lift 2022 Ford F550	12 20		GF CIP			_			-	_			50
	Track 641	(Bucket Truck + 1999 F550 Ford	20		GF CIP			_				_			50
×I.	Truck 642	with backet boom) (Perchase from PU). Purchase PU when they trade	25		GF CIP	\$25,000								\$500,000	\$325,0
의	Truck 643	2020 Ford F350 4x4 W/ Lift Gate	20		GF CIP										50
=	Truck 644	2013 Chevrolet Silverado 4x2	12		01.00					\$60,000					\$60,00
티	Truck 645	2019 Ford F350 4x4 W/ Lift Gote	20		GF CIP					800,000					\$0
#	Truck 646	2024 F350 4x4	12		GF CIP										\$0
3	Truck 647	2017 Dodge Ram 2500 4s4 W/ Lift Gate and Boss V Plow											\$90,000		\$90,00
9	Truck 648	2006 Chevy 1500 8x2	12		GF CIP		\$60,000								\$60.00
Ĭ	Trock 649	2013 Ford F150 (From Utilities) Replaces Paint Van	12		GF CIP		300000				\$70,000				\$70.0
2	Skiduteer	Purchase a new skidsteer with attachements	-13	\$145,000	GF CIP										\$145,0
2	K0 .	2017 Kubota Z1218KH-48			GF CIP										\$0
- Venicles, Machinery, Facilities	K1	2019 Kubota 2601 HSD-1 tractor Multi-Perpose Mower/Snowblower			GF CIP			\$100,000							\$100,0
되	K2:	2005 F3060 Kebots	10		GF CIP										50
<u>۲</u> ا	K3	2008 F3680 Kubota	10		GF CIP										\$0
SI 1	CB1	2019 Cub Cadet (Used approx.	7		GF CIP				\$40,000						\$40.00
- 1	2200	400 les per year)			- COCO (10)				areopeno.						0.000
N A	Cemetery Mower	2007 Cub Cadet (cemetery) Tall Grass Mower - 2001 T890	10		GF CIP	\$15,000									\$15,00
-1	Flail mower / Tractor	New Holland - 2026: New Attackssents only. Keep existing tractor.			GF CTP	\$40,000									\$40,00
	Tractor	1950 Ford 860 tractor (sand barrels & potholes)			GF CIP										50
	Leaf Viconii #1	2013 LCT 600 ODB			GF CIP			\$100,000							\$100,0
	Leaf Vacuus #2	2004 700 ODB			GF CIP		\$100,000			775-100-1					\$100.0
	Chapper	(2014 990xp Handit)	- 15		GF CIP					\$90,000					\$90.0
	Strap Grader	2020 Carlton 7500	20		GF CTP							\$75,000			\$75,0
	20-Foot Trailer	Trailer to for transporting mowers and smaller equipment	20		GF CIP									\$16,000	\$10,0
	Asphalt Roller	Purchase a used compact asphalt roller	-18	\$25,000	GF CIP										\$25,0
	Barricades / Cones	Purchase new safety comes and barricades.	10		GF CIP			\$10,000					\$10,000		\$20,0
	Mini Exentor Attachments	Purchase a power tilt and ripper tooth	10	\$10,500	GF CIP										\$10.50
	DPW Garage - Roof	Repair Replacement	20		GF CIP	\$220,000	-								\$220,0
	DPW Garage - Yard Expansion	Yard expansion, new feacing, new feel tacks, asphalt pavement	30+	\$285,000	GF CIP					<u> </u>					\$285,0
	City Hall - Roof	Replacement Roof	20		GF CIP								\$275,000		\$275,0
	Machinery, Facilities Tota			\$465,500		\$590,000	\$450,000	\$220,000	\$315,000	\$425,000	\$70,000	\$365,000	\$665,000	\$310,000	\$3,875,

tegory	Project	Explanation Instiffcation (Program, Policy, or Plan)	Useful Life	2026 Budget	Families	2627	2025	2929	2030	2031	2032	2653	2054	2035	Total
	Dess	2022 and 2023 dollars are for engineering. Expand spill-way per DNR order. Cont TBD. Amount is placeholder only. DNR Dnn Failure Approval & Hannel Ratings Assignment - Upgrade dam spill-way within 10 years of July 2015.	50		DEST										\$0
	Trees	Annual Tree Replacement Program - EAB. Maintain Tree City USA - \$2 per capita spending.	50	\$12,000	GF CIP	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$13,000	\$13,000	\$13,000	\$123.00
>	Lighted Tennis / Picklebell Courts	Install lighted terms-pickleball courts. New Park Facilities	40		GF CIP			\$200,000							\$200,00
Cemetery	Aquatic Center	2026: Replace sand media in filter system and piping for filters	15	\$30,000	GF CIP	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$30,000	\$30,000	\$35,000	\$275,00
tion, C	City Park Improvements/Aquatic Center: Lap Pool	Park Improvements Recommended by Common Council	30+	\$3,000,000	DEBT + GF CIP										\$3,000,0
ecrea	Carl Loebe	Baffroom Project (2028) Restroom project is part of the ADA Transition Plan.	10		GF CIP		\$65,000								\$65,00
- Parks, Recreation,	Playground Equipment	Replace playground equipment, park beaches, tables. Some broken, outdated, identified in 2018 CVMIC inspection.	19	\$10,000	GF CIP		\$10,000		\$10,000		\$10,000		\$15,000		\$55,00
-	Golf Course: Golf Carts	Buy used. Replace 2 older cams.	10		GF CTP	\$15,000			\$15,000						\$30,00
A L	Golf Course: Roof	Replace roof on main building	20	\$12,500	GF CIP										\$12,50
-1	Golf Course: Mowers	Existing mower is beyond it's metal lide.	10	\$27,000	GF CIP			\$30,000				\$32,000			\$89,00
	City Park Improvement Plan	Develop design Options for City Park Improvements	29		GF CIP										50
	Decorative Waste Recepticies Down Town	Replace a total of 16 decenture waste recepticles, and new lids on park paringe recepticles	10	\$12,000	GF CIP										\$12,00
	Asplait Paths	Repave and install paths through paths and/or to playpromets. Mointene resisting suphalt paths, create ADA accessible paths to play grounds. (ADA Transition Plan) 2027: Meyer Park Path	25		GF CIP	\$45,000		\$25,000		\$20,000					\$90,00
Parks, R	ecreation, Cemetery (non-	machinery/vehicles) total		\$3,163,500		597,000	5112,000	5292,000	\$62,000	557,000	547,000	\$75,000	558,000	548,000	\$3,951,

	Project	Explanation/Justification (Program, Policy, or Plan)	Useful Life	2026 Budget	Funding	2027	2028	2029	2030	2031	2032	2033	2034	2035	Tota
Crackfil	ling & Patchwork	Annual Crackfilling & Patchwork . Normal Maintenance	10	\$20,000	GF CIP	\$20,000	\$20,000	\$22,000	\$22,000	\$22,000	\$22,000	\$22,000	\$22,000		\$192
Street S	igns & Flags	Annual Street Sign/Flags /Wayfinding Replacement. Base Level of Service for DPW to maintain signage and ROW flags/wayfinding.	7	\$7,500	GF CIP	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500		\$67,
Sidewal	lks	Annual Sidewalk Repairs. Normal Maintenance	15	\$18,000	GF CIP	\$18,000	\$18,000	\$18,000	\$18,000	\$18,000	\$18,000	\$18,000	\$18,000		\$162
LED Str	reet Lights	LED street light replacement (head only) program. Energy Efficiency - This project is done in association with electric utility work.	25	\$15,000	GF CIP	\$20,000	\$20,000								\$55
Traffic S	Signal	Repair broken conduit loops 2027: Grades to Highland and Eastern Intersection	25	\$16,000	GF CIP	\$200,000									\$210
Parking	Lots	Resurface Parking Lots - Library. Maintain existing parking lot	20		GF CIP				\$30,000						\$30
Mead A	venue	E Clifford St. to Reed St.	20		GF CIP				\$500,000						\$500
E. River	rbend Dr.	S. Milwaukee to Appleton St., PASER of 4. 700 lf. Street Project aligned with Lead Services Infrastructure Plan.	20		GF CIP								\$300,000		\$300
Grove S	itreet	N. Milwaukee to railroad track. PASER of 6. 1,300 lf. Street Project aligned with Lead Services Infrastructure Plan.	20	\$650,000	DEBT										\$650
Laack S	treet	Grove St. to Schwartz St. PASER of 5. 650 lf. PASER rating.	20		GF CIP									\$250,000	\$250
Highlan	d Avenue	County Highway Department also doing work.	20	\$75,000	GF CIP	\$275,000									\$35
Eastman	ı St.	S Milwaukee St to Appleton Street PASER of 6. 700 lf. Street Project aligned with Lead Services Infrastructure Plan.	20		GF CIP	\$300,000									\$300
S Milwa 67)	aukee Street (HWY	SHARE OF DOT PROJECT	20		GF CIP										
Huson C	Court	Collins Street to Reed Street. PASER of 6,425 LF.Street Project aligned with Lead Services Infrastructure Plan.	20		GF CIP										S
Pleasant	t Street	Summit St. to Western Ave. PASER of 5/6/7. 1,300 lf. Street Project aligned with Lead Services Infrastructure Plan.	20		GF CIP			\$380,000							\$38
Home A	venue	North St. to termini. PASER of 6. 425 lf. Street Project aligned with Lead Services Infrastructure Plan.	20		GF CIP					\$130,000					\$13
Alfred S	St.	North St. to termini. PASER of . 475 lf. Street Project aligned with Lead Services Infrastructure Plan.	20		GF CIP					\$175,000					\$17
Elizabet	th Street	Smith St. to Division St. PASER of 6. 600 lf. Street Project aligned with Lead Services Infrastructure Plan.	20		GF CIP					\$180,000					\$180
Krumrey	y Street	Grove St. to Marshner St. PASER of 7. 1,100 sf. Street Project aligned with Lead Services Infrastructure Plan.	20		GF CIP						\$375,000				\$37:
Kensing	ton Avenue	Bishop Avenue to Highland Avenue. PASER of 6. 1,200 lf. Street Project aligned with Lead Services Infrastructure Plan.	20		GF CIP							\$190,000			\$190
Kensing	ton Avenue	Fairview Drive to Bishop Avenue. PASER of 7. 975 lf. Street Project aligned with Lead Services Infrastructure Plan.	20		GF CIP							\$140,000			\$146
LED Pe	destrian Crossings	Install Push Button Crosswalks Signs Location:Highland Avenue & Clifford Street	20		GF CIP	\$50,000									\$50
Parking	Structure	Maintenance Repairs	20+		GF CIP		\$400,000								\$40
, Parking I	Lots, Sidewalks, Tr	affic Signals Total		\$801,500		\$890,500	\$465,500	\$427,500	\$577,500	\$532,500	\$422,500	\$377,500	\$347,500	\$250,000	\$5,09

Category	Project	Explanation Justification (Program, Policy, or Plan)	Uneful Life	2026 Budget	Funding	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
140	TID#8 Public Private Improvements	City Portion of Public Improvements	5 to 7	\$350,000	OF CIP										\$350,000
I/T Total	Poblic Safety Staffing Study Community Survey	2026- Phase 1 and 2. Staffing Study and Community Survey. 2027. Phase 3 - Levy Refendam Support	5 to 7	\$56,176	GF CIP	\$50,645									\$106,821
જ	PD Copier Update	Copier End of Life	5 to 7	\$6,000	GF CIP										\$6,000
Administration	City Computer Replacements' Camera Updates' Council Chambers AV Updates	EOC, Police, and Missi Court PCs Upgrade Cameras for City, Council Chambers AV Updates	5 to 7	\$16,700	GF CIP	\$5,200	\$5,200	\$5,200	\$5,200	\$5,200	\$5,200	\$5,200	\$5,800	\$5,800	\$64,700
- E	Upgrade AC in Council Chambers	Replacement of Current System and Addition of Second Unit	5 to 7	\$24,000	GF CIP										\$24,000
PV	Stratgeic Planning Update	Updating 2023-2026 Strartgic Plan	3	\$30,000	OF CIP				\$30,000				000,062		000,002
	Interium Market Update	Complete IMU with AA	5 to 7	\$58,500	GF CIP				\$120,000						\$178,500
dministration	& I/T Total			\$541,376		\$69,345	58,200	\$5,200	\$158,200	\$5,200	\$5,200	\$8,200	\$35,800	\$5,800	\$842,521

Category	Project	Explanation Justification (Program, Policy, or Plan)	Unefel Life	2026 Bedget	Feeding	2027	2028	2029	2030	2031	2032	2033	2934	2035	Total
	Library Phone Upgrade	City Facilities are switching from Frontier phone lines to Spectrum phone lines to reduce cost of service and increase customer service.	10		GF CIP				\$6,000						\$6,000
1000	Library Space Upgrade	Upgrades to Library Space based on plan for library developed on 2025-2026	15		Debt Funden sing		\$2,000,000								\$2,000,000
Library	5' Shelving	Non-Fiction 6x5' 2025 , Fiction in future. From 88. More welcoming, safer Ideal for Adult Library	30		GF CIP	\$40,000									\$40,000
-1	Painting	Routine Maintenance, inside outside	10		GF CIP	\$5,500									\$5,500
	RFID Theft Protection	Radio Frequency ID tech on gates, readers, self-checkout. Installed in '18, life expectancy = 7 yrs.	.,		GF CIP	\$30,000									\$30,000
	Funace	#1 & 2 (from '13), not #5-7 (14) or #3-4 (21)	10		GF CIP			\$ 8,000.00							\$8,000
	Windows Wood Windows Meeting Room	Replacement of Meeting Room Windows	20		GF CIP						\$55,000				\$55,000
	Carpeting	Routine Replacement (Last done	20		GF CIP				\$30,000						\$30,000
	Water Heater	Routine Replacement (Last done '17	10		GF CIP		\$7,550								\$7,550
	Misc. Repairs to Library Building	Roof Gutters, Downspaouts, Handrain, Brick Repair, Windows	40	\$75,000	GF CIP	\$75,000		\$75,000		\$75,000		\$75,000		\$75,000	\$450,000
	Self Check-out Machines	Replacement of Self Checkout Machine which are end of life	10		GF CIP	\$27,000									\$27,000
orary Total				\$75,000		\$177,500	\$2,007,550	\$83,000	\$36,000	\$75,000	\$55,000	\$75,000	50	\$75,000	\$2,659,050

Category	Project	Explanation Justification (Program, Policy, or Plan)	Useful Life	2026 Budget	Funding	2022	2028	2029	2030	2031	2032	2633	2034	2035	Intal
	Anthelence	Continue to review used. Low mileage. Department operations equipment	15 to 20		GF CIP		\$350,000					\$155,000			\$505,000
	Ladder Trock	Replace 1996 Aerial, Department operations equipment	- 25		GF CIP	\$2,100,000									\$2,100,000
	Chief's Vehicle	Replace 2013 SUV. Department operations equipment	10		GF CEP	\$60,000									\$60,000
=1	Engine #6	Rehab 2001 Engine	25	\$98,000	GF CIP									\$800,000	\$898,000
artmer	Personal Protective Equipment	Replace 3 terriori sets and 6 helments per year. Department pervound equipment	5 to 10	\$10,000	GF CSP	\$9,600	\$9,800	\$10,000	\$10,200	\$10,400	\$10,600	\$10,800	\$11,000	\$11,000	\$103,400
Fire Department	Thermal langing Cameras	The department's current thermal imaging construction (TICs) are over 10 years old, well beyond their recommended service life and technological relevance.	10	\$10,000	GF CIP	\$10,000									\$20,000
	Hose Replacement	Large dismeter hose and amorted size hose. Department operations equipment. Replaces existing lose.	5	\$7,500	GF CIP	\$7,500	\$7,500	\$1,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$80,000	\$147,500
	Gas Detection Equipment	This project is to replace our aging equipment and to maintain our responders safety	10	\$7,500	GF CIP										\$7,500
Departmen	n Total			\$133,000	SO	\$2,197,100	\$855,300	\$17,500	\$17,700	\$17,906	\$18,100	\$173,360	\$18,500	\$891,000	\$4,339,46

APPENDIX A: GENERAL GOVERNMENT 10-YEAR CAPITAL IMPROVEMENT PLAN

tanc.	Driest	Dosiest Description	EuchtLide	2026.Bedoot	India	2021	2025	2029	2020	2031	2602	2032	2024	2635	Lond
	Parul Velacle #701		4		GF CTP			568,000			\$70,000				\$139,000
	Patrol Vehicle #702		- 1		GF CIP			568,000	****			\$70,000			\$138,00
	Panol Velade #703 Panol Velade #782	X-9 Comercion	-1		GF CIP		\$68,000		568,000						\$68,000 \$68,000
	Paged Velacle #783	A. F. Commun.	- 1		GF CIP	\$68,000	. 800,000		\$68,000					\$75,000	\$211,00
	Patrol Volacle #764		- 4		GF CIP					\$70,000				2000000	\$70,000
	New Patrol Vehicle	New Patrol Vehicle—looking to test a Feed Police Interceptor Hybrid vehicle. Based on city through hybrid should nove on find costs.				\$67,500									\$67,500
	Parck Vehicle #778	For the 2025 flood year, the Police Department is reparating to position new K-9 violate. The carried 2019 Ford interceptor is past our normal threshold for replacement and has increased higher than expected maintenance costs over the			CD/K-I								\$70,000		\$70,000
	Training Vehicle	part 2 years	.10		GF CIP					\$70,000		11700.00			570,000
	Deputy Chief Vehicle		1		GE CTP		\$49,000			100000000000000000000000000000000000000		\$79,000			\$119,000
	(Clad Vehicle	N231515	. 8		OF CIP	\$49,000	1957				\$70,000	100000			\$119,000
	UTV	New UTV	36		GF CIP	C1.00									50
	Ballotic Venn	Fine (5) recens officers will be due for bulletic rest replacement in 2025.	,	\$1,000	GrantCEP	\$3,500	\$2,000	\$2,000	\$5,000	\$4,000	\$4,000	\$2,000	\$1,000	\$1,000	\$17,500
riment	Potable Radio Replacement	Current AN-series postable radios (Motorula model AFN 6000) nor just the namificators service He. Replacement parts and accessories are no images available.	10-Jan	\$24,000	GF CEP	\$24,000	\$34,000					11,000			\$77,000
Police Department	Police Dept. Office Area Improvements	Replace were chain and function within the police department.	5 to 10	\$10,000	OF CIP	\$10,000		\$21,475	\$5,000						\$13,475
입	Schedding Software	Software Softwarption for new- scheduling coldware and application for the software of application for the software of application paper colonder. New software can be accessible by ploose application allows for cost about applicates. Employees can software time off congress's possessible to supervisors. Potentially delenants: Time Blook		12,100	OF CIP										\$2,100
	Diner	industrative trans. Police and Fee Dispartments are leading to start a joint drone unit. Decore provide aerial town of accidents and assot with Search and Resous, Fee Response, Tactical Operations, Special Event Security, of:	10	\$20,000	GF-CIP			\$1,000							\$25,000
	BODYCAMEN-CAR CAMERA	New Monorda Body Camera. The Pytior Department's camera system (body-worst and in-car camera) has exacted 'end of service' from Digital Adj.		\$24,000	OF CEP	\$34,903	524,902	524,902	\$25,000	\$25,000	525,000	525,000	523,000	\$21,000	\$348,708
	FLOCE SAFETY LPR	The Police Department is seeking to enter anto a 2-year contact with Plock Soley to install and operate knowe plair Propalities cases as (LPP) at four fixed locations within the City of Physicals.	2 year	\$12,000	GF CEP	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$120,000
	Torondo Sens Reglacement	Replacement of existing Torondo Soro, Warning System, Entirque- replacement of stress every 3-5 years.	30+		GF CIP	\$20,000									\$20,900

APPENDIX B: PLYMOUTH UTILITIES 10-YEAR CAPITAL IMPROVEMENT PLAN

	CIP BUDGET SUMMARY - UTILITIES														
Category	2026 Budget	2027	2028	2029	2030	2651	2032	2033	2034	2635	Total				
U - Vehicles, Machinery, Facilities	\$198,000	\$470,000	\$185,000	\$467,000	\$15,000	\$400,000	\$250,000	\$260,000	\$460,000	\$300,000	\$3,005,000				
U - WWTP	\$232,500	\$200,000	\$300,000	\$600,000	\$200,000	\$5,000	50	\$0	50	50	\$1,537,500				
U - Water & Sewer Infrastructure	\$1,040,000	\$560,000	\$525,000	\$313,000	\$573,000	\$478,000	\$673,000	\$1,073,000	\$115,000	\$115,000	\$5,465,000				
U-SWU	575,000	50	\$0	50	50	50	50	\$6	50	50	\$75,000				
U - Administration & I/T Total	\$121,000	\$6,500	\$6,500	\$6,500	\$6,500	\$7,000	\$7,000	\$7,000	\$7,000	\$7,500	\$182,500				
U - Electric Utility	\$4,188,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$22,158,000				
CIP TOTAL	55,854,500	\$3,236,500	\$3,016,500	\$3,386,500	52,794,500	52,890,000	\$2,930,000	53,340,000	\$2,582,000	52,422,500	532,423,000				

APPENDIX B: PLYMOUTH UTILITIES 10-YEAR CAPITAL IMPROVEMENT PLAN

Cotesocc.	Emico	Explanation Justification, (Program, Pulicy, or Plan)	Sachilate	2026.Hedast	Ennties	2027	2928	2029	2020	2624	2922	2932	2034	2025	Xatel
	Replace Ush 1	2021 International 4300 Line Track w/Digger	10		Unitry					\$400,000					\$400,000
	Raphace Unit 2	2005 International 4500 Line	100		Shilley								\$400,000		\$400,000
		Truck to Digget 2013 International 4900 Tree	12500		Feeds										
	Raphove Cutt 3	Trock w/75' Bucket, The City in looking to perchase the Utility's old vehicle	10		Funds	\$225,000									\$215,000
	Replace Dair 4	2013 International 4300 Line Yearh w/55' Bucket	100		Unility Franks	\$225,000									\$225,000
	Significa Unit 5	2013 International 4300 Line	10		1.hiliny			\$210,000							\$210,000
	Replace Unit 6	Trock se/55 Becket 2024 4e4 1/2 Ton Pickup	10		Funds Unday									\$60,000	\$60,000
	Replace Unit 7	Preshous new F150 for water	10		Uniting									\$60,000	\$60,000
	Replace Unit 8	2019 back yard backstringer tree line work, (mini	20		Englis			\$160,000							\$160,000
		(iii) J.Ph. from Kiel.			Pauls			9100000							
	Replace Unit 9	2013 4s2 3/4 Ton Pickop + Water Department.	10	515.000	Unitry Funds										\$58,000
	Replace Unit 10	1996 Unitry MR-14 Ware Stringing Trailer	20		Unitry										50
	Replace Use 11	2022 F150 Heg Cub Long box 4n4	10:		Utility									\$60,000	\$60,000
	Replace Unit 12	2002 Washer 6" Prengs Treeller	20		Unitiry										50
	And the second of the second of the second	2018 Kabota Tractor & Seew			Unitry		-				_	-			
	Steplace Cort 13	Blower for WWTP	BBy .		Finds Unitry					_		-			50
	Replace Unit 14	Material Pole Trailer	29		Prints										50
	Replace Unit 15	2016 CASE London Buckboo	20		Uniting Funds										50
PU - Vehicles, Machinery, Facilities	Replace Unit 16	1989 Inpersoll-Rand PT-2766-C Air Compressor (Water Dept)	20		Unitary Freedo	\$20,000									\$20,000
·=	Replace Unit 17	1981 Sherman & ReiDy Pullips Temmone Truiler	.10		Unitay						\$110,000				\$110,000
·E	Replace Unit 18.	2021 #136	30		Chilliny									\$60,000	\$60,000
7	Replace Unit 19	2012 4n4 1/2 Ton Pickey (WU)	10		Unility		-				\$60,000				\$60,000
2					Unitry		_			_	200,000	_			
골	Replace Unit 20	2013 British Blandit 150 Chipper	10	\$100,000	Frads		-					-			\$100,000
Ĕ	Replace Unit 21	2008 Mercury Mountaineer (WWTP)	10		Pands										\$0
-	Steplace Linit 22	2019 F150 Reg Cab Long Box 414	.10		Unitaly			\$37,000							\$17,000
2	Replace Unit 24	2022 F150 Reg Cab Long box 4s4	10		Uniting Frauds								\$60,000		\$60,000
:3	Replace this 25	2921 F150 4s4 1/2 Tes Pickop	10		Uniting							\$60,000			560,000
.0	de accessor	(WWTP). 2017 I 1/2 Ton Doney Totals with			Enable										
7.	Replace Unit 26	suove plow (9° dump hox to haul Intger equipment)	20		Funds										.50
2	Maphace Unit 27	2017 BigSer B090008	20		Unity		\$20,000								\$20,000
1000	Replace Unit 26	Material/Pole Trailer 2018 Bucket Track	20		Uniting							\$200,000			\$200,000
	111111111111111111111111111111111111111	High-Pressure Jet Vacrous Trailer	-		Frade		M1003232.5				_	440000			1000000
	Replace Unit 29	locating facilities, newer applications, digging pole holes, 2005 Superational 7200 J.000 Gal.	10		Unitity Funds Unitery		\$60,000								\$60,000
	Replace Unit 30	Tesh Trock	20		Frends United										50
	Replace Unit 31	Reserved for Determ			Feeds			\$10,000							\$10,000
	Replace Unit 32	2007 Load Trail Dump Trailer	29		Chiliry Frants				315,000						315,000
	Replace Unit 33	2012 Chilton J.000 LB Unility Trailer	20		Unility										50
	Replace Unit 34	2022 4s A F 550 Service Body	10		Linking						\$80,000				\$60,000
	Replace Vait 35	vi Tomoty Guty 2016 Chilbon J000 LB Unlary	1,146.0		Unitry		\$20,000				1000000				\$20,000
		Trailer	2065		Uniting		100000								
	Replace Unit 36	2022 Disserred C Flothod Trailer	.80		Frank									11 11 11 11 11 11 11	50
	Replace Unit 37	2024 dut 1/2 Ton Pickop 2/Cap	10		Unitity Funds									\$60,000	\$60,000
	Replace Unit 35	1991 Nissan C30Y 3,000 LB Forldift Track - BO NOT REPLACE			Unitary Francis										\$11
	Replace Unit 39	2012 Yale ERPO40VT 4,000 LB Electric Forklift	20		Enable			\$39,000							\$30,000
	New UTV	Aid a UTV to the Electric Fluct to be used for pulling spider ropes, line elemence, line minimum. expections, backyned and raral work.	10	\$40,000	Unitry Funda										\$40,000
	Haplace Unit 40/41	2022 OMDC Traffic Lights	10		Unitry		\$85,000								\$85,000
100010777	Machinery, Facilities		12.00	5195,000	1 10074	5470,000	\$185,000	5467,000	515,000	5400,000	\$250,000	\$260,000	5460,000	\$300,000	\$3,005,000

rent	Protect	Explanation Jantification. (Program, Policy, or Plan)	Carfel Life	2025 Biologs	Eunling	2026	2027	2028	2029	2920	2931	2022	2033	2024	Letal
	Grove Street	N. Milwediez to reilroad track. PASER of 6. 1,300 If. Street Project aligned with Lead Services Infrastructure Pless.	50+		Chility Funds	\$450,000									\$450,000
	Lanck Street	Grove St. to Schwart: St. PANER of 5: 650 If. Sanitary & Water main. Street Project aligned with Lend Services Infrastructure Plan.	50+		Unilay Funds	\$45,000									\$45,000
	Highland Ave.	Eastern Ave. to railroad track. PASER rating	301		Unitey	\$50,000									\$50,000
	Eastman St.	Clifford St. to Carpester St. PASER of 6, 700 If Seatury & Water main. Street Project aligned with Load Services Infrastructure Plan.	50+		Unitiny Freeds	\$220,000									\$226,60
	Collins Street	Stafford St. to Eastern Ave. PASER of 5% 1,800 II. Southey & Water main. Street Project aligned with Land Services balanchucture Plan.	30+	\$500,000	DEST										\$500,000
	Heron Court	Collins St. to Read St. PASER of 6, 425 If. Southary & Water main Street Project aligned with Lead Services Infrastructure Plan.	50+		Unitiny Franks		\$140,000								\$140,000
ture	Plensed Street	Securit St. to Western Ave. PASER of 5/6/7, 1,300 If. Smittery & Water train. Street Project aligned with Lead Services Infrastructure Plan.	50+		Unitiny Funds			\$400,000							\$490,000
n	Mend Avenue		50+		Unitiny Funds				\$200,000						\$200,00
Irastr	Home Avenue	North St. to termini. PASER of 6. 425 If. Smittey & Water main. Street Project aligned with Land Services Infrastructure Plan.	50+		Unitry Freeds					\$130,000					\$130,00
Sewer Infrastructure	Alfred Avenue	North St. to termini. PASER of 6. 475 If Saultury & Water main. Street Project aligned with Lead Services Infrastructure Plan.	50+		Unitary Funds					\$130,000					\$130,000
8	Elizabeth Street	Smith St. to Division St. PASER of 6, 600 IE Smittery & Water main. Street Project aligned with Lund Services Infrastructure Plan.	50-		Unibly Freeds					\$200,000					\$200,000
Water	Krumery Street	Grove St. to Marsham St. PASER of 7, 1,100 M. Sanitary & Water main. Street Project aligned with Lead Services Infrastructure Plan.	50+		Unitry Freeds						\$365,000				\$365,000
5	Kensington Avenue	Biologi Ave. to Highbod Ave. PASER of 6, 1,200 II. Smittery & Water main. Street Project aligned with Load Services Infrastructure Plan.	50+		Unitiny Freedy							\$310,000	\$310,000		\$620,000
	Kennington Avenue	Factoriew Dr. to Bishop Ave. PASER of 7: 975 If. Smittery & Water main. Street Project aligned with Land Services Infrastructure Plan.	50+		Unitary Funds							\$250,000	\$250,000		\$500,000
	E. Riverbood Drive	Milweden to Appleton St. PASER of 4. 700 lf. Southry & Water main. Street Project aligned with Load Services Infrastructure	50+		Unitry Finals								\$400,000		\$400,000
	Hydrant and Valve Rpl Program	Plan. Aging leydrant and unlives replacement for lesles & preventative maint Lesle reduction for water less.	50+	\$37,000	Unday Finals	\$37,000	\$37,000	\$37,000	\$38,000	\$38,000	\$36,000	\$38,000	\$38,000	\$40,000	\$378,000
	Pressure Reducing Volves (PRV) Relub	Repair and referbish the existing PRV.	.19	\$13,000	Utility Freeds										\$13,000
	Smitney Sewer Relati	Repair areas from Televising Report.	30+	\$25,000	Unitry Funds	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$205,000
	Well Rebots	Well 17 (2025 & 2030), Well 11 (2026), Well 10 (2028), Well 13 (2029), Well 15 (2031). Maintain well aspacity to prolong well bile and avoid new well development.	10	\$50,000	Unitry Fands	\$50,000		\$55,000	\$55,000	\$55,000	\$55,000	\$55,000	\$55,000	\$55,000	\$485,00
00000	ener lafronneture			5625,000		\$872,000	\$197,000	\$512,000	\$313,000	\$573,600	\$478,000	\$473,000	\$1,073,000	\$115,000	\$5,431,00

Category	Project	Englanation Justification (Program, Policy, or Plan)	Useful Life	2026 Biolget	Funding	2027	2028	2629	2030	2021	2652	2633	2024	2035	Total
ઝ	Utility Computer Replacements	IT Upgrades	. 5	\$6,000	Unility Funds	\$6,500	\$6,500	\$6,500	\$6,500	\$7,000	\$7,000	\$7,000	\$7,000	\$7,500	\$67,500
ration	Своити	Camera Upgrades	5	\$10,000	Utility Finds										\$10,000
dministr I/T To	Utility Facility Needs Assessment	Full facilities needs assessment for the Utilities based on specining growth for planning purposes	20	\$100,000	Unitary Funds/TEDs										\$100,000
Adn	Utility Fernites	Replace Conference Room Chairs that are felling spart	5	\$5,000	Utility Funds										\$5,000
U - Administra	tion & UT Total			5121,000		\$6,500	56,500	56,500	56,500	57,000	57,000	\$7,000	\$7,000	\$7,500	\$182,506

Category	Project	Explanation Justification (Program, Policy, or Plan)	Corfei Life	2026 Budget	Enning	2027	2028	2029	2030	2031	2032	2033	2034	2035	<u>Yotal</u>
SWU		Replace existing failing outfall pipe from Fairview Drive to Mollet River. Timing this with the drawdown of the Mill Pood for the Dun Proper. 400-ft of pipe and entithments on Fairview.		\$75,000	Unility Funds										\$75,000
PU - Water & S	ever lafrastructure			\$75,000		50	50	50	50	50	50	50	50	50	\$75,000

Category	Project	Explanation Sentification (Program, Enlicy, or Plan)	Cortel Life	2026 Budget	Frading	2027	2028	2029	2639	2651	2032	2655	2034	2035	Total
	Electric Line Move Rebuild Replace Program	On-going rebuilding and replacing of electric lines. Inciliate road moves and reconstruction projects, regions causes, voltage regulators, ceclosers, distribution transfermers, stility poles. May also represent CWIP. Assural investment in our energy grid to maintain system reliability, safery, and customer system reliability, safery, and customer system reportations.	30+	\$2,000,000	Utility Funds	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$20,000,000
İţ	Fiber Substation #5	Extension of Fiber to Sub45	30+	\$650,000	Uslay Funds/W7PI Debt										\$650,000
Electric Utility	Construct Storage Facility	Facility monded to stone Utility materials out of the elements. Grading land in 2024. Construct building in fature years	504	\$1,500,000	Debt										\$1,500,000
- Electi	MEUW Regional Safety Program	MEUW Regional Safety Program which will help in develop, complete and heep updated policies, procedures, programs and training.	1	\$8,000	Unility Funds										\$8,000
PU	Electric System Study	Plan for the next 15 years of the electric department.	в	\$30,000	Utility Freeds										\$39,000
- Electric U	Bity			54,188,000		52,000,000	52,000,000	52,000,000	\$2,000,000	\$2,000,000	52,000,000	52,000,000	52,900,000	52,000,000	522,158,000

Category	Project	Explanation Justification (Program, Policy, or Plan)	Coeful Life	2026 Budget	Funding	2027	2928	2029	2030	2021	2032	2033	2054	2035	Intel
		Replace existing pump with a digital pump. Existing pump is 20+ years old.	15	\$7,500	Utility Freeds										\$7,500
	Secondary Digester Cover	Reliab secondary dispester cover.	20		Unitry Feeds	\$200,000									\$200,000
	Asphalt Driveway Maintenance	Crackfilling	15		Utility Freds					\$5,000					\$5,000
9	Bar Screen	Rehab Bar Screen	20		Unitity Funds		\$300,000								\$300,000
WWTP		Purcles new pump for influent. Current pump is from 1978.	20	555,000	Unibly Funds										\$55,000
PU-V		Air Compressor. Replace the existing air compressor due to age.	20		Uniting Freedy			\$600,000							\$600,000
Ы		Purchase two (2) WAS and one (1) RAS pump to replace the existing pumps from 1978.	30	\$110,000	Unility Foods										\$110,000
	Filter Building - Engineering Planning Study	Fiber building upgrade planning		\$30,000	Unitiny Famile										\$30,000
	Force Main Engineering	Engineering work for force main project	. 9	\$30,000	Utility Feeds										\$30,000
		Rebah Secondary Clarifier. Manteusoco	20		Unitity Funds				\$200,000						5290,000
U-WWTP				5232,500		5200,000	\$300,000	5600,000	5200,000	\$5,000	50	50	50	50	\$1,537,500

APPENDIX C: LINE-ITEM BUDGET SUMMARY

		Projected	Projected	Projected		Projected	2025 Property
		Fund Balance	Total	Total	Rev over	Fund Balance	Tax
	Fund Description	01/01/2026	Revenues	Expenditures	Exp	12/31/2026	Contribution
10	General Fund	3,628,818	9,279,547	9,279,547	-	3,628,818	2,704,570
30	Debt Service Fund	4,405	604,153	604,153	-	4,405	435,796
40	City Capital Fund	2,188,019	5,447,054	5,216,976	230,078	2,418,097	1,613,388
	Special Revenue Funds						
20	Committed Fund	451,830	239,809	199,413	40,396	492,226	
21	Revolving Loan Fund	2,551,975	35,000	5,584	29,416	2,581,391	
22	USDA Revolving Loan Fund	406,991	10,000	1,000	9,000	415,991	
24	Garbage & Recycling Fund	76,204	541,095	541,095	-	76,204	41,310
25	Housing CDBG Fund	646,865	2,000	2,000	-	646,865	
26	Water Sewer Lateral RLF	525,887	6,000	2,923	3,077	528,964	
27	Housing Increment Fund	2,520,179	5,000	2,241	2,759	2,522,938	
42	TIF 5	(458,523)	399,902	179,822	220,080	(238,443)	
43	TIF 6	(702,333)	123,059	98,085	24,974	(677,359)	
44	TIF 7	(71,350)	28,949	7,616	21,333	(50,017)	
45	TIF 8	1,945,708	128,809	2,294,754	(2,165,945)	(220,237)	
65	Stormwater Utility	(73,943)	178,102	178,102	-	(73,943)	178,102
	Internal Service Funds						
71	Health Fund	2,891,390	1,061,900	1,203,166	(141,266)	2,750,124	522,166
72	Risk Fund	437,290	299,984	303,283	(3,299)	433,991	150,224
	Total Governmental Funds	16,969,412	18,390,363	20,119,760	(1,729,397)	15,240,015	5,645,556
60	Electric Utility-Op		26,455,447	25,473,003	982,444		
62	Water Utility		2,464,393	2,158,898	305,495		
63	Sewer Utility		2,839,562	2,533,807	305,755		
64	Utility Admin						
	Enterprise Utility	100,952,997	31,759,402	30,165,708	1,593,694	102,546,691	
	All Funds Total	117,922,409	50,149,765	50,285,468	(135,703)	117,786,706	5,645,550



Telephone: (920) 893-3745 Facsimile: (920) 893-0183 Web Site: plymouthgov.com

DATE: November 7, 2025

TO: Common Council & Mayor

FROM: Jack Johnston, Assistant City Administrator/Community Development Director

RE: Ordinance No. 17 Amending Sections 13-1-32, 13-1-36, 13-1-37, and 13-1-92 of

the Zoning Code, City of Plymouth, Wisconsin Regarding Public Parking Lots and Utilities Uses – Jack Johnston, Assistant City Administrator / Community

Development Director

Background:

At the Committee of the Whole meeting on the October 14th, Joe Van Derven of Cheese Capital Winter Park, Inc, the non-profit re-opening the Nutt Hill Ski Area this winter, requested the City to consider allowing overflow parking on adjacent City-owned land directly south of the property on agriculturally zoned land planned to be used for a future reservoir, as well as extended parking along the western driveway entrance to the hill. The rationale of this request is to reduce the need for parking along W. Main St during busy days and to better accommodate what they believe will be a busy operation.

To summarize, their request was the following:

1. West of the Driveway

- o Remove brush west of the existing driveway to W. Main Street.
- Use gravel to extend the existing parking lot, while preserving all mature trees.
- 2. City Lot at the End of W. Main Street (This lot is currently reserved for a future water reservoir.)
 - Utilize the City-owned lot adjacent to the water towers for overflow and bus parking.
 - o Grade the site, berm the topsoil onsite, and use gravel to create a temporary parking area.

The Committee discussed this proposal and supported it. Staff noted that a zoning code update would be required to allow new gravel parking lots in both the Conservancy zoning district (the ski hill), and in the Agricultural district (the future reservoir land) as current code does not allow new gravel parking lots to be installed in these zoning districts.

Draft Ordinance:

Staff has provided a draft ordinance to Attachment I for the Common Council to review. The ordinance has been reviewed and edited by the City Attorney. In short, the ordinance allows new gravel parking lots in the Agricultural and Conservancy zoning districts only if the property is owned by the City of Plymouth.

Edits to Central Business District Zoning District for West Stafford Street Parking Lot:

Staff also has included a small update to the Central Business (CB) district regarding public parking lots as well. The updated language allows public parking lots to exist without a principal building on the same parcel. This is in preparation for the West Stafford Street parking lot project to be undertaken next year. The City plans to bring forward a certified survey map (CSM) that creates a new parcel of land with a cohesive parking lot that is owned and maintained by the City after acquiring those pieces of land from other property owners this past summer.

Public Notice:

Zoning code change ordinances require a class 2 notice prior to hosting a public hearing at the Common Council level. The notice was provided in the *Plymouth Review* in their October 24 and October 31 issue.

Plan Commission Recommendation:

At their meeting on November 6, 2025, the Plan Commission recommended approval of the ordinance as presented.

Staff Recommendation:

Staff recommends the Common Council hold a public hearing for this ordinance and then approve the ordinance as presented.

Attachments:

I. Proposed Draft Ordinance

CITY OF PLYMOUTH, WISCONSIN

Ordinance No. __ of 2025

AN ORDINANCE AMENDING SECTIONS 13-1-32, 13-1-36, 13-1-37, AND 13-1-92 OF THE ZONING CODE, CITY OF PLYMOUTH, WISCONSIN REGARDING PUBLIC PARKING LOTS AND UTILITIES USES

WHEREAS, the Plan Commission has reviewed the herein ordinance and recommends adoption; and

WHEREAS, a Class 2 notice of public hearing on the herein proposed amendment, pursuant to Wis. Stat § 62.23, was published in the Plymouth Review and held before the Common Council; and

WHEREAS, the Common Council finds it in the best interest of the community to allow certain public parking lots and utilities as permitted uses.

NOW, THEREFORE, the Common Council of the City of Plymouth does hereby ordain as follows:

Section 1. Amending Code. The following sections of the Municipal Code of the City of Plymouth is hereby amended to read as follows (deletions indicated by strikeout; insertions by underline; only the affected subsections are included):

Sec. 13-1-32 - CB central business district.

- (b) Uses not requiring a principal building.
 - (1) <u>Public parking lots owned by the City of Plymouth, Ppublic parks</u>, playgrounds, and recreational uses such as nature trails, golf courses, tennis courts, baseball facilities, nature facilities, soccer facilities, picnic grounds, and other uses determined by the plan commission to be similar to such uses.

Sec. 13-1-36 - A - agricultural district.

- (a) Permitted uses. The A district provides for agricultural uses with and without a building. The intent is to help conserve good farming areas and prevent uncontrolled, uneconomical spread of residential development which results in excessive costs to the community for premature provision of public utilities, improvements, and services. The following uses are permitted:
 - (3) Telephone, telegraph and power transmission towers, poles and lines, including transformers, substations, relay and repeater stations, equipment housings and other necessary appurtenant equipment and structures; radio and television stations and transmission towers, and microwave radio relay towers; public utilities owned and operated by the City of Plymouth; public parking lots owned by the City of Plymouth.

Sec. 13-1-37 - C - conservancy district.

(a) Permitted uses. The C district is intended to preserve the natural state of scenic areas in the community, to prevent uncontrolled, misplaced, uneconomical spread of residential, business, or other development, to prevent soil and water pollution, and to help discourage intensive development of marginal and flood plain lands so as to prevent potential hazards to public and private property. The following uses

are permitted without a building:

(8) Parks and parkways; recreation areas; cemeteries; parking lots associated with these uses.

Sec. 13-1-92 - Parking requirements.

- (c) Surfacing. All parking lots, new and alterations to existing parking lots, shall be paved with bituminous or cementitious material and maintained in good condition. Gravel parking lots are not allowed, except for in the agricultural (A) district and conservancy (c) district only if the property is owned by the City of Plymouth. The heavy industrial (HI) district is allowed to have gravel trailer parking or storage areas with approval by the plan commission. The gravel areas will be appropriately located on the site pursuant to section 13-1-34(c) and screened to avoid such gravel areas as being a dominant visual aspect of the site.
- **Section 2.** <u>Severability</u>. Should any portion of this Ordinance or the affected Municipal Code Section be declared unconstitutional or invalid by a court of competent jurisdiction, the remainder shall not be affected.

Section 3.	Effective Date.	This Ordinance shall take effect t	he day after publication.
Enacted on		, 2025.	
		CITY OF PLYMOUTH	
		By: Donald O. Pohlma	an, Mayor
		Date:	
	CLERK'S	CERTIFICATE OF ENACTMENT	
		g Ordinance was duly enacted by the dates indicated above.	the City of Plymouth Common
Dated:	, 2025	Anna Voigt, Clerk	



Telephone: (920) 893-3745 Facsimile: (920) 893-0183 Web Site: plymouthgov.com

DATE: November 6, 2025

TO: Mayor and Common Council

FROM: Tim Blakeslee, City Administrator/Utilities Manager

RE: Resolution No. 13 of the City of Plymouth Approving and Accepting Ownership

and Dedication of the Public Improvements Constructed by Wangard.

Background:

As part of the Development Agreement approved with Wangard Development, LLC in October 2024, the developer agreed to install specific public improvements associated with their project, including a water main extension, a median cut on Kiley Way, and new sidewalks. Construction of these improvements has been completed. Both the City's consulting engineer, Kapur & Associates, Inc., and the City of Plymouth Director of Public Works have reviewed and approved the public infrastructure constructed by Wangard.

<u>Staff Recommendation:</u> Staff recommends approval of Resolution No. 13, approving and accepting ownership and dedication of the public improvements constructed by Wangard Development, LLC.

Attachments:

Resolution No. 13

CITY OF PLYMOUTH RESOLUTION NO. ____ OF 2025

A Resolution of the City of Plymouth Approving and Accepting Ownership and Dedication of the Public Improvements Constructed by Wangard Development LLC

WHEREAS, Wangard Development LLC ("Wangard") constructed public improvements pursuant to the *Development Agreement for Wangard Development LLC or assigns (TID #7)* entered into between Wangard and the City of Plymouth on October 30, 2024 (the "Development Agreement"); and

WHEREAS, the City Engineer for the development, Kapur & Associates, Inc., and the City of Plymouth Director of Public Works have approved the public infrastructure constructed by Wangard and recommend the Common Council accept ownership and dedication of the public infrastructure (water main extension, median cut in Kiley Way and sidewalks).

NOW, THEREFORE, BE IT RESOLVED, that the Common Council of the City of Plymouth, Sheboygan County, Wisconsin, does hereby approve and accept ownership and dedication of the public improvements constructed by Wangard under the Development Agreement.

Adopted this 11th day of November, 2025

	CITY OF PLYMOUTH
	By: Donald O. Pohlman, Mayor
CERTIFICATE O	F ADOPTION on was duly adopted by the Common Council
of the City of Plymouth on the date set forth above	
Dated:, 2025	Anna Voigt, Clerk/Treasurer

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Telephone: (920) 893-3745 Facsimile: (920) 893-0183 Web Site: plymouthgov.com

DATE: November 6, 2025

TO: Mayor and Common Council

FROM: Tim Blakeslee, City Administrator/Utilities Manager

RE: Second Amendment To Exclusive License Agreement for Nutt Ski Hill.

Background:

At the Committee of the Whole meeting on the October 14th, Joe Van Derven of Cheese Capital Winter Park, Inc, the non-profit re-opening the Nutt Hill Ski Area this winter, requested the City to consider allowing overflow parking on adjacent City-owned land directly south of the property on agriculturally zoned land planned to be used for a future reservoir, as well as extended parking along the western driveway entrance to the hill. The rationale of this request is to reduce the need for parking along W. Main St during busy days and to better accommodate what they believe will be a busy operation.

To summarize, their request was the following:

1. West of the Driveway

- o Remove brush west of the existing driveway to W. Main Street.
- o Use gravel to extend the existing parking lot, while preserving all mature trees.
- 2. City Lot at the End of W. Main Street (This lot is currently reserved for a future water reservoir.)
 - Utilize the City-owned lot adjacent to the water towers for overflow and bus parking.
 - Grade the site, berm the topsoil onsite, and use gravel to create a temporary parking area.

Agenda Item 6B handled the zoning considerations related to the request. Staff worked with Attorney Fieber to finalize a second amendment to the license agreement that permits the creation of the proposed gravel lots for Nutt Hill operations. They will be installed and maintained by Cheese Capital Winter Park, Inc but after installation will be owned by the City. The agreement also contemplates that the City will be able to utilize the City Lot at the End of W. Main Street and remove the parking lot in the future for a reservoir should be it be needed.

<u>Staff Recommendation:</u> Approve the Second Amendment To Exclusive License Agreement for Nutt Ski Hill.

Attachments:

Draft Agreement Amendment

SECOND AMENDMENT TO EXCLUSIVE LICENSE AGREEMENT FOR NUTT SKI HILL

THIS SECOND AMENDMENT TO EXCLUSIVE LICENSE AGREEMENT FOR NUTT SKI HILL (the "Second Amendment") is entered into this ______ day of November, 2025 by and between the CITY OF PLYMOUTH, a Wisconsin municipal corporation, maintaining its principal office at 128 Smith Street, P.O. Box 107, Plymouth, Wisconsin 53073, hereinafter referred to as "CITY," and Cheese Capital Winter Park, Inc., a Wisconsin non-stock, non-profit corporation existing under Wisconsin Chapter 181, maintaining its principal office at 518 E. Edna Street, Plymouth, Wisconsin 53073, hereinafter referred to as "OPERATOR".

RECITALS

WHEREAS, CITY owns Parcel No. 59271-818801, with an address of 765 West Main Street, Plymouth, Wisconsin (the "Parking Lot Parcel") which is near the W. Main Street entrance to the Ski Hill; and

WHEREAS, on November 8, 2024, the **CITY** and **OPERATOR** entered into an *Exclusive License Agreement for Nutt Ski Hill* (the "Agreement"); and

WHEREAS, on January 14, 2025, the **CITY** and **OPERATOR** amended the Agreement pursuant to the *First Amendment to Exclusive License Agreement for Nutt Ski Hill*; and

WHEREAS, the parties wish to further amend the Agreement to provide that the **OPERATOR** will construct a gravel public parking lot and allow guests of the Ski Hill to use the public parking lot on the Parking Lot Parcel.

AGREEMENT

NOW, THEREFORE, in consideration of the terms contained herein and other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, **CITY** and **OPERATOR** do agree to amend the Agreement to add the following:

1. Parking Lot. The OPERATOR shall be solely responsible for all construction costs for construction of 1) a gravel parking lot that is 120 feet by 127 feet with approximately 43 parking stalls as shown on the attached Exhibit A on the Parking Lot Parcel and 2) gravel parking spaces on the west side of the driveway as shown on the attached Exhibit B. The OPERATOR understands and agrees that the CITY owns the Parking Lot Parcel and will own the parking stall improvements after completion. OPERATOR agrees it is constructing and maintaining the parking stall improvements for public use. The Parking Lot Parcel shall be included in the definition of "Ski Hill" and the parking stall improvements shall be included in the definition of "Ski Hill Improvements" under the Exclusive License Agreement between the parties. Notwithstanding the above, the CITY may terminate the License granted to OPERATOR for the Parking Lot Parcel upon 60 days prior written notice to OPERATOR in the event the CITY determines an additional water reservoir is required on said parcel.

2. <u>Exclusive License Agreement Ratified</u>. All other terms and conditions of the Agreement are hereby ratified and reaffirmed.

IN WITNESS WHEREOF the undersigned have signed this Second Amendment to Exclusive License Agreement for Nutt Ski Hill to take effect as of the date first above written.

	CITY: CITY OF PLYMOUTH
	By: Donald O. Pohlman, Mayor
	By:Anna Voigt, City Clerk
	day of November, 2025, Donald O. Pohlman, Mayor,
and Anna Voigt, City Clerk, to me known that and acknowledged the same.	to be the persons who executed the foregoing instrument
	Print Name: Notary Public, State of Wisconsin My Commission is permanent or expires:

(The remainder of this page intentionally blank; signature page for Operator to follow.)

Second Amendment to Exclusive License Agreement for Nutt Ski Hill

OPERATOR:

CHEESE CAPITAL WINTER PARK, INC.:

	By:
	Joe Van Derven
	Title:
STATE OF WISCONSIN)	
SHEBOYGAN COUNTY) ss.	
	day of November, 2025, Joe Van Derven, to me known joing instrument and acknowledged the same.
	Print Name: Notary Public, State of Wisconsin My Commission is permanent or expires:

This Instrument Drafted By:

Attorney Crystal H. Fieber HOPP NEUMANN HUMKE LLP 2124 Kohler Memorial Drive, Suite 310 Sheboygan, WI 53081 T: (920) 457-8400 F: (920) 457-8411

9431\284430

EXHIBIT A

Parking Lot Parcel

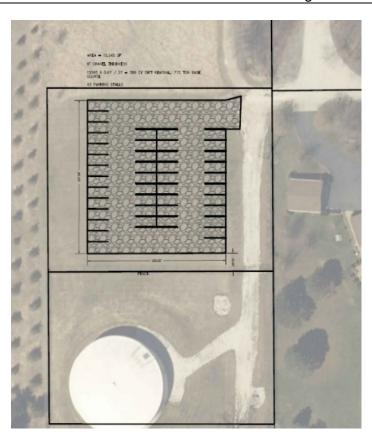
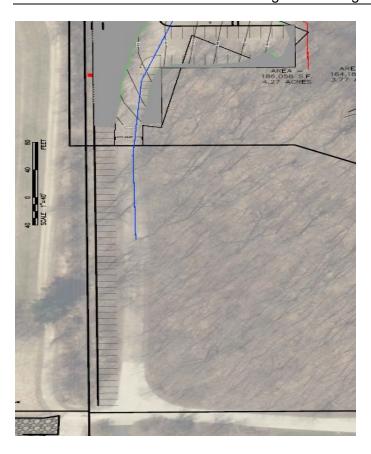


EXHIBIT B

Parking Stalls along Driveway





Telephone: (920) 893-3745 Facsimile: (920) 893-0183 Web Site: plymouthgov.com

DATE: November 7, 2025

TO: Common Council & Mayor

FROM: Jack Johnston, Assistant City Administrator/Community Development Director

RE: Extraterritorial Certified Survey Map Approval: W5936 Mooney Road (parcel

number 59016216140) and parcel number 59016216170 – located on Mooney

Road in the Town of Plymouth. Michael E. Rohde (enclosure)

Background:

Michael Rohde has submitted an extraterritorial certified survey map review application for property he owns in the Town of Plymouth on the western end of Mooney Road on a cul-de-sac. The CSM would divide an existing ~14.59 acre out-lot surrounding the home into two out-lots of ~7.32 and ~6.29 acres each so they could be bought and sold by the owner. Further, the CSM corrects a lot line that bisects an existing horse barn on the property so that the horse barn (and home on the same parcel) are wholly within the new ~4.54 acre property.

Public Works/Plymouth Fire Department Review:

Both Public Works Director Austin and Chief Pafford reviewed the proposal and have no concerns. Chief Pafford noted that any potential future driveway for the newly created out-lots is required to have a stake at 500 feet from the house. This is to allow the Fire Department to drop a supply hose at that point for the next truck to hook into.

Sheboygan County Approval:

The Town of Plymouth approved this CSM on October 15, but it also requires Sheboygan County review. Sheboygan County provided conditional approval of the CSM in July and their letter is attached. The corrections requested in that letter have been made.

Plan Commission Recommendation:

At their meeting on November 6, 2025, the Plan Commission unanimously recommended approval of the CSM as presented.

Staff Recommendation:

The property is not located near adjacent City lands or roadways. As such, staff recommends the Common Council approve the CSM as presented.

Copies Mailed/Emailed To:

I. Michael E. Rohde: rohdem@rohdebros.com

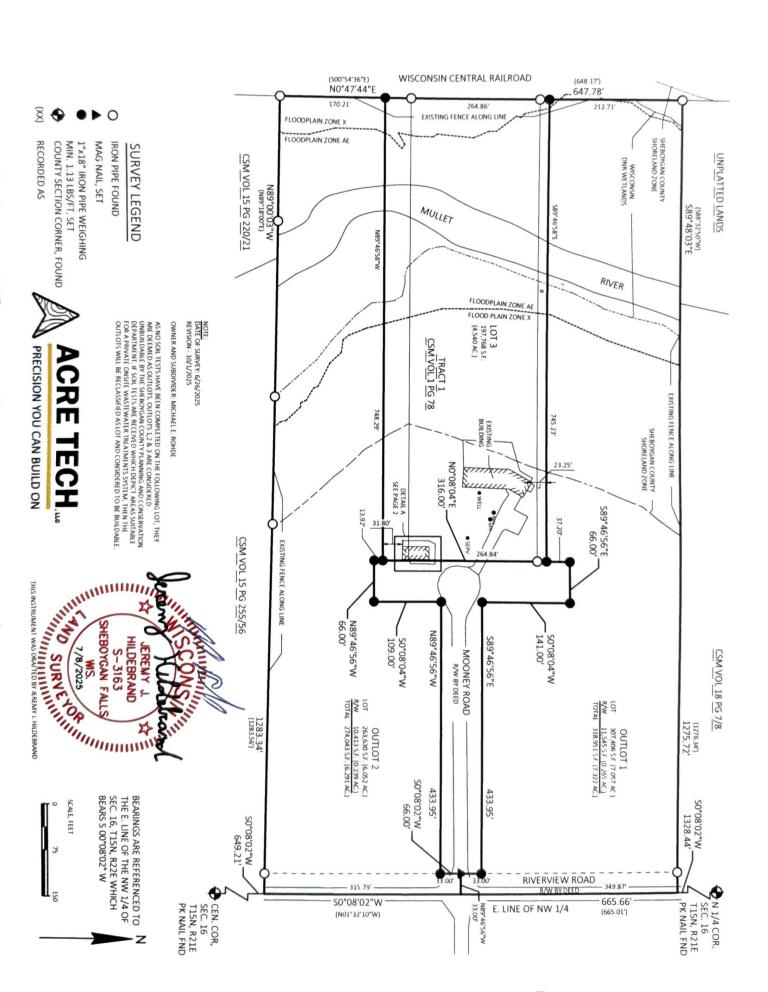
Attachments:

- I. Certified Survey Map
- II. Sheboygan County Letter

CERTIFIED SURVEY MAP

PART OF THE NE 1/4 AND SE 1/4 OF THE NW 1/4 OF SECTION 16, T15N, R21E, INCLUDING ALL OF TRACT 1 OF CERTIFIED SURVEY MAP RECORDED IN VOLUME 1 OF CERTIFIED SURVEY MAPS ON PAGE 78 AS DOCUMENT NUMBER 916763, TOWN OF PLYMOUTH, SHEBOYGAN COUNTY, WISCONSIN.

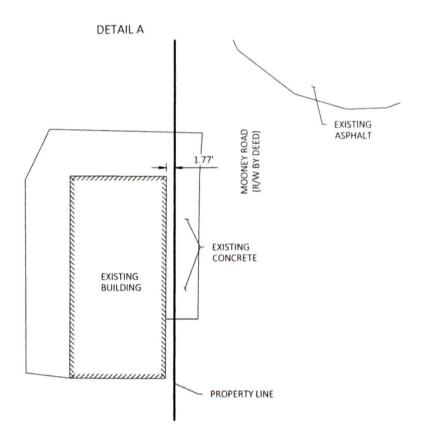
PAGE 1 OF 3



CERTIFIED SURVEY MAP

PART OF THE NE 1/4 AND SE 1/4 OF THE NW 1/4 OF SECTION 16, T15N, R21E, INCLUDING ALL OF TRACT 1 OF CERTIFIED SURVEY MAP RECORDED IN VOLUME 1 OF CERTIFIED SURVEY MAPS ON PAGE 78 AS DOCUMENT NUMBER 916763, TOWN OF PLYMOUTH, SHEBOYGAN COUNTY, WISCONSIN.

PAGE 2 OF 3



SURVEYOR'S CERTIFICATE

I, Jeremy J. Hildebrand, of Acre Tech, LLC, a Wisconsin Professional Land Surveyor, hereby certify that under the direction of Town of Plymouth, I have surveyed, divided, and mapped under the direction of Michael Rohde, part of the NE 1/4 and SE 1/4 of the NW 1/4 of Section 16, T15N, R21E, including all of Tract 1 of Certified Survey Map recorded in Volume 1 of Certified Survey Maps on Page 78 as Document Number 916763, Town of Plymouth, Sheboygan County, Wisconsin. The parcel is described as follows:

COMMENCING AT THE NORTH QUARTER CORNER OF SECTION 16; THENCE S00°08'02"W 1328.44 FEET, ALONG THE EAST LINE OF THE NW 1/4, TO THE POINT OF BEGINNING; THENCE CONTINUING ALONG THE SAID EAST LINE, S00°08'02"W 665.66 FEET; THENCE N89°00'03"W 1283.34 FEET, TO THE EAST RAIL ROAD RIGHT OF WAY LINE; THENCE N 00°47'44" E 647.78 FEET ALONG SAID EAST LINE; THENCE S89°48"03"E 1275.72 FEET TO THE POINT OF BEGINNING.

EXCEPTING THEREFROM LAND FOR ROAD PURPOSES IN DOC. 981007. THE LAND IS DESCRIBED AS:

COMMENCING AT NORTH QUARTER CORNER OF SECTION 16; THENCE S00°08'02"W 1678.31 FEET ALONG THE EAST LINE OF THE NW 1/4; THENCE N89°46'56"W 33 00 FEET, TO THE WEST RIGHT OF WAY LINE OF RIVERVIEW ROAD AND THE POINT OF BEGINNING: THENCE S00°08'02"W 33.00 FEET, ALONG SAID WEST LINE; THENCE N89°46'56"W 433.95 FEET; THENCE S00°08'04"W 109.00 FEET; THENCE N 89°46'56"W 66.00 FEET; THENCE N00°08'04"E 316.00 FEET; THENCE S89°46'56"E 66.00 FEET; THENCE S00°08'04"W 141.00 FEET; THENCE S89°46'56"E 433.95 FEET TO THE SAID WEST LINE, THENCE S00°08'02"W 33.00 FEET ALONG THE SAID WEST LINE TO THE POINT OF BEGINNING.

SAID PARCEL IS SUBJECT TO UNRECORDED AND RECORDED EASEMENTS AND RESTRICTIONS.

I hereby certify that the map is a correct representation of all exterior boundaries of the land surveyed. I do further certify that I have fully complied with Section 236 of the Wisconsin Statutes, the Subdivision Ordinance of Sheboygan County in surveying and mapping the same.

Jarama Xildalrand

Dated this 7 day of July 2025



JEREMY J.
HILDEBRAND
S-3163
SHEBOYGAN FALLS
WS.
7/8/2025
OR
THIS INSTRUMENT WAS DRAFTED BY JEREMY J. HILDEBRAND

CERTIFIED SURVEY MAP

PART OF THE NE 1/4 AND SE 1/4 OF THE NW 1/4 OF SECTION 16, T15N, R21E, INCLUDING ALL OF TRACT 1 OF CERTIFIED SURVEY MAP RECORDED IN VOLUME 1 OF CERTIFIED SURVEY MAPS ON PAGE 78 AS DOCUMENT NUMBER 916763, TOWN OF PLYMOUTH, SHEBOYGAN COUNTY, WISCONSIN.

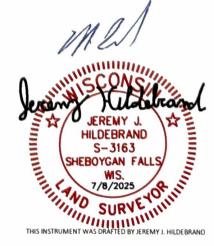
PAGE 3 OF 3

- Mayor

___ , 2025

Dated this _____ day of ___





- City Clerk



Sheboygan County Planning & Conservation Department

Administration Building P: (920) 459-3060

508 New York Avenue P: (920) 459-1370

Sheboygan, WI 53081-4126
E: plancon@sheboygancounty.com
Director, Aaron C. Brault

July 14, 2025

MICHAEL E ROHDE PO BOX 409 PLYMOUTH WI 53073-0409

RE: Certified Survey Map, Rohde property, Section 16, Town of Plymouth,

Dear Mr. Rohde,

Sheboygan County's Planning & Conservation Department (Department) serves as an "approving authority" in the land division process within unincorporated areas of Sheboygan County. On July 10, 2025, a certified survey map (CSM) of the above-named property was submitted to this Department for preliminary review for compliance with the *Sheboygan County Subdivision Ordinance* (Ordinance). Once a CSM is submitted to our Department we have 30 days to review and approve, approve conditionally, or deny the land division.

Please be advised that approval or conditional approval from the County does not imply approval by the town government in which the parcel is located. Please work closely with the town to ensure compliance with all local ordinances that apply to the proposed land division. The Department cannot approve a land division without the necessary town approvals and signatures. Additionally, the Department has certain requirements that need to be met before the CSM is officially signed and approved. These requirements are listed below.

Prior to County approval, the Department must receive:

- 1. An updated original version of the certified survey map with all required signatures. Minor changes to the current CSM are needed by your surveyor. He was made aware of these changes on July 14, 2025.
- 2. Pursuant to Section 71.18(2)(a) of the Ordinance, any existing septic system(s) located on a newly-created lot must be inspected by licensed master plumber, master plumber-restricted service, certified POWTS inspector, registered POWTS maintainer, or licensed pumping service, within 12 months of the submittal of the CSM to ensure the components of the septic system are considered code compliant. The inspection results or maintenance report must be filed electronically by your service provider. Department records indicate the dwelling on Lot 4 was last maintained on July 27, 2022. We would appreciate it if you or your service provider would contact our office via phone or email once the maintenance report has been filed online to continue the final approval process.
- 3. A check for \$275 made payable to the "Sheboygan County Treasurer" to cover the review fee.

At this time, I am **Conditionally Approving** the map. Once the above requirements are met please schedule a time with our office so we can sign off on the CSM.

If you have any further questions, please feel free to contact me at 920-459-3060.

Sincerely,

Tyler Betry

Deputy Director / County Conservationist



Telephone: (920) 893-3745 Facsimile: (920) 893-0183 Web Site: plymouthgov.com

DATE: November 7, 2025

TO: Common Council & Mayor

FROM: Jack Johnston, Assistant City Administrator/Community Development Director

RE: Extraterritorial Final Plat Approval: Parcel number 59016219382 and

59016219321, located near the intersection of CTH C and Willow Road in the Town of Plymouth, for a 10-lot residential subdivision called "The Preserve at

Plymouth." Rusch (enclosure)

Background:

Dylan Rusch has submitted an extraterritorial review application for the final plat of a 10-lot residential subdivision in the Town of Plymouth near the southwestern corner of Willow Road and CTH C to be known as "The Preserve at Plymouth." Though this land is within the Town of Plymouth, it is within the City's 1.5 mile extraterritorial review jurisdiction area and requires City approval.

Design:

The subdivision shows a cul-de-sac serving six of the lots off of CTH C as well as an out-lot for stormwater management purposes. There are an additional two lots with access off of CTH C and two more residential lots with access off of Willow Road. All the lots range from two to six acres in size and would fall under the R-1 Rural Residential zoning district under the Town of Plymouth's zoning ordinance.

The cul-de-sac off of CTH C is over 400' long with a 66' wide right-of-way and is to be dedicated to the Town. The developer has indicated the cul-de-sac will start as a gravel and binder, then eventually be fully paved as part of a developer's agreement with the Town of Plymouth.

Two other residential lots along CTH C will have direct driveway access off the highway. The developer has communicated to staff that Sheboygan County has already granted driveway access for those two home sites. Finally, the two lots off of Willow Road have been granted access by the Town of Plymouth for future driveways.

Public Works/Plymouth Fire Department Review:

Both Public Works Director Austin and Chief Pafford reviewed the proposal and have no concerns. Chief Pafford noted that any potential future driveways for new homes are required to have a stake at 500 feet from the house. This is to allow the Fire Department to drop a supply hose at that point for the next truck to hook into.

Plymouth Utilities:

The subdivision is within the Plymouth Utilities service area for electric service. They are not within the water service area and the future homes will be served by private wells and mound systems. The developer has worked with Electric Operations Manager Ryan Roehrborn and a 12' wide



Telephone: (920) 893-3745 Facsimile: (920) 893-0183 Web Site: plymouthgov.com

DATE: October 22, 2025

TO: Plan Commission

FROM: Jack Johnston, Assistant City Administrator/Community Development Director

RE: Extraterritorial Final Plat Recommendation; Parcel number 59016219382 and

59016219321, located near the intersection of CTH C and Willow Road in the Town of Plymouth, for a 10-lot residential subdivision called "The Preserve at

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Plymouth Utilities:

The subdivision is within the Plymouth Utilities service area for electric service. They are not within the water service area and the future homes will be served by private wells and mound systems. The developer has worked with Electric Operations Manager Ryan Roehrborn and a 12' wide

utility easement is shown along the perimeter of the cul-de-sac for electric service for the future homes. The other lots along CTH C and Willow Road will have electric come in off those roads.

Town of Plymouth/Sheboygan County Approval:

The Town of Plymouth reviewed the final plat on October 15 and granted approval. Sheboygan County reviewed the preliminary plat over the summer and provided conditional approval. The County would sign off on the final plat after the City and Town approvals are completed.

City Approval Process:

The City's Common Council would ultimately be the body to give approval of the plat from the City of Plymouth. However, the Plan Commission must first furnish a recommendation to the Council.

Staff Recommendation:

The property is not located near adjacent City lands or roadways. As such, staff recommends the Plan Commission recommend approval the extraterritorial final plat for the property as presented. Final approval of the final plat is scheduled to be held at the Common Council meeting at a later date.

Copies Mailed/Emailed To:

I. Dylan Rusch: dylanrusch@gmail.com

Attachments:

- I. Applicant Materials and Narrative
- II. "The Preserve at Plymouth" Final Plat
- III. Conditional Approval of Preliminary Plat from Sheboygan County

PROJECT OVERVIEW

The Preserve at Plymouth

Prepared for: Plymouth Plan Commission & Common Council

Location: Town of Plymouth, County Road C, Sheboygan County, WI

Applicant: Dylan Rusch (Vacant Land Squad LLC)

Project Summary

The Preserve at Plymouth is a 10-lot residential subdivision located on County Highway C within the Town of Plymouth. While the subdivision falls within the **City of Plymouth's Extra-Territorial Jurisdiction (ETJ)** and requires City approval, the **Town of Plymouth is the governing authority** responsible for land use, zoning enforcement, and road acceptance.

This development provides 2 to 6-acre parcels designated for single-family homes under the Town's **R-1 Rural Residential zoning**. The subdivision has received final plat approval from the Town of Plymouth, along with preliminary plat approvals from Sheboygan County and the State of Wisconsin. The only remaining steps are final approvals from the City of Plymouth ETJ, Sheboygan County, and the State of Wisconsin.

Development Scope

- Lots: 10 buildable parcels (2 to 6 acres each)
- **Zoning:** R-1 Rural Residential (Town of Plymouth jurisdiction)
- Stage 1: 4 lots accessed via existing public roads (Willow Rd and CTH C)
- Stage 2: 6 lots proposed to be served by a new town road
- Septic: All lots approved for private mound septic systems
- **Covenants:** Protective covenants and design standards are being finalized and will be recorded with the plat

OWNER/SUBDIVIDER VACANT LAND SQUAD LLC W218N16046 TIGER LILY DR JACKSON, WISCONSIN 53037

SURVEYOR JACOB D. SNYDER, NO. S-4012 WAGNER EXCAVATING, INC. 3437 PAINE AVENUE SHEBOYGAN, WISCONSIN 53081 APPROVING AUTHORITIES

TOWN OF PLYMOUTH

- CITY OF PLYMOUTH
- SHEBOYGAN COUNTY PLANNING AND CONSERVATION DEPT.

OBJECTING AUTHORITIES

WISCONSIN DOA - PLAT REVIEW PROGRAM

- UTILITY COMPANIES

 ALLIANT ENERGY CORP ELECTRIC

THE PRESERVE AT PLYMOUTH

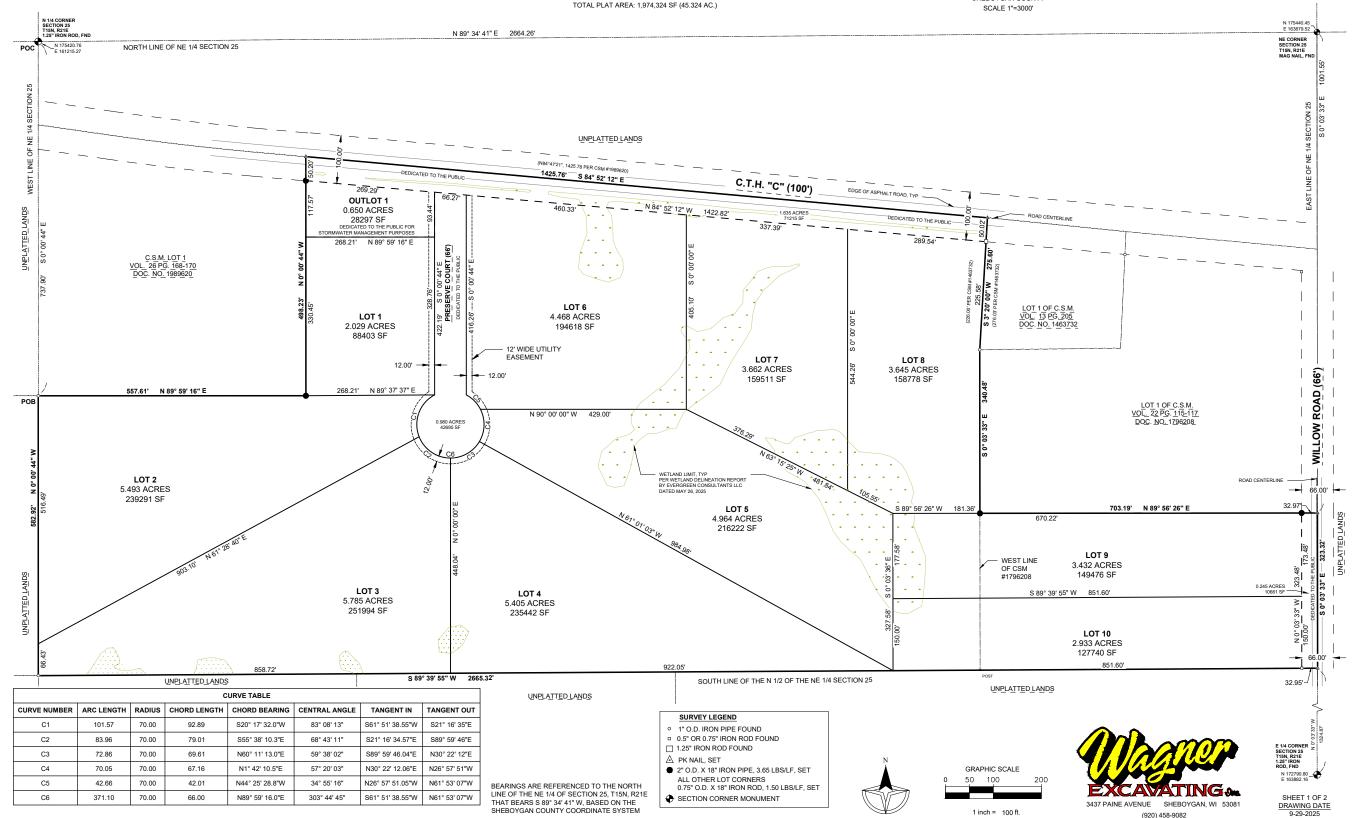
BEING A REPLAT OF LOT 2 OF A CERTIFIED SURVEY MAP AS RECORDED IN VOLUME 26, PAGES 168-170, DOCUMENT NO. 1989620 AND A PART OF LOT 1 OF A CERTIFIED SURVEY MAP AS RECORDED IN VOLUME 22, PAGES 115-117, DOCUMENT NO. 1796208 ALL LOCATED IN THE NE 1/4 AND NW 1/4 OF THE NE 1/4 $\,$ SECTION 25, T15N, R21E, TOWN OF PLYMOUTH

SHEBOYGAN COUNTY, WISCONSIN



CURRENT ZONING: R-1 SINGLE FAMILY RESIDENTIAL

SECTION 25, T15N, R21E SHEBOYGAN COUNTY



THE PRESERVE AT PLYMOUTH

BEING A REPLAT OF LOT 2 OF A CERTIFIED SURVEY MAP AS RECORDED IN VOLUME 26, PAGES 168-170, DOCUMENT NO. 1989620 AND A PART OF LOT 1 OF A CERTIFIED SURVEY MAP AS RECORDED IN VOLUME 22, PAGES 115-117, DOCUMENT NO. 1796208 ALL LOCATED IN THE NE 1/4 AND NW 1/4 OF THE NE 1/4 SECTION 25, T15N, R21E, TOWN OF PLYMOUTH SHEBOYGAN COUNTY, WISCONSIN

CURRENT ZONING: R-1 SINGLE FAMILY RESIDENTIAL TOTAL PLAT AREA: 1,974,324 SF (45.324 AC.)

There are no objections to this plat with respect to Secs. 236.15, 236.16, 236.20 and 236.21(1) and (2) Wis. Stats. as provided by s. 236.12, Wis. Stats. Department of Administration

OWNER'S CERTIFICATE

MY COMMISSION EXPIRES __

VACANT LAND SQUAD LLC, A LIMITED LIABILITY COMPANY DULY ORGANIZED AND EXISTING UNDER AND BY VIRTUE OF THE LAWS OF THE STATE OF WISCONSIN: AS OWNER DO HEREBY CERTIFY THAT VACANT LAND SQUAD LLC CAUSED THE LAND DESCRIBED ON THIS PLAT TO BE SURVEYED. DIVIDED, MAPPED, AND DEDICATED ON THIS PLAT. VACANT LAND SQUAD LLC ALSO CERTIFY THAT THIS PLAT IS REQUIRED BY S. 236.10 OR 236.12 TO BE SUBMITTED TO THE FOLLOWING FOR APPROVAL OR

DEPARTMENT OF ADMINISTRATION, SHEBOYGAN COUNTY PLANNING AND

, NOTARY PUBLIC	
(NOTARY SEAL) PERSONALLY CAME BEFORE ME THIS DAY OF NAMED MANAGER IS TO ME KNOWN TO BE THE SAME F FOREGOING CERTIFICATE AND ACKNOWLEDGED THE SA	PERSONS WHO EXECUTED THE
DYLAN RUSCH, MANAGER	
ON THISDAY OF, 20	
THIS INSTRUMENT WAS ACKNOWLEDGED BEFORE ME	
STATE OF WISCONSIN, COUNTY OF SHEBOYGAN	

DEBRA SCHWIND, TOWN CLERK

DATE

TOWN TREASURER S CERTIFICATE	SURVEYORS CERTIFICATE
IN ACCORDANCE WITH THE RECORDS IN THE OFFICE OF THE TOWN OF PLYMOUTH TRE.	ASURER; I, JACOB D. SNYDER, PROFESSIONAL LAND SURVEYOR, HEREBY CERTIFY:
THERE ARE NO UNPAID TAXES OR UNPAID SPECIAL ASSESSMENTS ON ANY OF THE LANI INCLUDED IN THIS PLAT.	DS THAT IN FULL COMPLIANCE WITH THE PROVISIONS OF CHAPTER 236, WISCONSIN STATUTES, AND THE SUBDIVISION REGULATIONS OF SHEBOYGAN COUNTY, AND UNDER THE DIRECTION OF OWNER, VACANT LAND SQUAD LLC, I HAVE SURVEYED, DIVIDED, AND MAPPED THE PRESERVE AT PLYMOUTH, BEING A REPLAT OF LOT 2 OF A CERTIFIED SURVEY MAP AS RECORDED IN VOLUME 26, PAGES 168-170, DOCUMENT NO. 1989620 AND A PART OF LOT 1 OF A CERTIFIED
JULIE KLEMME, TOWN TREASURER DATE	VOLUME 26, PAGES 108-710, DUCUMENTI NO. 1999-220 AND 4 PART OF LOTT OF A CENTIFIED SURVEY MAP AS RECORDED IN VOLUME 22, PAGES 115-117, DOCUMENT NO. 1796208, ALL LOCATED IN THE NORTHEAST 1/4 AND NORTHWEST 1/4 OF THE NORTHEAST 1/4 OF SECTION 25, TOWNSHIP 15 NORTH, RANGE 21 EAST, TOWN OF PLYMOUTH, SHEBOYGAN COUNTY, WISCONSIN.
COUNTY TREASURER'S CERTIFICATE IN ACCORDANCE WITH THE RECORDS IN THE OFFICE OF THE SHEBOYGAN COUNTY TREA	DESCRIPED AS FOLLOWS:
THERE ARE NO UNPAID TAXES OR UNPAID SPECIAL ASSESSMENTS ON ANY OF THE LANI INCLUDED IN THIS PLAT.	
LAURA HENNING-LORENZ. COUNTY TREASURER DATE	THENCE S 0°00'44" E, 737.90 FEET ALONG THE WEST LINE OF SAID NORTHEAST 1/4 TO THE SOUTHWEST CORNER OF LOT 1 OF A CERTIFIED SURVEY MAP RECORDED IN VOLUME 26, ON PAGES 168-170, AS DOCUMENT NO. 1989620, IN THE SHEBOYGAN COUNTY REGISTER OF DEEDS
DIOWNELLINIO EGNENE) GOGINI MENGOREN	OFFICE, WITH SAID POINT BEING THE POINT OF BEGINNING OF THIS DESCRIPTION;
COUNTY PLANNING CERTIFICATE REVIEWED AND APPROVED BY THE SHEBOYGAN COUNTY PLANNING AND CONSERVATI DEPARTMENT	THENCE N 89°59'16" E ALONG THE SOUTH LINE OF SAID LOT 1, 557.61 FEET TO THE SOUTHEAST CORNER OF SAID LOT 1; THENCE N 0°00'44" W ALONG THE EAST LINE OF SAID LOT 1, 498.23 FEET TO A POINT ON THE CENTERLINE OF COUNTY HIGHWAY 'C'; THENCE S 84°52'12" E ALONG THE CENTERLINE OF COUNTY HIGHWAY 'C', 1,425.76 FEET TO THE NORTHWEST CORNER OF LOT 1 OF A CERTIFIED SURVEY MAP RECORDED IN VOLUME 13, ON PAGE 205, AS DOCUMENT NO. 1463732; THENCE S 3°20'00" W ALONG THE WEST LINE OF SAID LOT 1, 275.60 FEET TO THE NORTHWEST
TYLER BETRY, DEPUTY DIRECTOR DATE	CORNER OF LOT 1 OF A CERTIFIED SURVEY MAP RECORDED IN VOLUME 22, ON PAGES 115-117; THENCE S 0°03'33" E ALONG THE WEST LINE OF SAID LOT 1, 340.48 FEET; THENCE N 89°56'26" E, 703.19 FEET TO A POINT ON THE EAST LINE OF THE NORTHEAST 1/4 OF SAID SECTION 25;
CITY OF PLYMOUTH COMMON COUNCIL RESOLUTION RESOLVED, THAT THE PLAT OF THE PRESERVE AT PLYMOUTH IN THE TOWN OF PLYMOL VACANT LAND SQUAD LLC, OWNER, IS HEREBY APPROVED BY THE COMMON COUNCIL.	THENCE ALONG SAID EAST LINE S 0°03'33" E, 323.32 FEET TO A POINT ON THE SOUTH LINE OF THE NORTH 1/2 OF THE NORTHEAST 1/4 OF SAID SECTION 25; THENCE ALONG SAID SOUTH LINE S 89°39'55" W, 2.665.32 FEET TO A POINT ON THE WEST LINE OF THE NORTHEAST 1/4 OF SAID SECTION 25; THENCE ALONG SAID WEST LINE N 0°00'44" W, 582.92 FEET TO THE POINT OF
DONALD POHLMAN, MAYOR DATE	BEGINNING.
I HEREBY CERTIFY THAT THE FOREGOING IS A TRUE AND CORRECT COPY OF A RESOLUTI ADOPTED BY THE COMMON COUNCIL OF THE CITY OF PLYMOUTH.	ION WITH SAID PARCEL CONTAINING 1,974,324 SQUARE FEET (45.324 ± ACRES) OF LAND
	(c). THIS PLAT IS A CORRECT REPRESENTATION OF ALL OF THE EXTERIOR BOUNDARIES OF THE
ANNA VOIGT, CITY CLERK DATE	LAND SURVEYED AND THE DIVISION OF IT.
TOWN BOARD RESOLUTION	(d). THE SURVEYOR HAS FULLY COMPLIED WITH THE PROVISIONS OF CHAPTER 236 OF THE WISCONSIN STATUTES IN SURVEYING, DIVIDING, AND MAPPING THE LAND.
RESOLVED, THAT THE PLAT OF THE PRESERVE AT PLYMOUTH, A SUBDIVISION IN THE TO PLYMOUTH, VACANT LAND SQUAD LLC, OWNER, IS HEREBY APPROVED BY THE TOWN B	
	DATED THIS DAY OF, 2025
WARREN LUEDKE, TOWN CHAIR DATE	SIGNED: <u>Jacob Ingde</u> JAEOB D. SNYDER, S-4012
I HEREBY CERTIFY: THAT THE FOREGOING IS A COPY OF A RESOLUTION ADOPTED BY THI BOARD OF THE TOWN OF PLYMOUTH AND THAT ALL CONDITIONS FOR APPROVAL HAVE	

UTILITY EASEMENT RESTRICTIONS

UTILITY EASEMENTS SET FORTH HEREIN ARE FOR THE USE OF PUBLIC BODIES AND UTILITY EASEMENTS SET FORTH HEREIN ARE FOR THE USE OF PUBLIC BODIES AND PRIVATE PUBLIC UTILITES HAVING THE RIGHT TO SERVE THIS SUBDIVISION. ALL ELECTRIC DISTRIBUTION LINE, TELEPHONE LINES, TELEVISION CABLES, AND COMMUNICATION LINES FROM WHICH LOTS ARE INDIVIDUALLY SERVED, SHALL BE UNDERGROUND, EXCEPT THAT ASSOCIATED EQUIPMENT AND FACILITIES WHICH ARE APPURTENANT TO UNDERGROUND ELECTRIC AND COMMUNICATION SYSTEMS, SUCH AS, BUT NOT LIMITED TO SUBSTATIONS, PAD MOUNTED TRANSFORMERS, POLES, SWITCHES, AND ABOVE GRADE PEDESTAL-MOUNTED TERMINATION BOXES, MAY BE LOCATED ABOVE GROUND LEVEL. SUCH FACILITIES SHALL BE LOCATED WITHIN EASEMENTS HEREIN SPECIFIED, AND GRADE LEVEL OF SUCH EASEMENTS AFTER THE INSTALLATION OF UNDERGROUND LINES SHALL NOT BE ALTERED MORE THAN SIX INCHES BY THE SUBDIVIDER, THEIR AGENT, OR BY THE SUBSEQUENT OWNERS OF THE LOTS ON WHICH SUCH UTILITY EASEMENTS AFERET HE WORTH SUBSEQUENT OWNERS OF THE LOTS ON WHICH SUCH UTILITY EASEMENTS ARE LOCATED, EXCEPT WITH WRITTEN CONSENT OF THE UTILITY OR UTILITIES INVOLVED. NO UTILITY POLE, PEDESTAL OR CABLE SHALL BE PLACED SO AS TO DISTURB ANY SURVEY MONUMENT OR OBSTRUCT VISION ALONG ANY LOT OR STREET LINE. THE UNAUTHORIZED DISTURBANCE OF A SURVEY MONUMENT IS A VIOLATION OF S.236.32 OF WISCONSIN STATUTES.

OWNER/SUBDIVIDER VACANT LAND SQUAD LLC W218N16046 TIGER LILY DR JACKSON, WISCONSIN 53037

SURVEYOR JACOB D. SNYDER, NO. S-4012 WAGNER EXCAVATING, INC. 3437 PAINE AVENUE SHEBOYGAN, WISCONSIN 53081 APPROVING AUTHORITIES

TOWN OF PLYMOUTH

- CITY OF PLYMOUTH SHEBOYGAN COUNTY PLANNING AND CONSERVATION DEPT.
- OBJECTING AUTHORITIES

 WISCONSIN DOA PLAT REVIEW PROGRAM

UTILITY COMPANIES

ALLIANT ENERGY CORP - ELECTRIC





Sheboygan County Planning & Conservation Department

Administration Building P: (920) 459-3060

508 New York Avenue P: (920) 459-1370

Sheboygan, WI 53081-4126 F: (920) 459-1371

E: plancon@sheboygancounty.com

Director Aaron C. Brault

May 15, 2025

Dylan Rusch 3290 Creekwood CIR. Jackson, WI 53037

RE: Preliminary Plat of The Preserve at Plymouth, Section 25, Town of Plymouth

Dear Mr. Rusch:

Sheboygan County's Planning & Conservation Department (Department) serves as an "approving authority" in the land division process within unincorporated areas of Sheboygan County. On May 1, 2025, a preliminary plat of The Preserve at Plymouth was submitted to this Department for preliminary review for compliance with the *Sheboygan County Subdivision Ordinance* (Ordinance). Please be advised that approval or conditional approval from the County does not imply approval by the town government in which the subdivision is located. Please work closely with the town to ensure compliance with all local ordinances that apply to the proposed land division. The Department cannot approve a plat without the necessary town approvals and signatures.

Approval of the plat by this Department is subject to the following:

- 1. The Department must receive the final plat with all required signatures, approvals, and legal descriptions.
- 2. Other agencies classified as "approving authorities" have acted to approve, approve conditionally, or reject the preliminary plat.
- 3. New soil tests completed on each lot or verification that previous borings are still suitable. There has been fill placed on the site after the most recent soil tests were completed.
- 4. Complete Sheboygan County Erosion Control and Stormwater Management application.
- 5. The Department must receive the necessary review fee for the preliminary plat; the charge for preliminary plats is \$455 plus \$4 for each acre of land shown. Please submit your fee of \$636.08 (\$455 + (45.27 acres * \$4)) to the Department, and, if paying by check, make the check payable to the "Sheboygan County Treasurer".

At this time, I am **CONDITIONALLY APPROVING** the preliminary plat. Please note there is a review fee for final plats, which is \$255 plus \$4 for each acre of land shown.

Approval or conditional approval of a preliminary plat shall not constitute automatic approval of the final plat except that if the final plat is submitted within thirty-six (36) months of the last required approval of the preliminary plat and conforms substantially to the preliminary plat as approved including any conditions of that approval and to any local plans and ordinances adopted as authorized by law as indicated in Wis. Stat. § 236.11(1)(b), the final plat is entitled to approval.

If you have any further questions, please feel free to contact me at 920-459-3060.

Sincerely,

Tyler Betry Deputy Director

C: Town of Plymouth, Jacob Snyder, Timothy Christensen



Telephone: (920) 893-3745 Facsimile: (920) 893-0183 Web Site: plymouthgov.com

DATE: November 5, 2025

TO: Mayor and Common Council

FROM: Cathy Austin, Director of Public Works

RE: Wastewater Treatment Plant – Clarifier Rehabilitation Bid Results

As part of the 2025 Capital Improvement Plan for the Wastewater Treatment Plant, rehabbing Clarifier #20 was budgeted.

Plymouth Utilities opened bids on October 22, 2025, and received four bids for the project. A summary of the bids is provided in the attached memo from Mead & Hunt.

The low bid was submitted by Sabel Mechanical in the amount of \$284,500, which is over the budgeted amount of \$200,000. However, sufficient funds are available in the Sanitary Sewer Capital Budget to cover the additional cost.

The rehabilitation work is anticipated to begin in early summer 2026.

Recommendation

To award the project to Sabel Mechanical in the amount of \$284,500.



October 27, 2025

Ms. Cathy Austin, P.E.
Director of Public Works/City Engineer
City of Plymouth – Public Works/Utilities
900 CTH PP
P.O. Box 277
Plymouth, WI 53073

Subject: Bid Evaluation and Recommendations

Secondary Clarifier #20 Rehabilitation Project

Project No. 4666757-230564.01

Dear Cathy,

Mead & Hunt, Inc. (Mead & Hunt) has reviewed the bids received by the City of Plymouth, Wisconsin (City) for the Secondary Clarifier #20 Rehabilitation Project. Based on our review of the bids, we offer the following evaluation and recommendations.

- On October 22, 2025, the City received and opened four bids for the Secondary Clarifier #20
 Rehabilitation Project. As shown in the attached bid tabulation, the bids ranged from \$284,500 to
 \$355,950. The low and high bids are within 25% of each other, with the two low bids within less
 than 1% of each other.
- All bids received were from contractors that were pre-approved by the City. The low bidder provided qualification information that indicated the following:
 - o Sabel Mechanical, LLC was organized in 2010 in the State of Wisconsin.
 - Similar projects include Appleton, Fox Lake, and Hartford. Appleton was completed in 2021, Fox Lake was completed in 2023, and Hartford was completed in 2024.
 - The list of projects on hand indicates Sabel Mechanical has current projects as low as \$392,000 to as high as almost \$3,000,000.
 - The surety agent for Sabel Mechanical is willing to consider bonds for projects up to \$5,000,000.

City of Plymouth – Public Works/Utilities October 27, 2025 Page 2

Zudray Heiz

Following the review of the bids, we have concluded that Sabel Mechanical, LLC of Fond du Lac, Wisconsin is the low, responsive bidder for this project. Mead & Hunt recommends that the City award the construction contract to Sabel Mechanical for the amount of their bid should the City decide to award the project.

Should you have any questions or require additional information, please do not hesitate to contact me.

Sincerely,

MEAD & HUNT, INC.

Zachary Heis, PE Project Manager

BID RESULTS

Project Plymouth Clarifier Rehab

Date of Bid Opening 10/22/2025

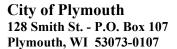
Time 11:00 AM

Number of Addenda Issued 2 Number of Bidders 4

Range of Bidders Low: \$284,500.00

High: \$355,950.00

1	Bidder	August Winter and Sons	Sabel Mechanical	Rohde Brothers	Sentry Equipment Corp (Rebuild-It)
2	Address	N850 County Road CB Appleton, WI 54914	W3150 County Road H Fond du Lac, WI 54937	W5745 Woodchuck Lane Plymouth, WI 53073	966 Blue Ribbon Circle N Oconomowoc, WI 53066
3	Addendums properly acknowledged?	Yes	Yes	Yes	Yes
4	Total Lump Sum Base Bid Amount for Determination of Lowest Bid	\$355,950.00	\$284,500.00	\$285,200.00	\$290,691.00
5	Was the Bid submitted on the bid form provided and submitted intact?	Yes	Yes	Yes	Yes
6	Bid security provided? Correct Amount? (5%)	Yes	Yes	Yes	Yes
7	Is the bid signed & notarized?	Yes	Yes	Yes	Yes





Telephone: (920) 893-3745 Facsimile: (920) 893-0183 Web Site: plymouthgov.com

DATE: November 5, 2025

TO: Mayor and Common Council

FROM: Cathy Austin, Director of Public Works

RE: Easement with Wisconsin Public Service Corporation: 59271817210

750 W Main Street (Nutt Hill)

Background

Wisconsin Public Service Corporation (WPS) is requesting a 12-foot wide easement to install gas service from the existing building to the new shelter at Nutt Hill.

Recommendation

Approve the WPS easement request for the gas service on parcel 59271817210.

3338432

more particularly described as follows:

Easement

Part of the West Half of the Northwest Quarter of the Southwest Quarter of the Southeast Quarter (W 1/2, NW1/4, SW 1/4 – SE 1/4) of Section 21 Township 15 North, Range 21 East, City of Plymouth, County of Sheboygan, State of Wisconsin, as shown on the *attached Exhibit "A"*.

Return to:

Wisconsin Public Service Corp.

Real Estate Dept.

P.O. Box 19001

Green Bay, WI 54307-9001

Tax Parcel Identification Number (PIN)

59271817210

- 1. Purpose: GAS The purpose of this easement is to construct, install, operate, maintain repair, replace and extend underground utility facilities, pipeline or pipelines with valves, tieovers, main laterals and service laterals, together with all necessary and appurtenant equipment under and above ground, including cathodic protection apparatus used for corrosion control, as deemed necessary by Grantee, for the transmission and distribution of natural gas and all by-products thereof, or any liquids, gases, or substances which can or may be transported or distributed through a pipeline, including the customary growth and replacement thereof. Trees, bushes, branches and roots may be trimmed or removed so as not to interfere with Grantee's use of the easement area.
- **2.** Access: Grantee shall have the right to enter on and across any of the Grantor's property outside of the easement area as may be reasonably necessary to gain access to the easement area and as may be reasonably necessary for the construction, installation, operation, maintenance, inspection, removal or replacement of the Grantee's facilities.
- 3. Buildings or Other Structures: Grantor agrees that no structures will be erected in the easement area or in such close proximity to Grantee's facilities as to create a violation of all applicable State of Wisconsin electric and gas codes or any amendments thereto.
- **4. Elevation:** Grantor agrees that the elevation of the ground surface existing as of the date of the initial installation of Grantee's facilities within the easement area will not be altered by more than 4 inches without the written consent of Grantee.

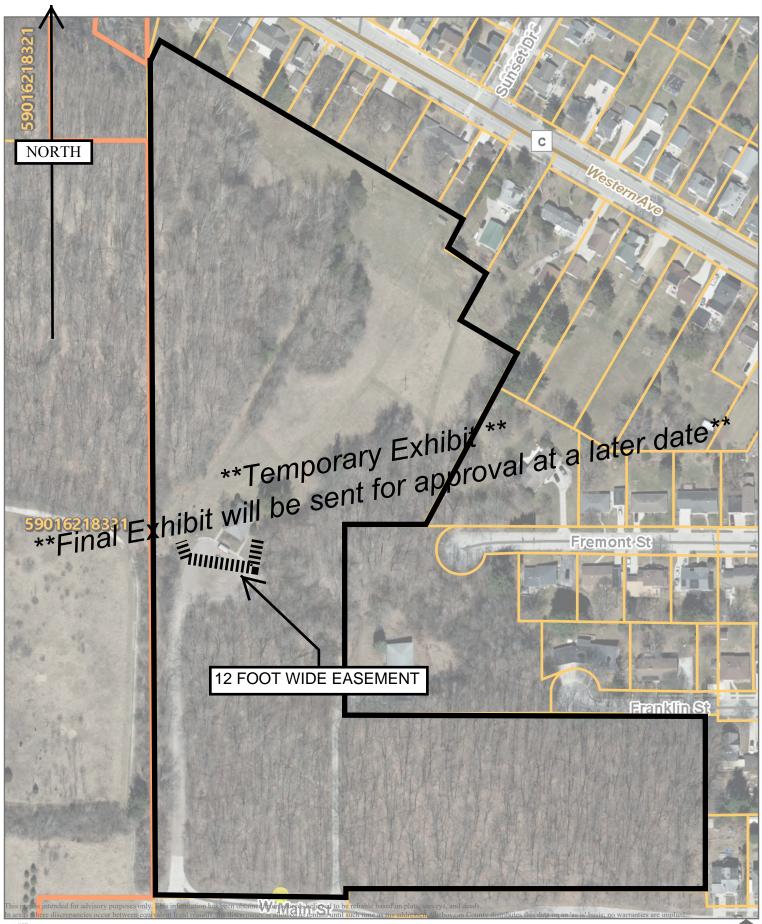
- **5. Restoration:** Grantee agrees to restore or cause to have restored Grantor's land, as nearly as is reasonably possible, to the condition existing prior to such entry by Grantee or its agents. This restoration, however, does not apply to any trees, bushes, branches or roots which may interfere with Grantee's use of the easement area.
- **6.** Exercise of Rights: It is agreed that the complete exercise of the rights herein conveyed may be gradual and not fully exercised until sometime in the future, and that none of the rights herein granted shall be lost by non-use.
- 7. **Binding on Future Parties:** This grant of easement shall be binding upon and inure to the benefit of the heirs, successors and assigns of all parties hereto.
- **8. Easement Review**: Grantor acknowledges receipt of materials which describe Grantor's rights and options in the easement negotiation process and furthermore acknowledges that Grantor has had at least 5 days to review this easement document *or* voluntarily waives the five day review period.

[REMAINDER OF PAGE LEFT BLANK]

	City of Ply	mouth, a municipa	l corporation		
	Organizatio	on name			
	Sign Name				
	Print name	& title			
STATE OF)			
)SS			
COUNTY)			
OF					
This instrument was above-named	acknowledged before me th	is day of _	, , City of Ply	by the	
said Grantor(s) and a	acknowledged the same.	Cian Nama			
		Sign Name Print Name			
		Print Name			
		Notary Publi	ic, State of		
		My Commis	My Commission expires:		
This instrument drafted b	y: Ashley Kohn Wisconsin Public Service Co	rporation		-	
REMS Entity ID	WR Number	Document ID	REMS Formatted Number	1	
1490381	WMIS-3478913	3338432	INT11-490-381	1	

TEMPORARY EXHIBIT "A"

NOT TO SCALE FOR REFERENCE ONLY







Telephone: (920) 893-3745 Facsimile: (920) 893-0183 Web Site: plymouthgov.com

DATE: November 6, 2025

TO: Mayor and Common Council

FROM: Tim Blakeslee, City Administrator/Utilities Manager

RE: Discussion and Possible Approval of Bids from AJ Construction for Substation

Fiber Extension Project

Background:

The 2025 Electric Capital Budget included \$300,000 for Phase One of the fiber extension to Substation #5, with additional funding for Phase Two included in the 2026 Budget. In early 2025, the Common Council approved an agreement with MCE for engineering, CAD, bidding, and permitting services to initiate the planning process for this project at a total cost of \$38,574.

Bids for Part One of the fiber extension were received on November 6, 2025. Nine bids were submitted, with the low bid of \$192,125.20 from AJ Construction. MCE recommends awarding the contract to AJ Construction, as outlined in the attached bid tab and letter of recommendation.

Two options were considered for communication with the substation: cellular and fiber. Cellular communication cannot support the bandwidth required for the digital assets at the substation and is subject to coverage limitations that can cause intermittent interruptions and false error readings on monitoring systems. The City recently transitioned several wells and lift stations from cellular to fiber to address similar issues.

Fiber offers sufficient bandwidth for physical and electronic security systems, enables detailed two-way reporting between the substation and the utility, improves response times for outages and emergencies, and eliminates intermittent communication failures. Additionally, fiber infrastructure has an estimated lifespan of approximately 50 years and may support future partnerships with service providers expanding in the area.

While the Electric Utility has sufficient fund balance to complete this project, staff is exploring the opportunity to apply for the WPPI Member Revolving Loan Fund (RLF) program. The City's maximum allowable loan under this program is ~\$375,000, offered at zero percent interest and repayable over ten years. Any remaining project costs will be covered by the Electric Capital Budget.

<u>Staff Recommendation:</u> Approve bid from AJ Construction for Substation Fiber Extension Project

Attachments:

Bid Tab and Recommendation



November 6th, 2025

David Augustin IT Manager Plymouth Utilities/City of Plymouth PO Box 277 900 CTH PP Plymouth, WI 53073

Dear Mr. Augustin,

Today Bids were received and read aloud for the Plymouth Utilities Substation 5 Phase 1 Fiber Optic Connection Project. All bids that were received followed the bidding guidelines set forth in the Bidding Documents and none took exception to the Utility's terms and conditions.

Below is a tabulation of the bids received from Low to High Bidder Amount:

Bidder	Addendum	Bond/Security	Bid Total
AJ Construction	у	у	\$192,125.20
TelCom	у	У	\$204,414.92
Elexco	у	У	\$208,256.82
TAK Broadband	у	у	\$209,542.75
H&H Utility	у	У	\$218,482.50
Deluca & Tobin	у	У	\$234,368.80
Michels	у	У	\$235,791.75
Cable Com	у	У	\$323,125.30
Holtger Bros	У	У	\$347,618.04

The total estimated budget for the entire Substation 5 connection (Phases 1 and 2) is \$557,208 not including Engineering and Project Management. Phase 1 of the construction accounts for approximately 68% of the total effort. Calculating 68% of the total project estimate and we have a Phase 1 budget of \$378,902. The low Bid came in at \$192,125.20. This leaves a remaining Phase 1 budget of \$186,776 to cover make ready costs and unanticipated change requests.

The low Bidder, AJ Construction, is qualified and equipped to perform the work outlined in the Bidding Documents. AJ Construction presented a response that complies with the Bidding Documents and is below the budget amount. Therefore, MCE recommends award of the Substation 5 Phase 1 Fiber Optic Connection to AJ Construction 3532 Playbird Rd, Sheboygan, WI 53083.

Thank you for allowing MCE the opportunity to design the connection and coordinate the Bidding process. Plese feel free to reach out to me with any questions or comments relating to the award of the Plymouth Utilities Substation 5 Phase 1 Fiber Optic Connection Project.

Sincerely,

Dan Becker President

Direct: 920-314-0980 dbecker@mcewi.com